

السوق المالية

Australia	£322	Indonesia	£3100	Peru	£200
Bahamas	£100	Israel	£55.50	Saudi Arabia	£100
Barbados	£100	Italy	£100	Singapore	£100
Belize	£100	Japan	£100	South Africa	£100
Bermuda	£100	Jordan	£100	Sri Lanka	£100
Bhutan	£100	Kuwait	£100	Sudan	£100
Bolivia	£100	Lebanon	£100	Switzerland	£100
Brazil	£100	Luxembourg	£100	Taiwan	£100
Bulgaria	£100	Malaysia	£100	Thailand	£100
Canada	£100	Mexico	£100	Turkey	£100
Cayman Islands	£100	Netherlands	£100	USA	£100
Cuba	£100	Norway	£100		
Cyprus	£100	Poland	£100		
Dominica	£100	Portugal	£100		
Dominican Republic	£100	Romania	£100		
DRC	£100	Saudi Arabia	£100		
Ecuador	£100	Spain	£100		
El Salvador	£100	Sweden	£100		
Equatorial Guinea	£100	Switzerland	£100		
Ethiopia	£100	Taiwan	£100		
Fiji	£100	Thailand	£100		
Ghana	£100	Turkey	£100		
Guatemala	£100	USA	£100		
Honduras	£100				
Hong Kong	£100				
India	£100				

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER
Tuesday December 8 1987
No. 30,409

Nicaragua: Contras take their toll of economy, Page 26

D 8523 A

World News Business Summary

Carlucci seeks \$33bn cut in US arms budget

Frank Carlucci, the US Defense Secretary, has ordered the Pentagon to prepare cuts of about \$33bn from next year's military budget.

Some Pentagon officials are already mulling support for a counter-attack, seeking reports that important weapons systems could be jeopardised by the planned cuts.

The proposed cuts represent a reduction of about 10 per cent on the estimates drawn up by Carl Weinberger, Carlucci's predecessor. Page 4

Wall Street firm to lay off 700 employees

L. F. ROTHSCHILD, the Wall Street securities firm which lost a quarter of its equity capital in the stock-market crash, is laying off almost half its workforce in a desperate bid to preserve its 88-year-old business.

The firm, in which J. Rothschild Holdings of the UK holds an 8 per cent stake, said that it was laying off 700 of the 2,000 employees it started the year after after negotiations on a sale or capital infusion were broken off. Page 26

Brazil nuclear sub plan
Brazil has spent \$38m on a nuclear submarine project and expects to build the vessel by the end of the century, Henrique Sabota, the navy minister, said yesterday. He forecast the final cost would be over \$300m.

Bank row spreads
French unions called for a day of protest against the Banque de France today. Most of the bank's subsidiaries around the country were expected to be closed. Page 3

India warns US
India warned the US that relations will deteriorate if the US goes ahead with an attempt to make supplies of aid and high technology conditional on India opening nuclear installations to international inspection. Page 4

TV satellite in trouble
Engineers are trying to repair Europe's first direct broadcasting satellite, more than two weeks after its launch. Unless fixed, the satellite may be able to transmit only two television channels rather than four. Page 2

Poles snub venture
Workers' management councils at four Polish electronics plants refused to join Epol, a week-old venture including the country's electronics industry. Page 3

Onpin found dead
Jaime Onpin, former Philippine finance minister, was found shot dead. His son suggested he had killed himself. Obituary, Page 4

Iran fires at Kuwait
Iran appeared to signal its displeasure at Kuwait's decision to send the US Navy a large in the northern Gulf by firing a missile into Kuwaiti territorial waters. Page 4

Dhaka protest strike
Bangladeshi President Ershad promised to hold elections within three months. A strike closed most Dhaka shops, offices, banks and factories. Strike details, Page 4

Mudslide kills 15
At least 15 people were killed and about 100 missing after mudslides in the Peruvian Andes 400 km northeast of Lima, said police. An official said the death toll could be as high as 60.

Aegean plan snubbed
Greece, Turkey and Cyprus rejected a proposal by the US Congress for the appointment of a special American envoy to help resolve the Cyprus problem and Greek-Turkish differences in the Aegean. Page 3

Zola auction halted
The Paris appeals court has blocked the auctioning of the famous Dreyfus manuscript known as 'accuser' by Emile Zola until a dispute between his heirs has been settled.

Dissidents unite
Leaders of 25 dissident groups in the southern Polish city of Krakow announced the creation of a federation to co-ordinate opposition activities.

5m Ethiopians 'at risk'
At least 5.2m Ethiopians will be at risk from drought next year, said Javier Perez de Cuellar, UN Secretary-General. He estimated one million tons of food aid would be needed.

Gorbachev and Thatcher declare arms deal hopes

BY PETER RIDDELL, POLITICAL EDITOR, IN BRIZE NORTON

MR MIKHAIL GORBACHEV, the Soviet leader, and Mrs Margaret Thatcher, the UK Prime Minister, yesterday expressed mutual confidence that today's signing of the US-Soviet treaty eliminating intermediate-range nuclear weapons would soon be followed by further agreement on both nuclear and conventional arms reductions.

They were speaking after Mr Gorbachev's brief stopover in Britain on his way to the four-day Washington summit with President Ronald Reagan.

The meeting took place at the British airforce base at Brize Norton, Oxfordshire, in central England. It was the first such visit to Britain by a Soviet general secretary since 1956.

His packed two-hour visit from 11.35 am to 1.40 pm included wide-ranging talks, together with expressions of good will and friendship, exchanges of Christmas presents, and a visit by Mrs Raisa Gorbachev to see a nativity play at a nearby primary school.

There were a succession of media events and photo opportunities to satisfy more than 400 journalists and television personnel, but only time for a spirited rendition of the Soviet national anthem - and not the British one - before the leaders started talking.

It was an occasion more of mood than substance or initiatives and a further public relations coup for Mrs Thatcher. Her advisers clearly feel that the mutual understanding with Mr Gorbachev has been further deepened, after the success of his first visit to Britain three years ago, and her successful trip to Moscow last March.

One senior participant said afterwards that the key result was that, ahead of the Washington summit, the Soviet team had been left in no doubt of the British and Nato position on further intermediate-range nuclear weapons. He also stressed the 'convivial and relaxed mood' and contrasted the 'jovial approach' of Mr Gorbachev over lunch with that of some of his sterner-faced colleagues.

Mrs Thatcher said there had been animated debate involving two strong personalities. An aide said Mrs Thatcher claimed to have achieved 'an understanding' by the Soviet leader of the British emphasis on the need for a conventional arms balance, and the elimination of chemical weapons, as the next steps before any further reduction in nuclear weapons in Europe.

She also expressed hope that the intermediate-range treaty would quickly be followed by the agreement on strategic weapons.

The only public conflict came when Mr Gorbachev restated his belief in striving for a 'non-nuclear world'. Mrs Thatcher reiterated her view that nuclear weapons could not be dismantled and that their abandonment would enhance the risk of conventional or chemical war.

'I want a war-free Europe, not a nuclear-free Europe,' she said later on television. Mrs Thatcher emphasised that the 'British deterrent was a last resort, and irreducible minimum'.

The Soviet-US negotiations had to go 'a lot, enormously further' than the proposed 50 per cent cut in strategic nuclear weapons before the UK could then put in its own deterrent.



Soviet leader Mikhail Gorbachev with a smiling Mrs Margaret Thatcher

EC agrees reform package for air transport industry

BY TIM DICKSON IN BRUSSELS

LOWER FARES, more routes, and new opportunities for airlines were among advantages claimed for the European Community's package of air transport reforms which was finally agreed in Brussels yesterday.

The long-awaited deal, which will come into effect on January 1, was approved by transport ministers of the 12 member states without any serious last-minute hitch and without any discussion of Gibraltar, the airport whose disputed status caused a dramatic breakdown in EC negotiations on airline liberalisation earlier this year.

The last hurdle was effectively cleared last week when Britain and Spain found a formula for settling their differences over the disputed British territory.

But the sustained applause which broke out in the EC council chamber yesterday afternoon reflected widespread relief that changes first proposed 2½ years ago can finally be implemented.

Few observers believe that Europe's highly protected airline industry will be transformed overnight, but both Mr Stanley Clinton Davis and Mr Peter Sutherland, respectively the Transport and Competition Commissioners of the EC, stressed that the deal was a crucial 'first step' in a process which the EC hopes to complete by 1992.

With the details of the package identical to those blocked by Spain, the only issue to be decided yesterday was timing. Mr Paul Channon, the UK's Transport Minister, said consumers should benefit from lower fares by next summer.

The advantages to airline travellers will largely depend on the extent to which the airline industry responds to the deal. Therefore, air carriers will automatically win approval for discount fares within certain bands without the risk of their proposals being blocked by national governments.

The accord also outlaws the most flagrantly anti-competitive 50-50 capacity sharing arrangements between member states so that airlines will be able to put on some new flights unimpeded.

A government will only be able to intervene if the market share of its national airline on a particular route falls below 45 per cent in the first two years of the deal, or 40 per cent in the third year.

It was agreed that the 40 per cent rule would come into effect on October 1, 1989.

Finally, there are provisions for encouraging greater market access so that airlines can start new services on the busiest routes, step up flights between 'hubs' such as Heathrow and designed regional airports, and set down passengers in an intermediate country of the Community before carrying on to a final destination.

Two uncertainties remained last night. One was if and when Gibraltar would become part of the deal (last week's Anglo-Spanish compromise has to be approved by Gibraltar). The other was whether the Commission will proceed with its separate legal action against airlines which it has been pursuing under the Treaty of Rome.

Optimism masks deep divisions ahead of US summit

By Robert Mather, Diplomatic Correspondent, in Washington

PRESIDENT Ronald Reagan and Soviet leader Mr Mikhail Gorbachev will begin their summit meeting here today in an optimistic mood.

This was in spite of the fundamental differences which continued to divide them, the chief spokesmen from both sides said yesterday shortly before Mr Gorbachev landed in Washington.

The two leaders hope to make progress, in particular, towards a reduction of 50 per cent in the superpowers' strategic nuclear arsenals, but are not expected to set a deadline for an agreement. Mr Martin Fitzwater, the White House spokesman, stressed that it was not necessary for a Strategic Arms Reduction Talks (Start) agreement to be ready for signature at the next scheduled summit between Mr Reagan and Mr Gorbachev, due to take place in Moscow in the spring of 1988.

Such a summit could be held even in the absence of agreements, both he and Mr Gennadi Gerasimov, the Soviet Foreign Ministry spokesman, said at a joint briefing.

Mr Fitzwater said that Mrs Margaret Thatcher, the British Prime Minister, had given Mr Reagan 'a full description' of her short meeting in London with Mr Gorbachev during a 15-minute telephone conversation with the US President yesterday morning. Mrs Thatcher said that the Soviet General Secretary had indicated that he was optimistic about his forthcoming meeting with Mr Reagan.

The White House spokesman stationarily declined to support Mr Gerasimov's implied suggestion that the summit was another step towards complete nuclear disarmament. Mr Fitzwater emphasised that the verification regime for a Start agreement was far more complex than the system devised for the Intermediate-Range Nuclear Forces (INF) agreement, due to be signed by Mr Reagan and Mr Gorbachev today.

Neither side was giving much away on the biggest problems due to be discussed by the two leaders, President Reagan's Strategic Defence Initiative (SDI), known as Star Wars, and the US interpretation of the 1972 Anti-Ballistic Missile Treaty (ABM).

France moves to expel 20 Iranian exiles

BY PAUL BETTS IN PARIS

THE FRENCH Government decided yesterday to expel about 20 Iranian opponents of the Khomeini regime living in exile in France after a series of police raids against members of the People's Mujahedin opposition movement in the Paris suburbs.

The move was immediately linked to recent efforts by Paris and Tehran to normalise relations between the two countries. It follows the release of two French hostages held in Lebanon and the exchange of diplomats between France and Iran.

The Government's decision is bound to fuel suspicions that the release of the hostages, Mr Jean-Louis Normandin and Mr Roger Aube, was the result of a deal between the two countries.

However, Mr Robert Penard, the French Security Minister, denied that there was any connection between the police raids and the negotiations between France and Iran.

The authorities repeated their denial that a ransom had been paid or that arms had been supplied to Iran to secure the release of the hostages.

The police did not disclose the precise number of Iranians involved in the raids.

However, officials said about 20 were involved and an Interior Ministry statement accused the Iranians of taking part in 'militant actions which seriously undermined public order'.

The Mujahedin's London office claimed that 30 people had been arrested, and commented: 'It is more than obvious there has been a deal'.

Mr Massoud Rajavi, the organisation's leader, now based in Iraq, was reported to have sent a protest message to President Francois Mitterrand.

The series of raids was the second official crackdown on the Mujahedin since Mr Jacques Chirac's conservative Government came to power in March 1986.

After the previous operation in June 1986, Mr Rajavi left France for Iraq, and Iran indicated that the French authorities had fulfilled one of the conditions for normalising relations between the two countries.

The latest police operation appears to have been larger than last year's.

There was no comment on the move from the British Government, which was infuriated last week by suggestions that the French Government had struck a hostage deal.

The issue was raised with Mr Chirac by Mrs Margaret Thatcher, the UK Prime Minister, during the Copenhagen EC summit at the weekend.

She said afterwards that she accepted Mr Chirac's assurances to the contrary.

Texaco makes new offer to Pennzoil

BY JAMES BUCHAN IN NEW YORK

TEXACO, the US oil company which has been crippled by a \$10.3bn damage judgment awarded to Pennzoil, has offered an immediate \$1bn if its smaller rival agrees to a ceiling of \$3.5bn on the judgment.

The offer, which was apparently made by Texaco's management after a day of internal meetings at its suburban New York headquarters on Sunday, marks a concession by the big oil group, which has taken refuge from the judgment in bankruptcy. Texaco was found guilty by the Texas courts of interfering with Pennzoil's contract to buy a part of Getty Oil in 1984.

Texaco, which has threatened to appeal the case to the Supreme Court, last week offered a similar, but less generous, 'base and cap' deal. The bankruptcy court heard last week that Texaco will hand over a non-refundable \$500m provided Pennzoil is satisfied with a total of \$3bn, even if the court upholds the judgment.

Texaco rose \$1¼ at \$32½ in early trading yesterday, while Pennzoil shed ¼ to \$74½.

The new offer brings Texaco basically in line with its main creditors excluding Pennzoil, but many big stockholders remain unhappy with the arrangement.

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ROMANIA
PULLS DOWN
SHUTTERS
ON CRITICAL
WORLD

President Nicolae Ceausescu, who seems reluctant to loosen hold on decision-making, Page 3

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EUROPEAN NEWS

Bonn plans compromise on EC finance

BY QUENTIN PEEL IN BRUSSELS

WEST GERMANY has already begun work on possible compromise solutions for the European Community financial reform package which ended in deadlock at last week's summit meeting in Copenhagen, officials in Bonn said yesterday.

The ideas could be presented to next week's meeting of the EC's foreign ministers if the current Danish chairman, Mr Uffe Ellemann-Jensen, agrees.

It is not yet clear, however, whether the German plans will be based on the Danish compromise paper presented in Copenhagen, which Chancellor Helmut Kohl of West Germany rejected as "totally unacceptable".

On his return from Bonn, Mr Hans-Dietrich Genscher, the West German Foreign Minister, ordered the start of work on ways to break the deadlock, a draft proposal will be ready by

tonight, a foreign ministry spokesman said.

The German plans are likely to be viewed with considerable suspicion at this stage, because Bonn's position in the negotiations, on budget discipline and agricultural reform has been one of the least compromising. The UK, Denmark and the Netherlands are all keen to continue negotiations on the present Danish plan, which also retains much of the original plan from the European Commission.

At the heart of the current budget dispute lies the question of how to control farm spending with the Commission, the UK and the Netherlands calling for automatic price cuts to counter over-production, and Bonn resisting any automaticity.

The failure of the summit also lays the 12 member states in the EC Council of Ministers open to

a challenge in the European Court by the two other main EC institutions - the Commission and the European Parliament - for failing to produce a 1988 budget.

Yesterday was the deadline by which the Council had to produce a budget, set by both institutions in order to see if Copenhagen would produce a satisfactory solution.

Although the EC Budget Ministers are meeting on Wednesday, they are not expected to agree on any more than emergency financing arrangements for 1988, in the absence of a proper budget.

The Parliament then seems likely to take the case to the Court in Luxembourg - and the European Commission said yesterday it would be closely co-ordinating its position with the MEPs.

Reuter reports French farmers yesterday restated their hostility to reform of European Community farm price policies as West German farmers called on their government to ensure that automatic price cuts were off the agenda before the emergency Brussels summit in February.

The French farmers' union FNSEA said: "The FNSEA restates its outright opposition to any reform of the Common Agricultural Policy until a farm budget with new and safe resources has been secured."

Union spokesmen said most FNSEA officials did not regard last weekend's Community summit in Copenhagen as a failure. They said several positive factors came out of Copenhagen, pointing to signs of British flexibility.

"It certainly was not a failure. Postponing a decision until the

new summit in February was a fairly good solution," a senior FNSEA source said.

The West German Farmers' Association president, Mr Constantin Heppermann called for European Community farmers to cut back production instead of curbing prices.

A statement said Mr Heppermann urged the Bonn government to ensure that, by the time EC leaders met again in February, the introduction of automatic price cuts was no longer under discussion.

Mr Heppermann said cuts in production would require additional financial contributions.

"The Government should persuade its partners in the Community that such a sensible investment in future cost reductions would represent a significant contribution to the consolidation of the EC's finances," he said.

Engineers struggle to repair TV satellite

By Raymond Snoddy

WEST GERMAN engineers are still trying to correct a fault with TV-Sat, Europe's first direct broadcasting satellite, more than two weeks after its launch.

One of TV-Sat's two 650-watt solar panels which power the satellite failed to open. Unless the fault can be rectified the satellite may be able to transmit only two television channels rather than four.

Tests are being run this week to try to find out the best way of dealing with the embarrassing fault on the D1181 (3589m) vehicle.

Mr Rolf Armin, managing director of Eurosatellite, the Franco-German consortium which built TV-Sat and the French DBS satellite D1181, said: "We want to find out very precise information on how to tackle the problem."

At one stage there were fears that TV-Sat could be a write-off when difficulties were experienced communicating with it.

However, Mr Armin said that communications had been restored and the satellite was under control from a West German ground station. It was the early, he added, to know how many television channels the satellite would be able to

transmit. The problems with TV-Sat could lead to delays with the launch of D1181. Eurosatellite will now carry out an investigation of the fault.

The whole episode underlines how risky a business space launch can be even when the launch rocket works perfectly.

Astra, a 16-channel Luxembourg-based satellite is due to be launched next autumn, and British Satellite Broadcasting plans to launch the UK's first direct broadcasting satellite in autumn 1989.

Urban cleared

A Polish court has rejected a slander suit against the government instigated by Jerzy Urban, by four intellectuals who accused him of defaming them by linking them to a US diplomat accused of spying, AP reports from Warsaw.

There are still more than 400 political prisoners in the Soviet Union, although the figure has fallen this year, according to the Helsinki Watch group in the US, Reuter reports. It said that at least 430 people tried for human rights, publishing, religious or nationalist activities were known to be in Soviet labour camps, prisons, or psychiatric hospitals.

The East German news agency said the men were caught "in the act of producing subversive publications." Several mimeograph machines were confiscated by the public prosecutor's office.

The arrests caused mounting tension between the normally submissive protestant church and the authorities. But church protests led to the release of the

men pending the outcome of an investigation.

The state prosecutor this week informed a lawyer that charges were to be dropped. He said that the authorities wrongly believed that an underground publication called *Greenfall* (Border Incident) was published in the church rectory.

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Mischievous MPs tamper with Italian budget plans

BY JOHN WYLES IN ROME

THE ITALIAN Government was looking distinctly uneasy yesterday at the prospect of piloting its 1988 budget proposals through the Camera, the lower house of parliament, after suffering a number of defeats in the Senate.

The Finance Bill which eventually cleared the Senate late on Sunday evening was in a somewhat more elongated form - 39 articles against the government's original 20 - and also amended in a number of important respects.

It was impossible to find out from any responsible ministry yesterday whether the final version was in line with the government's deficit target of L1,038,600bn (£477m) for 1988.

Impressions seemed to be that this had suffered rather less damage than the government's pride and authority.

On a number of occasions the five-party coalition's majority fell victim to the temptations of the secret ballot which is permitted at the final stage of the legislative process. The most bitter and controversial defeat came on Saturday evening when an estimated 35 Christian Democrat *franchi tiratori* (sharpshooters) voted under the cloak of anonymity with the opposition to block a special L2,000bn unemployment fund greatly prized by

Mr Rino Formica, the socialist Minister of Labour.

This was accurately interpreted as an anti-socialist move which may be the harbinger of many more defeats to come when the Camera comes to vote on the Finance Bill later in the month. If the government is unable to count on its majority because of excursions by mischievous backbenchers, then its prospects of surviving until the spring look bleak.

The only crumb of comfort available to the government is the fact that some amendments carried against it will erode the side of economy. If not ways of political sense. One will limit funds freely available under the health service to those listed as essential by the World Health Organisation - a move which many politicians complained put Italy on the same level as the Third World.

As it is, the rewriting of the Finance Bill following the crash in the markets, and the political crisis which has followed the Liberal Party have put the budget procedure well behind schedule. This means that passage may be delayed until February or beyond, and in the meantime monthly government spending will be subject to artificial limitations.

Kohl urges N-arms link with conventional forces

MR HELMUT KOHL, the West German Chancellor, yesterday urged the North Atlantic Treaty Organisation to develop a strategy linking future East-West talks on reducing short-range nuclear weapons to negotiations on cutting conventional forces in Europe, Reuter reports from Bonn.

Mr Kohl said that as Nato had acknowledged the need for cuts in intercontinental nuclear missiles and a ban on chemical weapons, it should now adopt a "unified concept" following the superpower agreement on intermediate-range weapons (INF).

Talks on short-range nuclear systems must take place in conjunction with the establishment of a conventional balance, Mr Kohl told the executive of his Christian Democratic Union. "It's a matter of a unified concept, to avoid an isolated look at individual categories of weapons."

President Ronald Reagan and Mr Mikhail Gorbachev, the Soviet leader, are scheduled to sign the INF treaty in Washington today.

Mr Kohl said Bonn's insistence on negotiating cuts in short-range nuclear systems, with a range of less than 600km, was rooted in West Germany's position on Nato's front line.

He added that Western sceptics who doubted a ban on chemical weapons could be enforced should examine the ban on biological weapons, which he said was a success.

Mr Manfred Woerner, the Defence Minister, said in a radio interview that the significance of Soviet superiority in conventional forces would increase after withdrawal of INF missiles. He said agreements on cuts in the Soviet forces should come "high on Nato's agenda in coming arms talks."

Mr Friedhelm Ost, the chief government spokesman, issued a statement saying Bonn had "very concrete expectations" on the Washington summit. He said West Germany expected "movement toward a worldwide ban on chemical weapons and agreements to tackle conventional disarmament."

One of the released environmentalists, Mr Wolfgang Ruedenklaue, thanked the church for its "courage" at a special service in Zion Church attended by nearly 1,000 East Berliners. He said the church had helped every East German who wants to walk unbound.

The conciliatory action by the authorities is seen as a response to charges that East Germany has remained immune to Soviet-style glasnost.

Another sign of a possible moderation of East German orthodoxy is the first showing in East Berlin last week of a 19-year-old East German film, *The Russians Are Coming*. It was barred from release in 1968 because the film's hero was an ordinary young German during the Second World War who fought against the Russians.

French far left and right fly into heavy weather

BY PAUL BETTS IN PARIS

THE TWO parties at the opposite extremes of the French political spectrum are experiencing increasing and at times unexpected difficulties in the run-up to the presidential election next spring.

Mr Jean Marie Le Pen, controversial head of the extreme Right National Front, had a planned tour of the French Caribbean rudely interrupted when 3,000 demonstrators prevented his arrival in Martinique.

The jumbo carrying more than 400 regular passengers then flew to Pointe à Pitre in Guadeloupe where more opponents of Mr Le Pen were staging a protest at the airport. Although the aircraft was able to land, Mr Le Pen refused to disembark, insisting on his rights as a French citizen to go to Martinique. The aircraft then flew him back to Paris barely a day after he had left.

The National Front leader had chosen to ignore strong warnings by local left-wing political groups and labour movements on the islands that they would seek to block his visit. Even before he left Paris, staff had threatened to go on strike at the Martinique hotel in which he was due to stay.

Mr Le Pen, whose outspoken racial views provoked the latest protests, yesterday accused the conservative government and the French security forces of failing to take the appropriate

action to allow him to land at Martinique. He said it was scandalous that a candidate in the presidential election had been prevented from visiting a French territory.

The affair comes only a week after Mr Le Pen suffered a political setback in a local election in Martinique. The majority of National Front voters there failed to follow his instructions to abstain in the second round of voting rather than vote in favour of the centrist candidate.

Despite these recent blows, public opinion polls forecast that Mr Le Pen will win about 10 per cent of the national vote in the first round of the presidential election next May. This is more than can be said of the communists, whose 26th congress ended on Sunday with the party re-electing Mr Georges Marchais as secretary general.

The communist leadership sought to mobilise its troops at the congress around the party's presidential candidate, Mr Andre Lajoinie. But communist prospects look increasingly gloomy especially since the party is being challenged directly by its dissident breakaway reformist wing.

Indeed, the independent reformist candidate, Mr Pierre Juquin, who was the official Communist Party spokesman before he left the party, is expected to perform as well if not better than Mr Lajoinie in the presi-

dential vote.

By re-electing Mr Marchais as secretary general, the headline leadership has sought to strengthen its hand further inside the trouble party, but under Mr Marchais, who has been secretary general since 1972, the party has seen its electoral appeal steadily decline from more than 20 per cent to barely 10 per cent in the last legislative elections.

Moreover, the National Front has virtually overtaken the communists by making serious inroads in recent years into their traditional electorate.

Published by the Financial Times (Group) Ltd, 10 Abchurch Lane, London EC4N 3DF, England. Telephone: 01-564 1200. Telex: 940000. Cable: FT. Second-class postage paid at New York, NY. Postmaster: send address changes to FINANCIAL TIMES, 44 East 60th Street, New York, NY 10022.

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Yugoslavia warns of economic collapse

YUGOSLAVIA, which currently devotes between 7 per cent and 10 per cent of its gross national product to debt repayment and servicing, faces economic "collapse" unless foreign creditors grant a financial reprieve, a senior official said yesterday, AP reports from Belgrade.

Deputy Premier Jancic Zmajevic made the statement as he addressed a session of the politburo of the Communist Party's central committee, which discussed the worsening economic and political situation in the country.

Zmajevic said Yugoslavia has spent more than \$14.2bn in the past four years just for servicing and repaying its \$18bn foreign debt without considerably reducing its principal.

"With gross national product growing at between an annual 1 per cent and 3 per cent, it is clear that the continuation of debt repayment at such a pace would lead us to a total collapse in the immediate future," he said.

Negotiations on a Yugoslav request for rescheduling of its debt and reduction of its servicing have started this month with the International Monetary Fund and some of the country's Western creditors. Yugoslavia has proposed that it set aside a maximum of 25 per cent of its foreign currency income for debt servicing and repayment. It currently devotes about 50 per cent of earnings to that purpose.

Mr Zmajevic said that the outcome of the present negotiations with the creditors are of "exceptional importance for the revival of the economy."

In addition to its debt burden, Yugoslavia is saddled with an annual inflation rate of 170 per cent, a 17 per cent unemployment rate and an alarming rise of social tensions.

The economic and political crisis has worsened this year, and more than 200,000 workers have staged 1,300 strikes in protest at low pay and declining living standards.

"Social life has grown so drastically that they have become one of the main political problems," said Mr. Dusan Okrobie, a politburo member, in his introductory speech. He described the situation in the country as "full of tension" and highlighted "the dissatisfaction of the working people."

He urged the party to take decisive measures to find a cure. There have recently been calls by several prominent intellectuals and non-conformists for rapid changes in the country's economic and political system.

A programme presented at an official annual meeting of Yugoslav economists last week called for the Communist Party to divest itself of its role as "the final arbiter of everything" and to promote the democratic transformation of the country into a "pluralist socialist democracy."

Czechoslovak ban on rights march

Czechoslovak authorities have banned a demonstration planned by the Charter 77 human rights group and ordered members of the group to a hearing. Roster reports quoting emigre sources. The group had planned to hold the demonstration on December 10 in Prague to mark International Human Rights Day.

US proposal for Cyprus special envoy rejected

BY ANDRIANA IERODIACONOU IN ATHENS

GREECE, Turkey and Cyprus have rejected a proposal by the US Congress for the appointment of a special American envoy to help resolve the Cyprus problem and Greek-Turkish differences in the Aegean.

The proposal, put forward at the end of last week by the Senate Appropriations Committee, was also shot down by the US State Department.

In negotiations which started last month Greece linked the renewal of the agreement which expires next December on the operation of the four American military bases here to the question of US policy on Cyprus and the Aegean.

Athens has not spelled out, in public at least, the exact nature of its demands, but its rejection of the Senate proposal gave an indication of the parameters of what it is seeking.

A US State Department spokesman, echoing the position of both Athens and Ankara, noted in a comment on the proposal that bilateral Greek-Turkish differences were being addressed by the prime ministers of the two countries in an exchange of messages.

The exchange was inspired by the March crisis in which Greece and Turkey just stopped short of

Judy Dempsey reports that the once respectable face of socialism has become increasingly isolationist

Romania pulls down the shutters on a critical world

ROMANIA'S present economic and political policies are leading towards a form of self-imposed isolation which is affecting the country's relations not only with the West but also with Eastern Europe.

The recent sacking of Mr. Andrei Bobe, the Finance Minister, and the threat to withdraw from the World Bank, illustrate this trend. "It is as if a siege mentality is taking root here," one East European diplomat said. At a time when Moscow is encouraging other East European countries to allow more criticism, Romania - once hailed by the West as the respectable face of socialism - is withdrawing into itself, pulling down the shutters.

This isolationist policy is a result not of the rise of Mr. Nicolae Ceausescu, the Soviet leader, but of the policies pursued in recent years by Mr. Ceausescu. The Romanian President and Communist Party leader.

Mr. Ceausescu is determined to pay off the country's foreign debts by the end of the 1980s. At the same time, he seems more reluctant than ever to loosen his hold on any of the instruments of decision-making. No authority is delegated and power remains in the hands of Mr. Ceausescu and his family.

As a result, Romanian diplomats and officials have little leeway to negotiate or make decisions without referring back to the tight circle around the President.

This circle includes Mr. Stefan Andrei, the central committee secretary responsible for economic policy and a former foreign minister, who has survived so far all the recent political reshuffles. For the moment, Mr. Andrei is important for the leadership since he is an experienced and flexible politician well known in international circles.

Mr. Andrei's main task is to oversee the repayment of the foreign debts and try to find more reasonable interest rates for the outstanding loans. "He is useful for the moment. Once the debts have been paid off, his political future might change," an East European diplomat said.

A recent spate of personnel changes, which seem to go beyond the normal system of rotation, suggests that a few individuals, with Mr. Ceausescu's blessing, are consolidating their positions.

These include Mr. Nicu Ceausescu, the son of the President, who has been recently promoted as party chief in Sibiu county, a comparatively rich, well-developed region in Transylvania. Speculation as to the chances of the highly unpopular son succeeding his father is rife. Others, such as Mr. Constantin Mitea, recently appointed the central committee secretary for ideology, has the task of carefully vetting the Soviet press and keeping Soviet-style glasnost (openness) out of the Romanian media.

Mr. Ion Stolan, the central committee secretary for foreign policy, who is considered bright,

was contaminating Russia, an old port on the Danube in northern Bulgaria. The Yugoslavs have commented bitterly on the blatant misuse by the Romanians of the jointly-run Romanian and Yugoslav hydro-electric power station on the River Danube.

Western countries are experiencing similar problems. Neutral Sweden is in the depths of a row with the Romanian authorities over the case of Mr. Mihai Stocian, a Romanian citizen who married a Swede several years ago. The Romanian authorities have so far not given him permission to leave the country on the grounds that he possesses state secrets. Mr. Stocian is a Nordic languages specialist.

The Norwegian Foreign Ministry has decided to close its embassy in Bucharest. It no longer regards it as worthwhile to operate out of Romania. "Information is impossible to get hold of. No officials talk openly to us," a Western diplomat commented.

Even at the Vienna follow-up meeting of the Conference on Security and Co-operation in Europe the Romanian delegation is said to be blocking progress on drafting a document which focuses on humanitarian issues.

Even the Soviet delegation, which normally refrains from criticising its allies, is known to be exasperated with Romania's antics at Vienna.

But why are the Romanian authorities pursuing such policies, particularly at a time when



Nicolae Ceausescu: reluctant to loosen his grip

ambitious but self-serving, has the unenviable task of trying to smooth over the many difficulties between Romania and the West. Meanwhile, Mr. Tudor Postelnicu, the newly appointed Minister of the Interior, will no doubt continue the tradition of keeping a tight hold on society as a whole. His latest crackdown on the demonstrators at Brasov suggests no change in this policy.

The signals from the reshuffles in the autumn seem to indicate that the Romanian authorities are prepared to continue with such inflexible policies, even if it means deepening the isolation that exists between itself and other countries.

Growing criticism is being aimed at Romania by its Socialist allies. Polish sources in Bucharest complain that the Romanian authorities dragged their feet when it came to signing a regular inter-governmental agreement. "They do not want to be tied down to substance or detail. It is impossible to negotiate with them," an East European diplomat argued.

The Hungarians and the Czechs have also complained of difficulties in reaching agreement on these inter-governmental agreements. "The Romanians are simply not interested in talking to us in concrete terms on any issue," commented another East European diplomat.

Even the normally silent Bulgarians recently sharply criticised Romanian pollution which

Mr. Gorbachev and some of his allies want to improve the image of socialism?

Part of the problem is a hypersensitivity to criticism - after all, during the 1960s and 1970s, Romania was hailed by the West as a model of socialism. It was prospering then and gained international support for opposing the Soviet invasion of Czechoslovakia in 1968.

Those days are over. Intent on proving to the West that it can survive without credits and ignore criticism on its dismal human rights record, Mr. Ceausescu is determined, as one East European journalist put it, "to prove a point that Romania can go it alone."

The cost of an increasingly isolationist policy has been high. The prophetic words of Professor Silviu Brucan, a veteran member of the Romanian Communist Party who dared to criticise the authorities for ignoring "the legitimate grievances" of the workers in Brasov, are coming home to roost. (He has since been discouraged from talking freely to Western journalists.)

The prevailing trend in the East today speaks loudly in favour of coming to terms with those grievances. "Prof Brucan wrote, 'World public opinion is now a formidable force in the defence of human rights. Repression may only result in total isolation, this time not only from the West, but also from the East.' Any hope of the Romanian leadership responding positively to these remarks seems a long way off."

Unrest intensified yesterday after the failure of a new round of negotiations between the governor and the five unions which called the strike. Apart from wage claims, the unions are also campaigning for job security commitments.

French bank strike worsens

By Paul Botta in Paris

THE WEEK-LONG dispute at the Banque de France has hardened, with the labour unions calling for a national day of protest against the central bank today.

Most of the bank's subsidiaries around the country are expected to be closed by the strike and 2,000 workers are expected to come to the capital for a demonstration at the bank's headquarters in what the unions are calling "Banque de France 'dead day'."

The labour unrest started last week when a majority of the bank's 17,000 employees rejected a pay offer of little more than 2 per cent made by Mr. Jacques de Larosiere, the Banque de France governor.

The dispute has started to disrupt the central bank's operations and the day-to-day activities of the French banking system. Certain branches, including the main banknote printing facility near Clermont-Ferrand, have been paralysed by picketing or workers occupying offices.

The main disruptions have affected central cheque clearing operations and automatic cash dispensing machines which are running out of notes.

Unrest intensified yesterday after the failure of a new round of negotiations between the governor and the five unions which called the strike. Apart from wage claims, the unions are also campaigning for job security commitments.

Electronics resistance in Poland

By Christopher Robinson in Warsaw

DEMOCRATICALLY elected workers' management councils at four important Polish electronics plants have refused to join Elpol, a venture integrating the country's electronics industry which formally came into being on December 1.

Elpol has the backing of Mr. Zbigniew Szalajda, the Deputy Premier in charge of industrial policy who has been given a seat on its board.

Mr. Jerzy Bilip, the new Industry Minister, is also a supporter who argues that enterprise funds must be integrated if the under-capitalised industry is to develop.

Three of the plants are from Warsaw. These are Cerul, the largest electronics components producer, Polkolor a television tube plant, and WZT, a television manufacturer. The fourth, Mers Zap, is from Ostrow Wielkopolski.

Elwro, the big Wroclaw-based computer concern, has also stayed out, and all five risk missing a share of the funds promised to the more than 80 companies which joined Elpol. Mr. Dariusz Lochocki has been appointed general manager of the venture.

Mr. Bilip has succeeded in obtaining from the Finance Ministry, which initially resisted the venture, cuts in profit taxes for the Elpol companies, as well as the right to retain a greater share of export earnings.

The dissenters argue that Elpol, which will programme sales and direct imports and exports, is a threat to company independence which is fundamental to Poland's economic reform.

Prominent economists meeting at a recent congress in Krakow have also attacked Elpol as a throw-back to traditional methods which were aimed at building a centrally-managed monopoly strong enough to force development funds from the budget.

An armed clash over oil exploration rights in the Aegean Sea.

In the past week, Athens and Ankara have hinted that, as a result of this dialogue, a meeting between Mr. Andreas Papanastasiou, the Greek Prime Minister, and his Turkish counterpart, Mr. Turgut Ozal, may be in the offing in early 1988.

As regards Cyprus, in the view of the State Department, as in that of the Turkish Government, appointing a special envoy would undercut continuing United Nations efforts for a settlement. The Greek and Cypriot governments, on the other hand, reiterated their view that the Cyprus issue was not a bilateral Greek-Turkish problem but an international one involving the occupation of the territory of a UN member state by another.

The US, a NATO ally and major military supplier to both Greece and Turkey, has been caught uncomfortably between the two since Ankara invaded and occupied the northern third of Cyprus in 1974 in response to a Greek military coup against the island's republic's Government.

In the aftermath of the Cyprus crisis Greece and Turkey became entangled in a web of disputes, over sea and air space rights in the Aegean.

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OVERSEAS NEWS

India warns US against demand for N-inspection

BY JOHN ELLIOTT IN NEW DELHI

INDIA YESTERDAY warned the US that relations between them would deteriorate if the US went ahead with an attempt to make its supplies of aid and high technology conditional on India opening nuclear installations to international inspection.

This follows an attempt in the US Senate appropriations committee last week to make India subject to the same conditions on nuclear proliferation as Pakistan, whose six-year \$4.06bn aid package is before the Senate.

The move was opposed by India following a meeting between Mr Rajiv Gandhi, Indian Prime Minister, and US President Ronald Reagan in Washington seven weeks ago.

Mr Gandhi has protested in a letter to Mr Reagan, who has publicly expressed his concern about the Senate move. In New Delhi, diplomats are making it clear that India will not open its nuclear installations, and that it can easily forego the small \$35m of aid it receives annually from US, and could even abandon its

orders for US high technology equipment.

India has been importing an increasing amount of electronics goods from the US and is buying its first US-made super-computer. It is also negotiating a long-term understanding to buy its first US-made defence equipment for years, including engines and technology for a light combat aircraft, and other electronics items. This would be put at risk if India feels there would be no guarantee of regular deliveries.

It is thought that the US probably wants the Senate to approve the aid to Pakistan while Mr Mikhail Gorbachev, the Soviet leader, is in Washington to show that the US is determined to back Pakistan while Soviet troops remain in Afghanistan.

The problem for India, however, is that Pakistan could then escape the aid ban by agreeing to sign non-proliferation and inspection treaties providing India does so. But India would refuse, thus putting its own aid and technology supplies at risk.

Strike hits Bangladesh as parliament dissolved

BANGLADESH was paralysed by an anti-government strike yesterday after President Hossain Mohammad Ershad dissolved parliament to force peace talks with the opposition, who have pledged to force his resignation.

Only a few cycle rickshaws and government buses with police escorts operated along the shattered, silent streets of Dhaka, with most shops, offices, banks and factories closed from 6am to 6pm. The situation was reported the same in the rest of the country.

Railway officials said trains were not running because many drivers did not turn up for work. Only few river ferry services operated.

Police said there was no serious violence during the stoppage, except for a few clashes between rival political groups and the police. Some home-made bombs went off around the capital but no one was reported hurt.

It was the 12th day of stoppages since November 10 when the 21 opposition parties launched a national campaign aimed at forcing the resignation of Mr Ershad.

The protest strike yesterday came only eight hours after President Ershad dissolved the 330-member parliament following a three-hour Cabinet meeting on Sunday night.

Mr Ershad did not discuss the subject with the Cabinet and that most ministers heard of the decision on a late-night state television broadcast.

Ruling Jatiya Party officials said the President might also replace his 23-member Cabinet with an 18-member council of advisers. They could not say when that would happen, but Thursday is thought likely.

Speculation was rife that Mr Ershad would resign only two or three of his existing ministers in the new council and appoint non-political "technocrats" to run his government.



Ongpin: unsung hero of economy

BY RICHARD GOURLAY IN MANILA

MR JAIME ONGPIN, former Philippine Finance Secretary, who lost his Cabinet position after an acrimonious battle with President Corason Aquino's controversial executive secretary in September, was found dead yesterday.

Mr Ongpin, 48, was one of the architects of the country's economic programme and the \$13.2bn debt rescheduling now being concluded. He was also an unsung hero of the campaign that finally ousted former President Ferdinand Marcos 21 months ago.

Mr Ongpin's 19 months in the finance post were dominated by negotiations to reschedule the country's \$28bn of debt. The deal finally signed last June with the 12-member creditor committee of banks came under strong

criticism at home from many senators in the new Senate who said he had accepted terms worse than, for example, Argentina. After a study, however, the difference turned out to be nominal.

Mr Ongpin's position was that, although it might not have been the best deal, it was better to get it under the belt and spend time dealing with other, equally pressing needs such as rampant official corruption. Talks for a better deal with the banks, he had told bankers before he resigned, could be reopened after the larger debtor nations in Latin America had squeezed better terms from their creditors.

Since his resignation, Mr Ongpin had retreated from the public eye, with friends repeating his disappointment with his treatment. He had been considering returning to business - he was formerly president of Ben-

quet Mining Corp - or going into consultancy.

His death is an indictment of an ugly streak in Philippine society, amply reflected in the press, in which a man's past contributions to the country are quickly forgotten in the heat of the latest factional fight.

In 1984, at a time when it was not only unattractive but dangerous to oppose President Marcos, Mr Ongpin galvanised middle class and business opposition to the dictator. Although he was not as close to Mrs Aquino after her husband was assassinated in 1983 as Mr Arroyo, his contribution to the downfall of President Marcos was at least equivalent.

He was a member of a "concrete" group of three political Filipinos, chosen by opposition groups, who as early as 1984 developed a strategy to defeat Mr Marcos if he called an election. When in November 1985 Mr Mar-

cos did indeed call a "snap" election for February 1986 in order to bolster his decaying regime, Mr Ongpin was foremost in pressing a reluctant Mrs Aquino to stand. He then hastily put a shield of business respectability behind her with a credible economic recovery plan that was acceptable to foreign and local businessmen.

In the last months before his resignation he was an increasingly lonely voice in an otherwise publicly cautious but not very well grounded Cabinet. "He was a forceful advocate of privatisation, free enterprise and respect for national contractual obligations like the national debt while others in the Cabinet wanted a more forceful approach to the debt, less privatisation and a more 'nationalist' attitude towards foreign investment - which was a vague concept meaning less of it."

Black 'homelands' still linchpins of apartheid

BY ANTHONY ROBINSON IN JOHANNESBURG

SOUTH AFRICA'S 10 black so-called "homelands" have never had a good press. The decision last week to put another 500,000 black people under such a system and the recent coup in the Transkei amid revelations of widespread corruption have not improved things.

The African National Congress and other domestic and foreign critics call them disparagingly "bantustans" (Pretoria's original term for them, derived from the paternalistic term "bantú", meaning people, which Pretoria used in its official terminology) and revile homeland leaders as "stooges of Pretoria".

It is ANC policy to abolish the four "independent" and six self-governing homelands in which 12.7m black people now live and to recreate a unitary South African state.

Last week it was decided that 500,000 people at Botshabelo, described by civil rights workers as the country's main dumping ground for blacks, will fall under the rule of the tiny, barren homeland of QwaQwa, on the border of Lesotho.

In recent months, however, even those who argue that the homelands, for all their flaws, have given a measure of self-government and prosperity have been embarrassed by a series of highly-publicised incidents. These include violent protests in

KwaNdebele against leaders opting for "independence", personal rivalries which almost led to war between the two Xhosa language homelands of the Ciskei and Transkei earlier this year and rumblings about widespread corruption.

The latter came into the open when Chief George Matanzima, Transkei's Prime Minister, was ousted in a bloodless coup engineered by the Rhodesian-trained Transkei Defence Force. The coup came after a South African-backed official inquiry revealed evidence of large-scale corruption and misappropriation of state funds implicating senior homeland politicians, including the Prime Minister and members of his family.

The root of the homelands' image problem lies in the fact that they were, and remain, the linchpins of the "grand apartheid" strategy mapped out in the 1960s by Dr Hendrik Verwoerd.

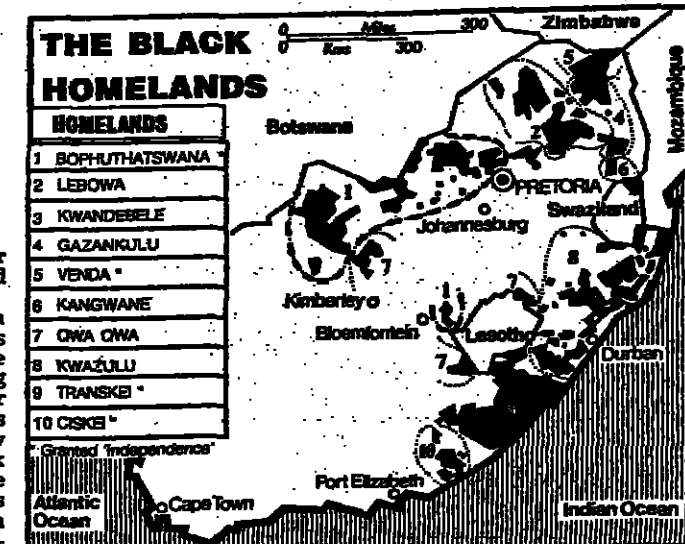
An estimated 3m black South Africans were forcibly removed in the 1960s and 1970s and relocated in the various homelands according to their real or presumed tribal affiliations. Often they were dumped with their meagre possessions on black hillsides next to a line of hastily built tin privies. Millions deemed to have acquired homeland citizenship were stripped of their South African citizenship though

they may never have lived or even visited their designated homeland.

The homelands remain an integral part of Pretoria's various proposals for future black-white power sharing. But the ruling National Party no longer believes that all South Africa's 25m blacks can be wished away into homelands. Strong black population growth means there are more black South Africans than ever in "white" South Africa and Pretoria has recognised both their permanence and the need to give them political representation at both local and national level.

It has even restored citizenship to thousands of nominal homeland citizens who live and work in white South Africa, although its pledge to negotiate a form of dual citizenship with "independent" homeland leaders, which would have restored a form of South African citizenship to all homeland citizens, has run into the sand.

Abolition of the entire homeland system remains the demand not only of the ANC, but also of "moderate" black leaders such as Chief Mangosuthu Buthezi, the Zulu leader. Even so, after bitterly attacking Transkei's Chief Kaiser Matanzima and Ciskei's Chief Lennox Sebe for accepting "independence" in the 1970s and continuing to reject the ethnic



homeland concept, he eventually agreed to become the chief minister of KwaZulu, arguing that he was by birth chief minister of the Zulu people anyway.

His avowed aim was to take advantage of the apartheid structure to destroy apartheid. More than any other homeland leader he has taken advantage of KwaZulu's limited self-governing status to gain practical administrative experience and build a formidable political power base.

The South African Government knows that if it plans for a national statutory council are to succeed it must include Chief Buthezi. As an inducement, Pretoria recently accepted the principle of a joint provincial legislature which in effect would lead to the re-incorporation of KwaZulu into a multi-racial Natal province. The main

stumbling block remains Chief Buthezi's insistence that Mr Nelson Mandela and other jailed leaders be released beforehand.

Meanwhile Pretoria continues to pour billions of rand into the homelands to finance education, social security and other development.

Partly as a result of Pretoria's assistance, economic growth in the homelands has been faster than in "white" South Africa in the 1980s. Development has been most impressive in Bophuthatswana, which enjoys a solid revenue from platinum and other mines.

In spite of the corruption and heavy-handed policing, both Transkei and Ciskei have also shown rapid economic growth, based largely on foreign investment.

Iran fires Silkworm at Kuwait

By Andrew Gowers, Middle East Editor

IRAN YESTERDAY appeared to signal its displeasure at Kuwait's decision to send the US Navy a barge for use as a floating base in the northern Gulf by firing a Silkworm missile into Kuwaiti territorial waters.

A statement from the Kuwaiti Defence Ministry said the Chinese-made missile landed in the sea off the emirate's southern coast yesterday morning without causing any damage. However, unofficial reports from elsewhere in the Gulf said the missile hit an unoccupied barge about one mile away from Kuwait's Sea Island offshore oil terminal.

Government officials believe Iran has fired a total of nine Silkworms at Kuwait this year. This was the first such incident since Iran seriously damaged the Sea Island terminal with a missile on October 22.

It seems likely that the missile was intended as a warning shot against Kuwait's increasingly close co-operation with the American naval force patrolling the Gulf. Last week Kuwait said it was sending a barge to the US Navy for use as a floating observation post in international waters in the northern Gulf.

US officials have said the barge would be stationed in Kuwaiti territorial waters, which Kuwaiti ministers denied.

UK assailed over HK poll

By Colina MacDougall

MR MARTIN LEE, a member of Hong Kong's Legislative Council and leader of a nine-strong delegation to London, yesterday accused the British administration of a "policy of appeasement" in the face of Chinese pressure to drop the idea of direct elections in the territory next year.

Mr Lee and his group are in London for a four-day visit to lobby the British Government and MPs of all parties on the need to fulfil earlier proposals for these elections. They expect to see Lord Glenarthur, the Foreign Office Minister of State, this morning.

Without direct elections, Mr Lee argued, the Sino-British Joint Declaration on Hong Kong of 1984 would not safeguard the future Hong Kong Special Administrative Region's independence.

AMERICAN NEWS

Kidnap case sparks row in Argentina

By Tim Coome in Buenos Aires

CONTROVERSY is mounting in Argentina over the release from custody last week of Mr Sanchez Reisse, a military intelligence officer, along with two other suspects who are accused of involvement in kidnappings.

At the weekend, Mr Ricardo Molinas, the state prosecutor for administrative investigations, said he intended to appeal to the federal court over the decision of the judge, Mr Luis Cevallos, to release Mr Reisse on the basis of lack of evidence.

"I was stupefied by the news," said Mr Molinas.

Mr Reisse was arrested in Switzerland in 1981, with two other military intelligence agents, when trying to collect a ransom for the kidnapping of a Uruguayan businessman. He was sentenced to almost five years' imprisonment.

He was due to be extradited to Argentina where he faces charges in another kidnap case when he succeeded in fleeing to the US after being given a weekend release from his Swiss prison for good behaviour. He was arrested and extradited to Argentina from the US earlier this year.

Mr Sanchez Reisse was called before the senate commission hearings into the Irangate affair earlier this year, and has been identified as the paymaster of the Argentinian military team which gave training to the Nicaraguan Contras in the early 1980s, before the US Government became openly involved in supporting them.

The controversy comes at the height of investigations into a kidnapping case in Argentina in which another policeman who was being sought for questioning apparently committed suicide at the weekend. A police sergeant who had also been arrested in the case hanged himself in his cell two weeks ago.

Treasurer appointed at World Bank

MR BARBER Conable, World Bank president, has named Mr Donald Roth, of Merrill Lynch capital markets, New York, as a vice-president and treasurer of the agency, World Bank sources said yesterday. AFDJ reports from Washington.

Mr Roth, 46, will succeed Mr Eugene Rotberg, who resigned earlier this year.

Carlucci plans \$33bn cut in US defence budget

BY LIONEL BARBER IN WASHINGTON

MR FRANK CARLUCCI, the US Defence Secretary, has ordered Pentagon officials to prepare cuts of about \$33bn from next year's military budget.

The proposed cuts represent a reduction of about 10 per cent on the estimates drawn up by Mr Caspar Weinberger, Mr Carlucci's high-ranking predecessor. Mr Weinberger resigned last month, citing his wife's illness.

During his six years as US Defence Secretary, Mr Weinberger's budget tactics rarely varied: he would start and end with the same figure, declaring it non-negotiable on national security grounds.

Mr Carlucci appears to have adopted a different strategy, seeking to co-operate with the US Congress on spending reductions. He has set a target of a lower 1989 military budget of around \$220bn (well below Mr Weinberger's projected figure of \$252bn).

While the reductions are still in the planning stage, they illustrate the growing political and

economic pressures to reduce US military spending in fiscal 1989 - which begins in October 1988.

Mr Carlucci - previously National Security adviser - is by temperament more inclined to co-operate with Congress than his predecessor. Some observers suggest that he is seeking to establish a record of defence austerity that Republicans - notably Vice-President George Bush - could publicise in the presidential election campaign next year.

However, a more important influence appears to be Mr Carlucci's desire to shape the budget himself rather than allow over-ambitious Pentagon plans to be shredded by Congress - either through the automatic cut-backs of the Gramm-Rudman budget reform law, or through a re-run of the arduous budget summit last month between the White House and Congress.

Some Pentagon officials are already mustering support for a counter-attack, leaking reports

that important weapons systems could be jeopardised by the planned cuts.

According to an Aviation Week and Space Technology magazine report, two Navy aircraft carriers, including an MX ballistic missile, the new Midway-class missile for the US air force and the US Army's LHX helicopter are under threat.

Senate budget chairman Mr Dan Rostenkowski said he would retire from Congress when his term expired next year. Heater reports from Washington.

The Florida Democrat said he was retiring because he lacked enthusiasm for the job. He said, however, that he planned to remain as budget committee chairman next year before leaving Congress.

He said he expected a Democrat to succeed him.

Moscow scuffle tarnishes Soviet publicity record

BY PATRICK COCKBURN IN WASHINGTON

THE BREAK-UP of a small demonstration in central Moscow protesting against Soviet emigration policy on Sunday has undermined much of the Soviet Union's public relations effort in the run-up to the summit.

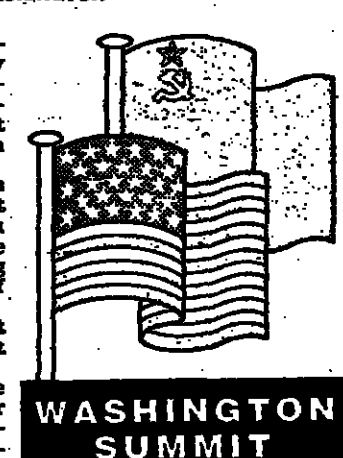
By late Sunday, US television channels were all showing Soviet security men, presumably from the KGB, standing in front of the Soviet Foreign Ministry scuffling with protesters and a band of demonstrators.

This is exactly what the Soviet side in Washington did not want to happen.

Inevitably the images of the protesters have had a greater impact on American public opinion than the experts and specialists which the Soviet Union has sent to Washington to give press conferences and interviews about perestroika.

Given the sophistication of present Soviet efforts to influence international public opinion, the fracas in Moscow is surprising.

It is unlikely that the KGB security police were deliberately trying to sabotage Mr Mikhail Gorbachev, the Soviet leader, on the eve of the summit but the failure of the KGB to prevent a riot at a moment so likely to do most damage to the Soviet Union does show extreme official ineptitude.



WASHINGTON SUMMIT

Soviet public relations have moved far and fast since the first summit between Mr Gorbachev and President Ronald Reagan in Geneva in 1985 when the Soviet Foreign Ministry spokesman nearly shot himself in the foot by demanding that Swiss security remove a single woman protester from the press conference hall, ensuring her maximum publicity.

By the time of the Reykjavik summit last year the Soviet approach was far more relaxed and sophisticated. The change

was probably largely the result of the appointment of Mr Genadi Gerasimov, as Soviet Foreign Ministry spokesman.

In the saga about central Reykjavik, state and party officials, intellectuals and writers held daily briefings. When demonstrators made speeches and unfurled banners behind speakers there was no attempt to call the police.

An example of this more relaxed approach came from Mr Fyodor Burshtsky, a leading political commentator, who was quite willing to give a radio interview to Radio Liberty which Moscow normally denounces as a CIA front.

In Washington the same line-up of establishment liberals, all of whom have been closely associated with Mr Gorbachev, is on call but international opinion has lost something of its freshness.

There are some new faces. Mr Vitaly Korotich, editor of the weekly weekly Ogonyok, is present, together with Mr Yegor Yakovlev, editor of Moscow News, the other main radical publication.

But however many interviews they give, the Soviet side is likely to dominate the first American impressions of the summit.

Defence rests case in Deaver trial

DEFENCE lawyers in the perjury trial of Mr Michael K. Deaver rested their case yesterday without calling witnesses after the judge refused to dismiss any of the charges against the former White House aide, AP reports from Washington.

Lead defence attorney Herbert J. Miller Jr. told US District Judge Thomas Penfield Sweeney: "Based on the evidence we have heard presented over the past several weeks, we have decided we have no need to put on any defence at all."

The former deputy White House chief of staff is accused of lying when he said he could not recall a series of contacts with former colleagues in the administration of President Ronald Reagan on behalf of lobbying clients.

The defence attorney rested his case after Judge Jackson denied a series of defence motions for "directed verdicts" of acquittal on all five counts. Mr Deaver tied to a congressional sub-committee and a grand jury about his lobbying activities.

Haiti strike confusion

By Peter Ford in Port-au-Prince

A GENERAL strike called by Haitian union leaders met with mixed success yesterday amid confusion over the goals of the stoppage.

Port-au-Prince factories worked at only 40 per cent capacity, union leaders and businessmen said, while many of the capital's buses stayed off the streets.

The strike was called by four centrist candidates in presidential elections that were aborted on November 29. Haiti's leading trade union confederation also backs the strike, but its effectiveness seemed to have been impaired by widespread fear of Tom-Tom Macoutes, supporters of former President "Baby Doc" Duvalier.

Some political leaders are demanding reinstatement of the electoral council which Gen Henri Namphy, the Junta leader, dissolved a week ago.

Spin-off from 'hub war' is good news for Puerto Rico

Canute James reports from San Juan on a battle between two US airlines in the Caribbean

TWO US airlines are fighting a "hub war" in the Caribbean which is likely to bring other airlines into the region and has already led to increased passenger traffic through the battle ground - Munoz Marin airport in San Juan, Puerto Rico.

As a result of deregulation in the US airline industry and increasing competition between carriers, Eastern Airlines and American Airlines are battling for routes to the Caribbean, Central America and northern South America and are investing about \$100m to construct "hubs" for connecting flights at Munoz Marin.

Mr Antonio Rosario, manager of the airport, says Puerto Rico's geographical location, between the US mainland on the one hand, and the Caribbean and northern South America on the other, provided the ideal place for the hubs.

"It is a perfect location in terms of Miami," adds Miss Virginia Sanchez, Eastern's Latin American department in Miami.

"San Juan has all the right resources that we needed to accommodate further growth in the Caribbean to 26 destinations."

Eastern has traditionally had a strong presence in San Juan, but the company's decision to engage in the hub war was stimulated by American Airlines plans to develop its facility. American is completing terminal facilities at a cost of about \$50m, which will be able to handle between 1,200 and 2,000 passengers per hour.

The airline plans to more than double the number of its daily flights to San Juan, reaching at least 60 by the middle of next year. Eastern has jumped in with an initial \$86m investment to build a 17-gate terminal, using it as a hub for flights to Panama

and Colombia, as well as to other Caribbean islands.

The facility, when complete, will handle up to 1,500 passengers an hour. It is being financed by a \$44m bond issue through Puerto Rico's Authority of Puerto Rico and guaranteed by Eastern.

The first phase will be completed by the first half of next year, and the second a year later.

Caribbean to New York, it is cheaper for the passenger to make a connection here," Mr Rosario says. "People are channelled through Puerto Rico and the airport has the capacity to handle the volume of traffic."

Eastern's response to American's decision to establish a hub in San Juan was influenced in part by the company's traditional involvement in Puerto Rico. "We have been in San Juan for over 41 years - it is almost like our second home," says Miss Sanchez. "We did not intend to let anyone else take the market from us."

That the hub has brought good business for the airport is shown in the steady increase in the volume of passenger traffic. For the 1986-87 (July to June) fiscal year, Munoz Marin airport handled 6.88m passengers, a 1.53m more than the previous year.

Eastern's share jumped to

2.88m passengers, from 1.80m, while American flies 1.99m passengers, 810,000 more than the previous 12 months.

"Indications are that for calendar 1987, the volume of passenger traffic will reach 7m," says Mr Rosario.

Passenger traffic destined for, and originating in, Puerto Rico now accounts for marginally more than transit traffic, but the Ports Authority says this will change when the hub becomes fully operational.

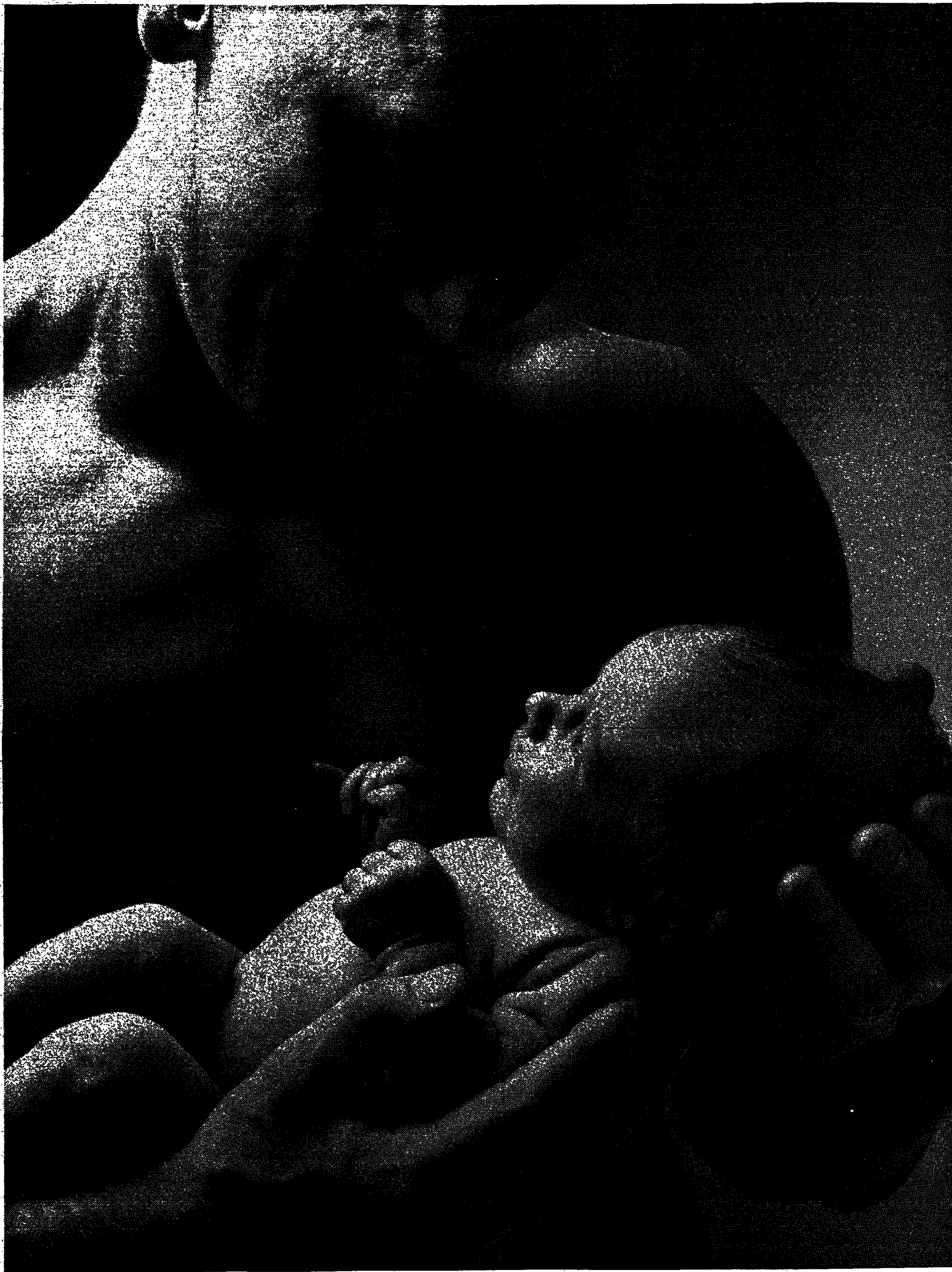
Steady growth in Puerto Rican tourism has also contributed to the increase in passenger traffic. Government officials say the link between the airport development and the tourist industry is synergistic. Lower fares resulting from airline competition have lured more tourists to the island.

In the 1987 fiscal year, tourist arrivals in Puerto Rico reached

1.57m, 19 per cent more than the previous year, with visitor expenditure growing by 13 per cent to reach \$687m.

The hub war has also benefited several commuter airlines which provide connections to other parts of Puerto Rico and the Caribbean - not least, the struggling Leeward Islands Air Transport, owned by the government.

Other airlines will soon turn to take advantage of the increased passenger traffic. "Airlines like British Airways and Lufthansa, which are considering new and increased services to Puerto Rico will be able to take advantage of these hubs in connections to and from the Caribbean and South America," suggests Mr Rosario.



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WORLD TRADE NEWS

Maggie Ford and David Thomas on the cautious strategy of a new wave of manufacturing investors

South Korean conglomerates lift profile in Europe

THE SPEED with which Goldstar, the large South Korean group, launched its products into the British consumer electronics market this autumn must be a record, according to Mr Keith Harrison, the company's UK marketing director.

It took just five weeks to gut and prepare a warehouse in Slough ready for the launch. Nerves frayed a little when the fork-lift trucks arrived with only one and a half days to spare and when British Telecom took seven weeks to connect the switchboard, but other than that all went well.

Mr Harrison is a veteran of helping foreign companies find their feet in Britain. "I started Fisher in the UK five years ago - but that was more orderly. I've never moved as fast as this," he says.

Goldstar's decision to launch products such as televisions, video recorders and microwave ovens in the UK under its own name - it has been selling them in Britain under other brand names for about four years - is just one sign among many that South Korean conglomerates are taking more interest in Europe.

In the past two weeks alone, Daewoo has announced plans for a microwave factory in France and Goldstar has opened the first South Korean plant in West Germany, a facility near Frankfurt. It will churn out 300,000 colour televisions and 400,000 video recorders a year, making it larger than any Japanese factory producing the same products in West

Germany, according to the company.

Simultaneously, Goldstar said it was at the early stages of considering a factory for the UK. No decisions have been made about the site or the products to be made, although microwave ovens, video-tapes and small screen televisions appear the most likely. Unusually, Goldstar has also considered a joint venture with a British company, though it has not yet held detailed discussions with any.

Goldstar's moves round off a year which has seen other South Korean groups taking a higher profile. Saehan Media has announced the biggest South Korean investment in Europe to date with its plans to open an 1800m (584m) video-tape factory in the west of Ireland. Samsung followed its construction of a consumer electronics plant in Billingham, Teeside, with a drive to boost its component sales in

Last year Seoul officials arrived with a list of 200 items they wished to import from Europe

Europe and a hint that it might build a semiconductor facility.

This wave of South Korean investment looks like a challenge to the Japanese at their own game. With low labour costs, South Korean goods are generally at the cheaper end of the market, undercutting the Japanese.

However, the South Koreans are anxious to show they have learned the lessons of the Japanese presence in Europe. At the

opening of Goldstar's German plant, Mr Keun Sun Choi, president of the company's consumer electronics subsidiary, set out to allay fears that the plant would be an assembly-only operation designed to flood Europe with low-cost, low-quality goods.

"Instead of just increasing volume, we would like to improve the high-quality and high-price end," Mr Choi said.

South Korea is wary of putting all its eggs in one basket. Faced with a trade surplus with the US this year of about \$10bn (\$5.6bn) and a trade deficit with Japan of about \$4bn, its approach to the new market in Europe has been different.

European governments were surprised last year when a delegation of Seoul officials arrived at trade ministries in various capitals with a list of more than 200 items that they wished to import from European companies.

Their aim was two-fold. First to diversify imports away from Japan and second to produce a better balance in its trade with Europe, to try to head off the kind of protectionist pressures growing so strongly in the US.

Allied to this strategy was the opening of plants in Europe. Faster off the mark than the Japanese in this area - Goldstar opened a sales office in West Germany only in 1980 - South Korean companies have resolved to try to learn from Tokyo's experience and avoid acquiring the reputation of being greedy exporters.

Events have pushed the strategy along faster than planned. Complaints from the US earlier this year forced Seoul to open its markets and reduce tariffs faster than it intended, a move which benefited Japanese importers the most. Imports from EC countries

rose 53 per cent in the first eight months of the year, however.

Efforts to placate the US in other areas have aroused howls of rage from the European Community about unfair treatment, in particular over intellectual property rights. Talks on that issue made progress last month and there may well be an agreement after the presidential election this month.

The opening of the plants is likely to stimulate renewed calls from European businessmen for reciprocal treatment on foreign investment in South Korea, which remains restricted. Demands for changes to numerous petty rules discriminating against foreign businesses will also continue.

Seoul appears to have reacted quickly to pressure from Europe over its rising exports. An investigation earlier this year into alleged dumping of video recorders was swiftly followed by voluntary self-restraints by the exporting companies.

An EC proposal to impose duties on products made at assembly or "screwdriver" plants of the kind the South Koreans are setting up appears so far to have affected only Japanese companies.

However, it is early days for Goldstar. Successes and setbacks will still be needed to make sure that the strategy is maintained and the country's reputation as a fair trader in Europe is enhanced.

US and Canada define text for trade accord

BY DAVID OWEN IN TORONTO

US AND CANADIAN negotiators in Ottawa reached agreement on a definitive legal text for the bilateral trade deal between the two countries after an intensive weekend of talks which ended yesterday.

The two sides had been struggling since October 4 to translate a preliminary transcript into legal terms - an undertaking which was originally expected to have been completed by the end of October.

The task has been complicated by efforts made by both sides to use the process as a pretext for renegotiating those sections of the preliminary transcript which have generated domestic opposition.

The slow progress prompted the inclusion in the final session of talks of Mr Derek Burnley, chief of staff to Canadian Prime Minister Mr Brian Mulroney, and Mr Peter MacPherson, the US deputy treasury secretary.

For the moment, no details of substantive changes to the preliminary document have been released. Mr Simon Reisman, Canadian chief negotiator, would say only that the final text is "fully consistent" with the October 4 agreement.

Strong pressure is believed to have been put on the US by the powerful maritime shipping lobby to remove a transportation provision from the section of the agreement dealing with services. While the pact accepts the restrictions outlined in the Jones Act to the effect that all cargo shipped between US ports must be carried in US vessels, it also states that Canadian ships must



Mr Brian Mulroney

be treated as favourably as US vessels in any future changes to maritime legislation.

Substantive changes are also thought to be possible in the sections of the agreement which deal with automotive trade, dispute settlement mechanism and wines and spirits.

For example, a provision stating that carmakers must have 50 per cent North American content in their vehicles to obtain duty-free shipment across the border after 1995 may, it is believed, be amended to 60 per cent.

Legal move to close EC music trade loophole

BY DAVID THOMAS

THE MUSIC industry is to bring a test case in the UK courts to try to close what is regarded as an important legal loophole governing trade in recorded music throughout the European Community.

The British Phonographic Industry (BPI), the UK music industry trade association, and the IFPI, its international counterpart, are seeking a ruling to prevent the exploitation of relatively weak copyright laws in some EC countries.

A writ has been issued trying to stop a number of companies and individuals exporting records from the Netherlands, where the copyright on the recordings has expired, to the UK where the copyright is still in force.

The particular case concerns Elvis Presley records and is being brought in the name of BMG Music, the West German music group which owns the copyright.

The music industry is also worried that this loophole arises in West Germany, where copyright protection applies to a record for 20 years after it is issued, compared with 50 years in the UK.

It fears that unless the loophole is closed, then the UK will be flooded with valuable repertoire from the 1960s produced in countries where the copyright has expired.

The industry wants the UK courts to rule that EC law on the free flow of goods does not apply in this instance.

Mr Patrick Isherwood, BPI legal adviser, said: "If our contention on the law is wrong, a very profitable area of business could open up for third parties with no commitment to the record industry."

The trade associations expect that the point of law at issue will eventually be tested in the European Court.

Sony-Ford deal to bring DATs into US market

BY CARLA RAPAPORT IN TOKYO

DIGITAL audio tape (DAT), the controversial Japanese audio product, is about to enter the US market following a deal between Sony and Ford, the US car maker.

Sony will supply DAT players to Ford which will offer them as optional equipment for its 1988 Lincoln Continental, though not only that it still has "no plans" for launching DAT under the Sony brand in the US market.

Sony will have to move carefully because the US Congress has already agreed to study the issue in the light of the copyright protection argument.

Sony did say yesterday, however, that it planned to launch DAT recorders in France by the end of this month. France will be the second market for the machines, following their introduction in West Germany last month. The company says sales of DAT in West Germany are going slightly better than expected, but declined to give any figures on other potential out-

lets for DAT. There are as yet no tapes that can be used on a DAT player in the US. It is believed that Sony has convinced Ford that there will be pre-recorded DAT cassettes available for Ford owners by next year.

The Japanese company declined to comment, saying only that it still has "no plans" for launching DAT under the Sony brand in the US market.

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Soviet Union 'lags with Finnish ship payments'

BY OLLI VIRTANEN IN HELSINKI

THE Soviet Union has this year been consistently behind with payments for Finnish vessels, according to shipping industry officials in Finland.

This is the first time Moscow has failed to pay on time under the schedule in the trade agreement between the two countries. As a result, Finnish shipbuilding companies, most notably Wartsila Marine and Rautama-Ropola, have suffered interest losses amounting to tens of millions of markkas.

According to Finnish shipbuilding industry officials, the Soviet payments have arrived several months late this year, usually following several notices.

The two companies are reluctant to specify the delays incurred but they acknowledge the unprecedented problems. Finnish yards cannot claim compensation since the trade agreement does not include clauses for payment delays.

According to the five-year trade pact for 1986-1990, the Soviet Union has agreed to buy vessels worth the equivalent of \$4.5bn-\$5.2bn from Finland.

Finland's shipbuilding industry would be happy to reach the lower figure, given the country's persistent trade surplus with the Soviet Union.

The vessels are ordered by V/O Sudimport, the Soviet foreign trade association, and Finnish observers estimate that Sudimport is constantly short of cash as a result of a re-organisation of the Soviet foreign payments system.

The Soviet Union has officially proposed to defer ship payments worth FM700m (\$97m) from this year to 1988 to help alleviate the trade imbalance. Finnish yards are prepared to accept alternative forms of finance providing the Soviet Union compensates for the interest payments.

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Chairman of BOCM Silcock

Mr. Miles Cowan is to become chairman of BOCM SILCOCK. He succeeds Mr. Allan Price, who takes over as chairman of Birds Eye Walls in April next year. Mr. Cowan was chairman of the Crossfields Group. Both have been with Unilever for about 30 years.

WORS DIRECT has appointed Mr. Lawrence Anderson as managing director. He replaces Mrs. Cheryl Koenig who is leaving to join her husband in Germany. He was managing director of PHM Integrated Direct Marketing.

TREND DATALINK, part of the Trend group, has appointed Mr. Arthur Plummer as managing director. He joins from ITL where he was regional manager and takes over from Mr. Dick Beales who moves to a twin post of group business development manager and managing director of Trend's newly-formed Datafeed Company.

TMM MEXICAN LINE has appointed Mr. Mario Romon as senior European representative, based in London. He was the line's representative in California. He is replacing Mr. Julio Maza who is returning to Mexico.

Mr. Stevan Brown has been appointed to the board of POLLY PECK INTERNATIONAL with responsibilities in the consumer electronics division. He was managing director of Tefal (U.K.). Miss Nicola Paine has been appointed company secretary of Polly Peck International and all its UK subsidiaries. She was corporate finance manager.

Mr. Dennis Gladwyn-Davies, formerly a main board director of Pilkington, has been appointed to the board of EFCO as a non-executive director.

Mr. Dennis Bennett, managing director of Templestock, has been elected vice-president of BEITA - the first woman to be accorded this honour.

Mr. Cecil Law, chairman of Towry Law, and Mr. Alan Wesley, a director of Towry Law, have joined the board of CROSS & BEVINGTONS, a new subsidiary company.

Mr. Christopher J. Martin is the new chief executive of the Tipton and Cooley Building Society. He succeeds Mr. Stuart J. Eaton who has retired.

At ANCIENNE MUTUELLE REASSURANCE Mr. K.W. Hadson, previously general manager of NRG London Reinsurance, has

been appointed chief executive of the UK branch office in overall charge of its London operations. He will remain chairman of The Policy Signing and Accounting Centre.

PHH, Swindon, a vehicle fleet management company, has made three promotions. Mr. Chris Cole becomes business development director from general manager - business development; Mr. David Knight, general manager - client services, is made client services director; Mr. Jeff Skinner becomes sales director, having been general manager - sales.

BRITISH & COMMONWEALTH HOLDINGS has appointed Mr. Bruce Oswald to the board. He is deputy chairman and chief executive of British & Commonwealth Merchant.

The J.M. JONES CONSTRUCTION GROUP, Maidenhead, has appointed Mr. Malcolm Pless as managing director of the design and build division. He was a divisional director with Bovis Construction. Mr. J. Martin Denham becomes director of technical services. Mr. Ian Richards has been made group construction director.

Mr. Albert Becking has been elected chairman of the BRITISH PUMP MANUFACTURERS ASSOCIATION. He is managing director of the Worthington Simpson division of Drayson (UK).

HERTZ LEASING has promoted three executives from manager to director. Mr. Geoff Owen becomes operations director; Mr. John Phillips is appointed finance director; Mr. Marcus Saythe is made sales director.

Mr. Rex M. Fleet, chairman and managing director of NCR, has been appointed a non-executive director of KRUG INTERNATIONAL (UK), a wholly-owned subsidiary of Krug International Corp., Dayton, Ohio, US.

Balfour Beatty senior posts

BALFOUR BEATTY has promoted the following executive directors to managing directors: Mr. Neil Ashley, Balfour Beatty Construction International; Mr. David W. Cawthra, Balfour Beatty Construction; Mr. Ian Carroll, Balfour Beatty Power. All are main board directors.

Mr. Brian Orsack has become managing director of MERRICKS SICO. He was previously joint managing director.

Mr. Michael Walker has been appointed finance director of THORN ERICSSON TELECOMMUNICATIONS. He joins from British Telecom, where he was finance controller of its international division. Mr. John Miller becomes managing director, public systems. He was executive director of Otis Elevators.

Dr. Peter Freedman has been appointed medical director on the board of CANTAB - Cambridge Applied Nutrition Toxicology and Biocides.

TIP EUROPE has appointed Mr. Chris Japson as its development director. He was national sales and marketing manager at Transient Services.

Mr. Tony Pratice has been appointed finance director of WELJWORK GARGO SYSTEMS, a member of the Metenwood Group. He was previously finance director of Pritchard Janitorial Supplies.

Mr. Alastair Hunter Smart has joined the partnership of CAWOOD, SMITH & CO., stockbrokers.

ALBA has appointed Mr. Andrew Mace to the board as finance director. He was group chief accountant, Harvard International, a subsidiary of Alba, which has appointed Miss Kim Barton to the board as buying director for the giftware division. She was senior buyer at Underwoods.

The MARINA DEVELOPMENT GROUP has appointed Mr. Philip Mason as its operations director. He was formerly a director of Eastern Leisure, a subsidiary of the Bank Organisation.

Mr. John Simmonds has become executive chairman of LOBIA UK. He joins from the Telmar Group Inc. where he was managing director of its UK operations.

SLYLES has appointed Mr. David Watson assistant managing director of its wholly-owned subsidiary S.L. Syles & Co. in addition to his present role as sales director.

Mr. Kevin Walsh has been appointed managing director of TRICITY DOMESTIC APPLIANCES, part of the Electrolux Group. He succeeds Mr. John Cochrane who has assumed full-time direct control of Electrolux's gas appliance company, Parkinson Cowan, in his capacity as its executive chairman.

Previous Parkinson Cowan managing director Mr. David Cropper has been seconded to the Electrolux Group to undertake special duties.

At GENERAL HYBRID Mr. Ernest F. Fetter, former finance director at Cable and Wireless, has become a non-executive director.

SANDERSON MURRAY and ELDER has appointed Mr. E.K. Macaulay a non-executive director. He is managing director of Anglo-Felt Industries and chairman of Halifax Courier (Holdings).

CHLORIDE has appointed Mr. Brian Hayward as its director of information technology. He was director, management information services with Systems Designers.

Mr. Patrick Marya Doyle Vigors has joined the board of ANGLO AMERICAN AGRICULTURE as finance director. He was with Peat Marwick Mitchell.

SAINT HOTELS has elected Mr. Nizam Manji as its managing director.

British Gas treasurer

Mr. Arthur Burgess has been appointed treasurer at BRITISH GAS headquarters in the corporate finance department. Mr. David Chillingworth, sales director, finance, will continue to be responsible for industry accounting, and financial planning and appraisal, while Mr. Burgess manages the treasury and taxation departments.

JOHNSEN & JORGENSEN PLASTICS has restructured its board. Led by managing director Mr. Keith Jackson, the board now comprises: Mr. Eddie Box (commercial director), Mr. Barbara Cresswell (business development manager), Mr. Denbigh Hamilton Harding (sales director), Mr. Harvey Neale (technical director) and Mr. Jim Forrie (production director).

Mr. James Smillie, chairman and chief executive of Stratstone, has been appointed a non-executive director of GREAT SOUTHERN GROUP.

Williams Holdings has appointed Mr. John Newnes as managing director of POLYCELL PRODUCTS. He was director and general manager.

Mr. Michael Coyne, has been appointed finance director of DAVIES & METCALFE, Stockport. He joins from Adamson Modular Systems, a subsidiary of Tiphook.

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malaysia

Consumer credit growth slower but still buoyant

By Simon Holberton

THE GROWTH in consumer credit moderated in October but the underlying trend remained buoyant, according to figures released yesterday by the Department of Trade and Industry.

Consumer credit provided by retailers, bank credit cards and finance companies rose by a seasonally adjusted £2.9bn in October, compared with a record increase of £3.3bn in September.

The DTI said that total outstanding debt, which takes into account repayments, rose by £412m and amounted to £22.3bn at the end of October. This represents a 17 per cent increase in

outstanding debt since the beginning of this year.

During the three months to October, which gives a better picture of underlying trends in consumer credit, total new borrowing rose by 8 per cent compared with the previous three month period.

If consumers have been affected by the fall in share prices since mid-October it ought to be apparent in a reduction in demand for credit. The effect on consumers of a share price collapse, known as the "wealth effect", suggests that consumers spend less and save more because they feel less wealthy

than they were before the crash. It is too early to say whether October's figures support this or not, but recent business surveys and comments by leading retailers suggest that the outlook for retail sales and hence credit may not be particularly strong in the Christmas period.

In separate figures released yesterday the DTI confirmed a strong growth in retail sales during October. The department said its seasonally adjusted index of the volume of retail sales rose by 0.9 per cent from September to October. The revised volume index for October was 138.0 (1980=100).

Japanese to set up electronic components plant on Tyneside

By David Thomas

MITSUBISHI ELECTRIC announced yesterday that it will open a factory making electronic components in north-east England.

It is the latest in a spate of Japanese components companies to have announced recently they were setting up manufacturing operations in Europe.

The move by the Japanese to make more components in Europe was expected following European Commission anti-dumping actions aimed at increasing the amount of locally-made components used in Japanese goods.

Mitsubishi, which has a worldwide turnover of more than

£430m, is investing £255m initially in a plant in South Tyneside. The factory's products will include modulators and tuners for video tape recorders and colour television sets, and coils, transformers and power supply units for the general consumer electronics industry.

The plant, which is the company's first manufacturing operation in the EC, will start operations early next year with a workforce of 300 workers, increasing to 400 by the third year.

The Northern Development Company (NDC), which acts as

the inward investment agency for the north-east, negotiated the move with Mitsubishi. The company also considered several alternative sites in Britain and on the Continent.

Mitsubishi's arrival will bring the number of Japanese companies located in the region to 20, including trading houses.

Dr John Bridge, 45, is to be the new chief executive of the Northern Development Company at a salary of £45,000 a year. Dr Bridge, who joins NDC from Yorkshire and Humberside Development Association, succeeds Dr Martin Eastall, who resigned earlier this year.

Zeebrugge captain appeals

CAPTAIN David Lewry, master of the ferry Herald of Free Enterprise, which capsized off Zeebrugge in March with the loss of 188 passengers and crew, claimed in the High Court in London yesterday that the disaster inquiry should not have found him guilty of serious negligence.

Captain Lewry asked two judges to reverse the inquiry's decision to suspend his master's certificate of competency for a year.

The inquiry, chaired by Admiralty Judge Sir Justice Shenson, ruled in July that the immediate cause of the tragedy was serious negligence by Captain Lewry and his chief officer, Mr Leslie Sabel, and by the assistant boson, Mr Marc Stanley, who failed to close the ferry's bow doors.

Marler chairman to buy QPR football club

By Philip Coggan

MARLER ESTATES, the property company which became an object of loathing for west London soccer supporters earlier this year, is selling Queen's Park Rangers football club.

However, the purchaser, enigmatically named Chaseglade, is not entirely unconnected with the property group. Chaseglade is a new company, especially established by Mr David Bulstrode, Marler's chairman, to run the first division club.

Marler will receive £7.5m for QPR, a £1.5m profit on the price it paid in February. Around £6m will be paid in cash, with Mr Bulstrode putting up £1m, other investors a further £5m and the balance set to come through a share issue among the club's supporters. Marler will take £1.5m worth of shares, leaving it with a

20 per cent stake.

Mr Bulstrode will pay a £200,000 deposit, which he will lose if the fund-raising exercise is not completed before March 1988, and he has also guaranteed any trading losses in that period. QPR lost only £22 last year.

QPR's plastic pitch is due to be dug up next summer and replaced by turf. Mr Bulstrode hopes to increase profits using the ground for other events, such as boxing and pop concerts, and is considering a retractable roof.

The purchase of QPR, and Marler's plans to merge it with neighbouring club Fulham provoked storms of protest in the spring. Marler wanted to develop Fulham's ground.

That plan was thwarted off by opposition from football's establishment and the local council.

Shipping contribution to invisibles rises sharply

By Kevin Brown, Transport Correspondent

BRITISH-OWNED ships contributed almost £1bn to the invisible account of the UK balance of trade last year, the General Council of British Shipping said yesterday.

This was an increase of about £200m on 1986, in spite of a substantial fall in the number and tonnage of British-registered ships.

The council, which represents 110 shipping companies, calculated total receipts from about 1,814 ships in 1987, when the fleet reached its peak.

The council plans to approach the Chancellor shortly with proposals for the reintroduction of investment allowances, principally through roll-over relief.

Mr Paul Channon, Transport Secretary, indicated last week that the Government had little intention of offering fiscal help to the industry so long as defence requirements could be met.

The figures will provide

renewed ammunition for the council in its campaign for fiscal and other help from the Government to reverse the decline of the UK-registered fleet.

Only 400 ships of 6m tonnes deadweight are both owned and registered in the UK, compared with 1,814 ships in 1975, when the fleet reached its peak.

The council plans to approach the Chancellor shortly with proposals for the reintroduction of investment allowances, principally through roll-over relief.

Mr Paul Channon, Transport Secretary, indicated last week that the Government had little intention of offering fiscal help to the industry so long as defence requirements could be met.

The figures will provide

Lawyers call Legal Aid Bill unimaginative

Financial Times Reporter

THE Law Society yesterday called the Government's Legal Aid Bill, which if enacted would shake up the existing legal aid system, an unimaginative and cost-cutting exercise.

The comment came at a press conference called by the Law Society and Bar Council, at the start of a campaign called "There is no justice without Legal Aid," aimed at amending the bill.

Mr Henry Hodge, chairman of the society's legal services committee, said: "We see it as an unimaginative, cost-cutting exercise. We feel there is no justice without legal aid. The legal aid system is something which needs to be protected. This bill threatens it and it's something we are very concerned about."

The bill proposes the dismantling of the Green Form Advice Scheme. Under this, many people obtain free legal advice.

Financial contributions would be tied to a case's length instead of to an applicant's ability to pay.

The bill proposes to limit payment for lawyers' work. The society says this would risk creating a second-class service with queues waiting to see a few harassed legal advisers but unable to find out about rights or obligations.

The society will distribute a four-page leaflet to lawyers, advice centres, MPs and others, emphasising the importance of legal aid.

The society said: "Too many people are unaware of legal aid or its importance until they need it, perhaps following an accident or if they are faced with a housing problem or a divorce. We believe that, like the Health Service, legal aid is essential and must be there when people need it."

Insurance group plans corporate restructuring

By Our Financial Staff

GUARDIAN Royal Exchange, the composite insurer, is reorganising the corporate structure of its UK operations to separate its non-life insurance activities from its investment management side.

From the new year, a wholly-owned subsidiary called GRE (UK) will handle the group's UK non-life business, which has annual premiums of more than £600m.

The group is forming another

two companies, GRE Asset Management and GRE Properties. The former will manage investment portfolios for GRE and its clients, the latter will manage the group's property portfolio and offer its services to outside clients.

Mr Peter Dugdale, group chief executive, said all three companies "would benefit from closer identification of financial management and accountability."

French telecoms office for London

By Terry Dodsworth, Industrial Editor

FRANCE Cables at Radio (FCR), a subsidiary of the Direction Generale des Telecommunications, the French telephone network operator, is setting up an office in London to work in the fast-expanding field of private telecommunications networks.

The move reflects the importance of London both as a hub for international telecommunications and as a centre for multinational company headquarters.

Mr Jean-Luc Vacher, head of the UK operation, said yesterday that many of the French group's US clients used London as the headquarters of their European activities.

In addition, several French industrial companies and banks had a strong presence in London, he said.

FCR recently launched a strategy to increase its international presence by establishing local subsidiaries to serve both domestic and international customers.

Following the opening of the London bureau, a further office is planned for the US early next year.

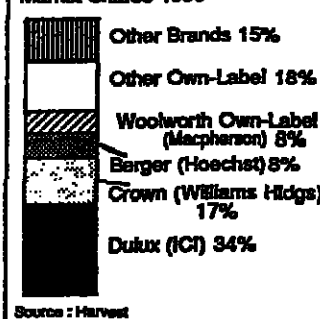
Private telecommunications networks are common in large companies, which hire telephone lines from the network operators and use them to transmit voice, data and video messages.

A number of independent companies are active in the market, providing expertise as well as equipment to the users. FCR said it planned to work with one of these independent groups, Integrated Processing and Communications.

Paint makers brush up their rationalisation strategies

Christopher Parkes on Hoechst's sale of Berger to Williams Holdings

UK Decorative Paint Market Shares 1986



TWO DISTINCT and parallel rationalisation strategies emerged in the paint industry yesterday with the announcement that Hoechst of West Germany was to sell its Berger, Jenson and Nicholson subsidiary to Williams Holdings.

Hoechst, one of the world's biggest chemical companies, is pulling out of the world decorative-paints trade and Williams, a newcomer, is pushing its way in.

For the German corporation, the sale signals a shift in focus to high-value-added, high-performance, sophisticated industrial coatings with a global market. Mr Arno Baltzer, chairman of Hoechst UK, said two subsidiaries in Austria and Italy were all that remained of the group's low-tech decorative paint business. They, too, would be sold.

But while Hoechst has been selling with one hand, it has been buying with the other. About a year ago, for example, it bought Renault's automotive paints interests in France and at the same time took over industrial paint specialist Ault & Wiborg of the UK.

This acquisition, together with British Industrial Coatings, stays within Hoechst's fold. "Now we can concentrate on our core business," Mr Baltzer said. "Decorative paint does not fit our strategy. It's a question of economies of scale."

A poor third position in the UK decorative paint market and assorted interests around the Commonwealth might be of little interest to a multinational on Hoechst's scale, but this suits Williams's strategy nicely.

Mr Nigel Rudd, chairman, said the deal increased the group's emphasis on manufacture and marketing of branded building and consumer products. With Broilac and Magico paint and Cuprinol wood preservatives in its UK portfolio, added to the Crown name bought from Reed International in June, Williams has jumped from nowhere to a strong number two in the UK decorative paint business, dogging ICI's Dulux brand.

Before the Crown purchase, its best-known brands in Britain included Rawlplug fixing products and Swish curtain tracks and blinds. It also had, and will retain, a 20.8 per cent interest in A.G. Stanley, the fifth largest do-it-yourself retailer in the UK.

His overseas interests - the Crown acquisition established it in paint in the west of the US and Europe with the Polycell range - are also bolstered by the addition of Berger subsidiaries in Australia, Portugal and Africa.

Mr Brian McGowan, chief executive of Williams, was reluctant to detail plans for the latest buy, but some redundancies seem unavoidable. "There is enormous scope for rationalisation in the UK," he said. He also has to deal with difficulties in Australia, where Berger operations lost £10m last year.

Overcapacity is one of the main difficulties in the decorative paint business. Berger's most up-to-date plant at Darwen, Lancashire (it has others in Northumberland and Bristol), was working single shifts, Mr McGo-

wan pointed out.

He will act quickly, promising rationalisation of the whole acquisition within six months. On recent experience, he can be expected to keep to schedule. Williams has already closed two Polycell factories in West Germany and Austria, which were working at half capacity.

The first step in the UK has already been taken with the appointment of Mr Paul Lever as head of a new paint division. Mr Lever, managing director of Crown since before the takeover, will co-ordinate the efforts of the expanded business, which will account for 49 per cent of Williams Holdings' sales and 40 per cent of profits.

He will also turn his attention to reviving the Berger brands. Mr McGowan admitted, had been living on their past achievements for 20 years. Berger Magico, for example, was "rather faded" although Broilac was still relatively strong in the south of the country.

Williams has a useful distribution link through Stanley's Fads and Decor 8 outlets, and the 200-old Crown and Berger trade centres for professional decorators, but Mr McGowan felt it unlikely that the group would want to make any further inroads into retailing. He also hinted at further acquisitions in other areas.

Overcapacity in the UK market will not be corrected by Williams closing a factory or two. The group's market share, put by Mr McGowan at a modest 25 per cent, will probably lead to difficulties with the Monopolies and Mergers Commission for any further takeovers and rationalisation.

Then there is ICI, the biggest paint maker in the world. Hoechst and others are taking the specialist route because their decorative paint production lacked the critical mass and market penetration to suit boardroom demands. But ICI has breadth and depth in international markets, and, especially at home, the Dulux dog can be relied on to bite.

Tarmac chief wins business award

By Ralph Atkins

SIR ERIC POUNTAIN, chairman and chief executive of Tarmac, the construction group, was yesterday named 1987 Businessman of the Year.

The selection panel, including industrial and commercial leaders, said Sir Eric was chosen for his personal leadership skills, entrepreneurship and business track record.



Sir Eric Pountain: "Burning ambition for the job I do"

Sir Owen Green, BTR chairman and chairman of the panel, described Tarmac as "a model of consistent economic growth and the largest, most successful construction company in the UK."

The award, sponsored by J.O. Hambro, was presented at a lunch at the Savoy Hotel, London, addressed by Mr Kenneth Clarke, Industry Minister.

Sir Eric, 54, has worked for Tarmac since 1974 and has been chairman since 1983. Last year he was paid £182,000. Under him the group has grown strongly and expanded in the US.

Yesterday Sir Eric said many challenges lay ahead at Tarmac and he had no desire to move on. "My burning ambition is for the job I do," he said.

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FOOD INDUSTRY

The FT is proposing to publish this survey on Friday 22nd January 1988. For full details contact: MARK ADAMS on 01 246 5000 Ext 3363

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

UK NEWS

Tax staff
in line
for large
pay risesBy David Brindle, Labour
Correspondent

TAX OFFICERS are in line for big salary increases under an outline agreement which would separate them from the rest of the Civil Service, introduce performance-related pay and pave the way for work changes designed to clamp down on tax evasion.

The Inland Revenue Staff Federation, the tax officers' union, is recommending acceptance of the £30m deal, which would raise maximum pay levels by as much as 10 per cent by April 1989.

The outline agreement follows closely the pattern of the agreement earlier this year for scientific and technical civil servants. It would mean that a total of about 170,000 of the 500,000 white-collar civil servants would have their pay determined to some degree by their performance.

Pay negotiations for Inland Revenue staff would in future be conducted on a departmental basis, as is being advocated for Whitehall as a whole by Sir Robin Ibbot, the Government's efficiency adviser.

A central part of the Revenue deal would be a reorganisation of duties so that grades below that of tax inspector took over some functions from grades immediately above. This would eventually free many deskbound inspectors from routine tasks to concentrate on tax compliance investigations.

The deal would also commit the 55,000-strong IRSF to an overtime agreement, to co-operate with changes in working practices and technology and to accept the use of temporary appointments and outside consultants.

On pay, there would be a reformed main salary structure with performance increments for staff receiving above-average markings in their annual reports. There would be further flexibility for the award of increments in response to recruitment and retention problems.

From 1989, there would be a settled system of pay negotiation "informed by" surveys of pay trends in the economy as a whole - particularly the finance sector.

Before then, maximum salary levels would rise in stages by a total of between 9.8 per cent and 19.1 per cent, the lower-paid getting the bigger rises.

Unit trusts win reprieve on rules

BY ERIC SHORT

THE unit trust industry has won an at least temporary reprieve from tough new rules proposed by the Securities and Investment Board.

The Department of Trade and Industry is to maintain responsibility for the rules governing the regulation of unit trusts following the controversy over the board's proposals.

The SIB, a joint DTI-SIB statement yesterday said, was to meet requests from the unit trust industry for more consultation over the proposed rule changes, while keeping within the original timetable for the implementation of the Financial Services Act.

Under the Act, responsibility for controlling the unit trust industry passes from the DTI to the SIB. Now, however, although the SIB will be responsible for

monitoring the industry the rules under which it will do so will be laid down by the DTI.

The board published draft rules for controlling the industry at the beginning of October and ran into a barrage of criticism. Many long established practices would have been overturned.

Among its most controversial recommendations was that buyers and sellers of units should do so on a forward pricing system under which prices would be determined after the deal order rather than on a historic basis.

The SIB also wanted administration charges and fees payable when a deal is done to be quoted separately from the price of units. In addition, it sought to tighten up on settlement times.

Most of the main SIB proposals were opposed by the industry, which claimed they were

unworkable and would mislead a public used to dealing on the basis of known prices.

The Unit Trust Association, as well as telling the board of its strong objections, also expressed its concern direct to the DTI.

Yesterday's statement said that in order to meet requests from the industry for further consultation, yet to keep within the original timetable for implementing the 1986 Financial Services Act, the DTI would make the initial rules.

The parliamentary procedures for getting rules put forward by the Department approved are much quicker than the approval procedures for SIB rules.

Both the board and the DTI emphasised that the move did not necessarily mean the controversial forward pricing proposals would be abandoned. Nonetheless,

less, the Unit Trust Association's compromise proposals would be reconsidered.

The DTI was emphatic yesterday that changes were necessary to resolve certain areas of potential abuse in the present historic pricing system - a contention the association accepts.

Forward pricing was one method of protecting investors, the DTI said, but it would look at other possibilities before finalising its rules.

Mr Bill Sutcliffe, chairman of the Unit Trust Association, welcomed the extra period of consultation and the additional time there would be before changes were implemented.

The DTI intends to complete the consultation process by early January and to produce its final set of rules by the second half of February.

Government plans 'mini'
urban development areas

BY RICHARD EVANS

A NEW generation of "mini" urban development corporations, was launched by the Government yesterday in a move to rejuvenate more inner city areas.

They will be at Bristol, Leeds and central Manchester, and the existing Black Country UDC will be extended to include parts of Wolverhampton.

The Government intends the new corporations, together with the six already established in England, to be the main instruments through which inner city programmes will be administered and co-ordinated.

The new group will be smaller in size compared with the original

six in London's Docklands, Merseyside, Teesside, Tyne and Wear, Trafford Park and the Black Country, and will range from 250 acres to 1,500 acres.

They will also have smaller budgets and the estimate is that each will spend around £15m over three to four years. In contrast, the existing corporations have been allocated a budget of £175m in 1987-88 alone.

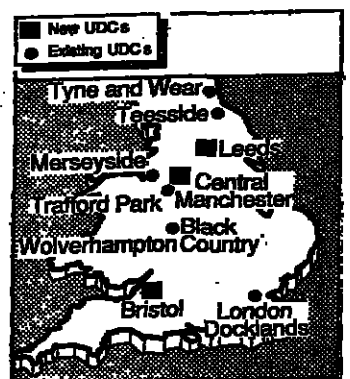
Mr Nicholas Ridley, Environment Secretary, said that the areas had been chosen because they all had significant amounts of derelict and disused land and vacant buildings. They would be expected to attract considerable

private investment into the areas.

Mr Ridley said yesterday that he had no plans at present to extend the list of UDCs further.

He rejected suggestions that the Government's policy towards the inner cities was in a shambles because of the confusing range of initiatives and because of ministerial rivalry over who should head the regeneration campaign.

"We hear about confusion and rows but it is a total fabrication - on the ground where UDCs have been operating you will find bulldozers, cranes and a feeling of buoyancy. In the last



year or so there has been a great turnaround in attitudes, and property values are beginning to rise," Mr Ridley said.

The Confederation of British Industry welcomed the decision to set up the mini UDCs. Mr John Banham, director general, said it was "just what is needed".

Manual unions agree
to consider Ford offer

BY CHARLES LEADEATER, LABOUR STAFF

MANUAL unions at Ford Motor Company yesterday agreed to consider what the company described as its final pay offer which included a further 1 per cent improvement in its basic pay offer to 6.5 per cent.

The company opened negotiations six weeks ago, by outlining a three-year offer with an increase in basic rates of 4.25 per cent in the first year, followed by rises linked to inflation in the subsequent years. At the last negotiating meeting, the unions, which represent 32,500 manual workers, rejected an increased offer of 5.5 per cent.

The improved offer is designed to win the unions' agreement to wide ranging changes in working practices, including the introduction of team working and flexibility between skilled and unskilled workers.

The manual unions refused to sanction local discussions on the changes and told the company that they would decide their response to the offer early next year.

Ford said the improved offer would increase the basic rate for assembly workers by 16.3 per cent over the three years.

Fewer fatal injuries
reported in industry

BY OUR LABOUR STAFF

THE NUMBER of fatal injuries in British industry fell in 1986 - 87 and the previously rising trend of major injuries may have levelled off, according to a Health and Safety Executive report published yesterday.

However, the HSE cautioned that the figures were not readily comparable with earlier years because of changes introduced last year to the system for reporting accidents.

The figures are also provisional and, on the evidence of past years, the final figures are likely to be 4 per cent higher than the estimates.

In addition to the accident statistics, the report paints a generally bleak picture of the HSE's position. The Executive is under-resourced, faces a backlog of uncompleted inspections, problems with recruitment and maintaining staff and a heavier burden of responsibilities because of recent legislation.

There were 177,743 injuries to employees, the self-employed and non-employees in British industry in 1986-87. Of these 465 were fatal, 33,641 were major and 143,637 were injuries requiring more than three days away from work.

Nursing
unions to
present big
pay claimBy David Brindle, Labour
Correspondent

UNIONS representing about 600,000 National Health Service nursing staff will today call for a big across-the-board salary increase when they publish their joint evidence to the profession's pay review body.

Almost uniquely among pay bargaining groups, the nurses can confidently expect the backing of the media and popular opinion. This year, as concern mounts over NHS funding and the supply of nursing staff, that backing will be even stronger than usual.

Even the Princess of Wales was recently widely reported to have asked a nurse how much she was paid and to have exclaimed: "Why do they get at the nurses?"

In such a climate, they will be brave men indeed at the Department of Health and Social Security who question the nurses' right to a large general increase. But their case will not be threadbare.

First, the DHSS is likely to point to the Government's New Earnings Survey, showing that in April this year the median earnings of female full-time registered and enrolled nurses and midwives were £147 a week. The median for all non-manual women workers was £142.20 and for manual was £108.30.

Nurses' gross hourly earnings were also above the non-manual average and, more important, the survey was taken before the average 9.5 per cent rise awarded by the Government earlier this year in advance of the general election.

Further, a national survey published a fortnight ago by Nursing Times magazine found the typical nurse to be a house owner and car owner, having a credit card, private savings and holidaying abroad. The lifestyle portrayed was by no means lavish, but comfortable.

Second, the DHSS is likely to argue that what is required is not an across-the-board increase, but selective increases for specialist nurses and for those in geographical and functional areas of recruitment and retention problems.

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The Once-in-a-Century Survey

This is the FT's first Once-in-a-Century Survey: the next will be on February 13th 2088. But this is the one that sets the pattern.

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UK NEWS

Safeguards for BT clients demanded by watchdog

BY DAVID THOMAS

TOUGH SAFEGUARDS for British Telecom clients were demanded yesterday by the National Consumer Council.

The council was responding to a consultation exercise launched in August by the Office of Telecommunications, the industry's regulatory body.

Ofcom is expected to decide in the New Year whether to impose financial penalties on BT for delays in fault repair and lines supply. This follows complaints Ofcom received about BT's standard contracts which protect the company from financial liability.

Yesterday BT's standard telephone contracts were called a disgrace by Ms Sally Oppenheim-Barnes, council chairman. She said: "They are loaded in favour of BT and against their customers."

The council helped to spark criticism of BT's performance in the summer when it published a public opinion survey.

It recognises that other private companies are free to impose contract terms but, in a submission to Ofcom published yesterday, says that because BT has a monopoly of many services its customers "must accept the conditions BT impose or go without the service completely."

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Yesterday BT's standard telephone contracts were called a disgrace by Ms Sally Oppenheim-Barnes, council chairman. She said: "They are loaded in favour of BT and against their customers."

These standards would cover areas such as the percentage of time a telephone is available for use, and time taken to fix faults or to provide a particular service. BT's failure to meet these standards would make it liable to pay compensation to the client.

The council says separate standards for BT's network as a whole should be set down which would be tougher than standards for individual clients.

Failure to meet network standards would result in penalties - a cut in profits through rules governing financial performance.

The council demanded an end to BT having the right to cut off the telephones of clients in dispute with it about a particular bill.

Satellite message service proposed

By Peter Marsh

A CHEAP satellite message service is being proposed by a company set up by Mr Adrian Norman, a former information technology adviser to the Cabinet Office.

The service could enable companies to send messages around the world in a matter of seconds for as little as 1p each, using spare radio channels to be carried by Britain's first direct broadcasting television satellite, due to be launched in 1989.

"It would mean a return to the penny post," said Mr Norman, an electronics specialist at the London office of Arthur D. Little, the US management consultants.

Mr Norman founded Direct Business Satellite Systems with three partners: they are Mr Michael Marshall, the Conservative MP for Arundel who is a former industry minister and chairman of the Commons space committee; Mr Johnny Hawkes, a former head of the space division at the Department of Trade and Industry; and Mr Stephen Redfern, a telecommunications consultant.

The company's plans depend upon gaining approval from British Satellite Broadcasting, the consortium which will operate the satellite.

Direct Business Satellite Systems proposes collecting messages in electronic form from customers, probably via telecommunications links. It would then broadcast the data via the satellite to small "dish" aerials.

The service would use satellite distribution capacity to send the same messages to many different locations. In this way costs could be reduced far below what could be achieved with an electronic mail service based on a conventional telecommunications network.

According to Mr Norman, the service would be attractive to organisations such as book-makers, insurance brokers, gas or electricity utilities and government departments which send out large quantities of routine messages or letters.

Mr Norman said organisations would have to pay roughly £100 a year to use the service, with extra charges depending on the volume of material sent.

Direct Business Satellite Systems has opened negotiations with British Satellite Broadcasting about using the spare channels, but according to BSB no decision has been reached.

Lisa Wood on the overhaul of Scotland's largest Scotch producer How Guinness shook up Distillers

MORE THAN a year and a half ago Guinness, the brewer, acquired Distillers, Scotland's largest producer of Scotch whisky.

What has happened since then to sharpen up the Distillers' business has been overshadowed by the steady drip of information concerning alleged financial irregularities in the Guinness camp during the £2.5bn takeover.

Guinness is putting the finishing touches to a lengthy and radical overhaul of its spirits acquisition, which has been renamed United Distillers Group and takes in Arthur Bell, the smaller Scotch whisky distiller which Guinness acquired in 1985.

Rationalisation has extended throughout the former Distillers (DCL) business, from the distilleries in Scotland to the six elegant offices in London, from where the main brand companies such as Johnnie Walker, Dewar and White Horse operated their own overseas sales and marketing teams. This structure resulted in many brands competing against each other.

The old DCL, with its Gordon's and Tanqueray glass, Plim's and many whisky brands, was like a federation with individual businesses pursuing their own strategies under a three-man management committee responsible for co-ordinating group strategy. Other operating committees beneath this were responsible for more detailed liaison.

The result of this archaic structure, a legacy of the group's evolution, was often indecision and lost opportunities. Guinness only days after it snatched DCL from the clutches of Argyll, the supermarket group, set about a far-reaching review of the business.

It has been a lengthy analysis, influenced, and interrupted, by several management changes, most notably the appointment of

Mr Anthony Tennant as chief executive of Guinness after the dismissal of Mr Ernest Saunders, the former chief executive and architect of the enlarged Guinness group.

Mr Tennant was formerly chairman of IDV, the Grand Metropolitan drinks subsidiary, perceived by many analysts as one of the most successful international drinks marketers.

Changes at UDG include:

- The reorganisation of the distilling, bottling and stockholding activities in Scotland to bring cost savings by putting together DCL's two production areas, Scottish Malt Distillers and Scottish Grain Distillers.
- A push to acquire distributors - a strategy pioneered by IDV - to gain more control over brand marketing and the distributors' profits in the highly competitive international market. Acquisitions have included the £280m purchase of Schenley, a US distributor of UDG brands.
- The closure of the six London offices and a move of their overseas sales and marketing activities to one functional office in west London.
- The recruitment of senior executives from outside Guinness.

With these moves has come a review of the group's hundreds of brands, their relative strengths in world markets and an evaluation of how to market them so they do not compete against each other.

In one fairly small but growing European market, more than 15 UDG brands of malt Scotch are sold, which results in a dilution of marketing effort by the group and its distributors.

"The whole approach will be to put corporate resources behind a few major brands internationally," said Mr Anthony Tennant, managing director of UDG, who succeeded Mr Victor Stansfeld, who left the group in September.



Anthony Tennant, managing director of UDG

Mr James Espey, deputy managing director of UDG and responsible for the central unit, said: "We have now agreed internally a total group strategy for our portfolio which will ensure discipline for our brands throughout the globe. No longer will you see company brands fighting each other."

The world is now being organised on a geographical basis with four regional teams responsible for the sales and marketing of a portfolio of brands tailored for the specific region.

It all looks logical on paper, according to City analysts who have taken a long and sceptical look at Guinness after what was often a near love affair with Mr Saunders.

Critical to any success is the more intangible creation of a corporate culture in a business that has been internally dissected as well as buffeted by scandal.

Mr Greener said: "It is easy to draw lines on paper and put people in little boxes."

"UDG is a large international business, made up of people from the former Distillers, from Guinness and some from outside. We have to get a common understanding and turn this group into an effective working unit."

"I'm determined to make this the best-run business in the industry. Otherwise we will get left behind in what is a very competitive industry."

It could be a long haul. In a stagnant world market for spirits, improved profits of £145m from the spirits activities at the interim stage of Guinness' last year came mainly from production cost rationalisation rather than from higher sales.

With most of Guinness's competitors such as IDV, Allied-Lyons and Seagram striving for the same objective, public affairs and business development.

Posgate and four others remanded

By Raymond Hughes, Law Courts Correspondent

MR IAN POSGATE, an underwriting member of Lloyd's, the London insurance market, and four other men facing fraud conspiracy charges were further remanded on bail until January 29 by Guildhall magistrates in London yesterday.

Mr Timothy Langdale, prosecuting, said it was likely the form of the committal proceedings would be known by that date.

Mr Posgate and three former directors of the Alexander Henderson group, a Lloyd's insurance broker - Mr Jack Carpenter, Mr Alan Page and Mr Kenneth Grob - are charged with conspiring to defraud the group.

They are alleged to have falsely represented that a syndicate of buyers of the Banque de Rhone et de la Tamise, of Geneva, comprised individuals or entities independent of Alexander Henderson.

Mr Carpenter, Mr Page and Mr Colin Hart, a farmer from Whitstable, Kent, are also charged with conspiring to defraud members of two Lloyd's syndicates by effecting transfers of members' funds to the Banque de Rhone et de la Tamise.

All five men were remanded on conditional bail of £100,000 each.

MoD says competitive contract saved it 25%

BY DAVID BUCHAN, DEFENCE CORRESPONDENT

THE MINISTRY OF Defence says it has made savings "in the order of 25 per cent" on the production of sonobuoys over the next three years, as the result of a competitive contract.

Plessey Naval Systems has won a £20m contract to supply 124,000 sonobuoys, the majority of Ministry of Defence requirements from 1988 to 1990, while Dowty Maritime Systems is to supply the remainder for about £12m.

Sonobuoys, used in large numbers by the navy and air force to detect submarines, are virtually the only product sector in which the MoD follows the common US pattern of maintaining two sources of supply in regular competition. For 1985-87, Dowty won the major contract and Plessey the minor one.

Another feature of recent competitive UK procurement of sonobuoys is that Plessey and Dowty have invested significant amounts of their own money in development and production facilities, both to win UK business and to be competitive abroad.

Plessey has upgraded a factory at Newport, south Wales, while Dowty has built a new plant at Greenford, Middlesex. The MoD has generally encouraged companies to make more private venture investments, but relatively few have done so.

In the latest award, Plessey has won 60 per cent of MoD requirements for the Difer and Jeebel sonobuoys, and Dowty 40 per cent. Plessey has also won the entire order for Bathysbuys, which is its own product used in relatively small numbers to measure the changes in water temperature that are vital to sonar detection.

Earlier this year, Plessey beat Dowty outright for the £30m contract to supply Barra sonobuoys. These are directional devices also used in relatively small numbers, and the contract was again awarded to a single company.

As part of its policy of extending competition in procurement, the MoD is shortly expected to invite tenders for the production of Spearfish, the lightweight torpedo developed by Marconi Underwater Systems, hitherto the UK's monopoly maker of torpedoes.

Strachan & Henshaw, the Bristol engineering company, has won a £62m subcontract from Kockums of Sweden to design and supply torpedo discharge equipment for six diesel submarines which the Swedish company is selling to the Australian navy.

The Bristol company has supplied underwater weapon handling and discharge equipment on Royal Navy submarines, and is now completing work on the UK Upholder class submarines.

EMI to close remaining blank tape operations

BY DAVID THOMAS

EMI MUSIC, the UK group, is closing down its remaining blank tape operations which are based in Winchester, Virginia, in the US.

The decision will mean the loss of 280 jobs in Virginia and 50 at EMI's tape distribution centre in Trochry, south Wales.

The company, a subsidiary of Thorn EMI, the diversified electronics and retailing group, has been trying to find a purchaser or joint venture partner for its blank tape operations, which

have been under pressure from cheaper imports, mainly from the Far East.

The company blamed its decision on the high costs of research and development, particularly for tapes for the new generation of digital players, and excess world-wide manufacturing capacity.

EMI will continue to make pre-recorded tapes, with manufacture in the US consolidated at its plant in Jacksonville, Illinois.

Civil Service staff to try out desktop computers

BY TERRY DOOSWORTH

THE CIVIL SERVICE is to experiment with using desktop computers to retrieve departmental documents as it considers further moves towards using screen-based information.

The experiment is being conducted by the Central Computer and Telecommunications Agency, responsible for advising government departments on introducing computer-based services. It will involve installing 30 terminals in 12 government

department personnel offices.

The CCTA believes there is great potential for such systems because of the large number of paper manuals in use in the Civil Service. But it says there is little clear evidence of how easily workers adapt to using a screen as opposed to manuals for this sort of information.

Employees involved in the experiment will use desktop machines supplied by Olivetti/AT&T.

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NORAMCO MINING CORPORATION NOTICE

TO HOLDERS WARRANTS TO PURCHASE COMMON SHARES OF NORAMCO MINING CORPORATION NOTICE IS HEREBY GIVEN THAT NORAMCO MINING CORPORATION ("Noramco"), Emerald Lake Resources Inc. and Highland-Crow Resources Ltd. have agreed and their respective shareholders have approved, subject to regulatory approval, to amalgamate. Upon amalgamation, the amalgamated corporations will continue as one company in accordance with the provisions of the Companies Act of British Columbia under the name "Noramco Mining Corporation" in its English form and "Corporation Minière Noramco" in its French form.

The amalgamation agreement provides that all warrants to acquire common shares in the capital of Noramco which are valid and subsisting on the effective date of amalgamation (the "Effective Date") shall, upon amalgamation, be converted into warrants to acquire common shares in the capital of the amalgamated corporation on the same terms and conditions. As a result, each warrant of Noramco held on the Effective Date will entitle the holder thereof to purchase one common share of the amalgamated corporation at the price of \$12.50 on or before July 13th, 1990.

No exchange of warrant certificates will be required.

NORAMCO MINING CORPORATION
G. A. Kevel
President

IN THE MATTER OF BILFINGER & BERGER DREDGING CYPRUS LIMITED AND IN THE MATTER OF THE CYPRUS COMPANIES LAW CAP 113.

NOTICE IS HEREBY GIVEN that the creditors of the above-named company which is being voluntarily wound up are required on or before the 31st day of January 1988 to send to their full names, their addresses and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned, Mr. Anthony Hellewell, PCC of John House, 21, The Arcade, 10, St. James Street, P.O. Box 1812, Nicosia, Cyprus, the liquidator of the said company, and if so required by notice in writing from the said liquidator, to come in and prove their debts or claims at such time and place as shall be specified in such notice, or in default thereof they will be excluded from the benefit of any distribution made before such debts are proved.

Dated this 8th day of December 1987.
A. Hellewell PCC
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The Financial Times proposes to publish this survey on Friday 25th January. Property for sale will be auctioned.

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NOTICE IS HEREBY GIVEN that dividend No. 84 of 75 cents per share has been declared in South African currency, as an interim dividend in respect of the year ending 30 June 1988, payable to members registered at the close of business on 30 June 1988. The register of members will be closed from 26 December 1987 to 5 January 1988. Dividend warrants will be posted on or about 29 January 1988.

The rate of exchange at which the dividend will be converted into United Kingdom currency for members and the United Kingdom branch of the company is the rate of exchange of 1 South African Rand to 1.50 United Kingdom Pounds Sterling on 30 June 1988. The rate of exchange of 1 South African Rand to 1.50 United Kingdom Pounds Sterling on 30 June 1988. The rate of exchange of 1 South African Rand to 1.50 United Kingdom Pounds Sterling on 30 June 1988.

Where applicable, South African non-resident shareholders of 1% will be deducted from the dividend.

The full conditions of payment of this dividend may be inspected at or obtained from the Johannesburg or United Kingdom offices of the company.

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Per V.M. MURTON

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7 December, 1987

Contracts & Tenders

KAGERA BASIN ORGANIZATION

KBO REGIONAL

TELECOMMUNICATIONS PROJECT

INVITATION TO TENDER

NOTICE

The Kagera Basin Organization, on behalf of the Governments of Burundi, Rwanda, Tanzania and Uganda, proposes to interlink the four States with high-grade microwave radio systems with exchanges at some centres. The funding will in part be provided by the African Development Fund.

The Project comprises the supply and installation of:-

1. Digital and Analogue microwave radio links, including multiplex equipment.

2. Three digital telephone exchanges and

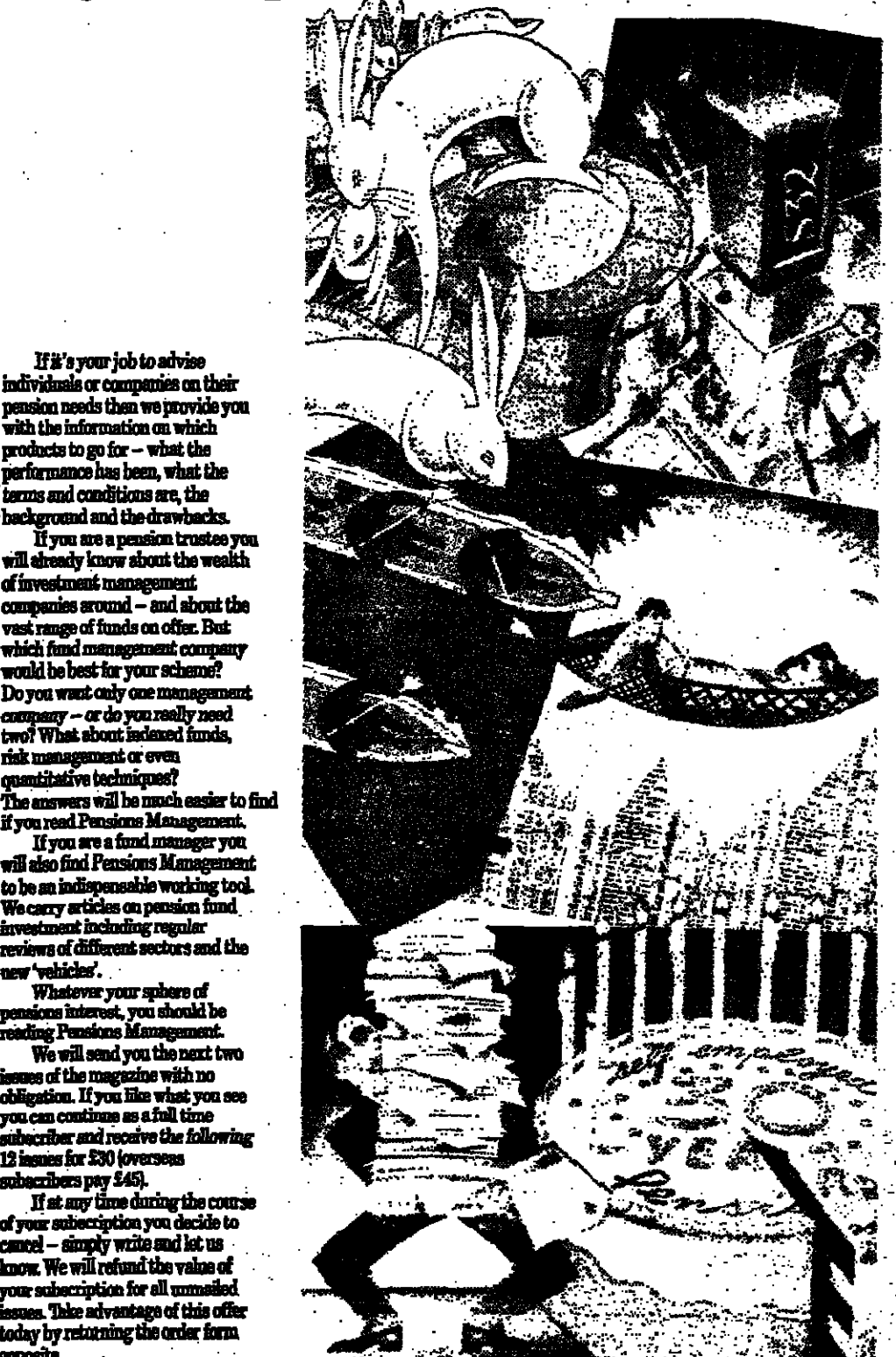
3. Logistics for the project.

KBO hereby call for tenders by International competitive bidding from competent telecommunications firms in Member Countries of ADB.

Tender documents will be issued by the office of the KBO Executive Secretary, Kigali from 17 December 1987 on payment of US \$300 per set of documents. Bank draft should be payable to "Project Telecoms, OBK" account No 9389/050-49, Banque Commerciale du Rwanda, Kigali. The closing date for submission of tenders will be 16 March 1988. Further information regarding this invitation to tender may be obtained from:-

The Executive Secretary, Kagera Basin Organization, P.O. Box 297, Kigali, RWANDA. Telex - 567 OBK/rw Tel - 84665

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UK NEWS

Knitwear maker sues for alleged piracy of design

BY ALICE HAWTHORN

MICHAEL ROSS, a designer knitwear company, has issued a £1m writ against Chewan, an Italian knitwear group, for allegedly stealing one of its designs.

Design piracy is a persistent problem within the fashion industry. There are frequent complaints from small clothing businesses and fashion designers that their designs have been stolen by other companies. Given the high cost of legal action and the complexity of copyright law, relatively few cases are taken to court.

In this instance Ross alleges that Chewan has reproduced one of its jumper designs. The original Ross jumper, which features a repeating pattern of dogs, rabbits and bears - was hand-knitted in Shetland wool and retails for about £50. The company claims that Chewan has copied its design in an acrylic garment selling for a third of the price.

Ross intends to sue Chewan in each of the countries where the jumper design has been sold. It began yesterday by issuing a writ in West Germany.

Generally it is the larger fashion groups which take action over copyright infringement.

Chartered surveyors firms to merge

BY WILLIAM COCHRANE

THREE FIRMS of chartered surveyors are to merge, creating a new name in the profession's "top ten" and linking offices in the Midlands, central London, the south-west and the north of England.

Grimley & Son and J R Eve, chartered surveyors, said in London yesterday that they had finalised plans to merge and incorporate the quantity surveying practice of Lindsay & Macdonald and Associates.

The combined partnership will have 45 partners and 250 staff. The biggest component will be Grimley, based in Birmingham with offices in London and Manchester. The firm operates from a traditional industrial base and is well-known for estate agency and specialist skills in insolvency and liquidation, plant and machinery.

Enterprise agency plans to extend activities

BY RALPH ATKINS

THE LONDON Enterprise Agency has helped create or save 11,000 jobs in the last eight years, according to its annual report published yesterday.

The agency seeks to involve the private sector in reviving inner London. Since its launch in 1979 it has provided business training for 20,000 people.

Mr John Quinton, chairman of the agency's advisory council, said the organisation is committed to developing a range of inner-city regeneration projects in 1988.

"LEntA will be utilising the expertise in business training and development to apply to those projects in the outside world that now need to run on business lines such as schools, housing estates and arts projects," he said.

As well as encouraging small businesses the agency has set up a bureau to bring together investors and small businesses, encouraged partnerships between industry and education, and supported low-cost housing.

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IN THE UNITED STATES
DISTRICT COURT
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OF OHIO
WESTERN DIVISION

Robert Jordan,
Plaintiff,

v.

Global Natural Resources, Inc.,
Defendant.

Case No: C-1-87-778

Judge S. Arthur Spiegel

NOTICE OF
SETTLEMENT HEARING

An action is pending in the Federal District Court in Cincinnati, Ohio, on behalf of a class consisting of all persons, firms or entities, other than members of the immediate families of the officers and directors of defendant Global Natural Resources, PLC ("Global") who acquired the common stock of Global during the time period from June 22, 1985 to September 5, 1987 (the "Class"). A settlement has been proposed which, inter alia, will disburse claims of the Class without prejudice. If you are a member of the Class as defined above and did not receive a "Notice of Hearing on Proposed Settlement," please request a copy from:

Robert E. McNeill
Case Mott Co., L.P.A.
P.O. Box 29973
Cincinnati, Ohio 45229

The Notice of Hearing on Proposed Settlement contains important information about the litigation.

Eating out 'on the increase'

By Lisa Wood

BRITONS are eating out increasingly often, with the proportion of meals consumed outside the home expected to reach 20 per cent by 1990, compared with 15 per cent today, according to a report by Mocomat UK, the supplier of beverage systems to the UK catering market.

Figures from a national food survey conducted by the Government suggest the average number of meals eaten outside the home has risen from 3.21 to 3.25 per person per week since 1986. Paradoxically the number of catering establishments has fallen from the 1976 level of nearly 350,000 to just under 300,000, according to Mocomat. It says this stems mostly from a decline in the number of meals eaten at work.

The shortfall has been made up by the commercial catering sector with a steady increase in the number of fast-food units, cafes, restaurants and wine bars.

Reasons given for the increase include:

- The blurring of traditional meal times.
- The increase in childless couples who have less incentive to eat at home and more disposable income.
- The increase in part-time or irregular employment.
- More than 50 per cent of women working outside the home.
- The increase in single-person households.
- An increase in travel for leisure and employment.

The Beverage report, Mocomat UK, Donwe Egberts House, Manor Way, Boreham Wood, Herts.

Maurice Samuelson on a battle for control of the National Grid Trying to keep the power of supply

THE BIGGEST brain-tisser in the electricity privatisation debate is who will control the National Grid. The Central Electricity Generating Board is determined it should continue to do so, but inside and outside the industry there are those who are determined to prise the grid from the CEGB's hands.

According to the CEGB, its joint control of both generation and main transmission gives the UK one of the most flexible and secure electricity supply industries in the world. Abandoning it, the board claims, could add £1bn to the industry's yearly costs and increase the risk of blackouts.

In its view, the power stations and grid have been developed as a single entity. Separating them would be retrograde folly at a time when other utilities are seeking some in the US are trying to evolve towards the UK arrangement.

But the board has so far failed to win over sceptics who are believed to include some ministers. Mr Tony Boorman, deputy director of the Electricity Consumers Council, argues that it would be "extremely difficult to foster competition if the grid is left in the hands of the CEGB."

Sir Philip Jones, chairman of the Electricity Council, the industry's umbrella organisation, talks of the distribution side being able to "influence" the grid's operations, possibly in a joint venture with the generating industry.

Others would like to see the grid run as a public carrier by a separate non-profit-making concern. They challenge the CEGB's suggestion that the British arrangements are necessarily superior to those in other countries and point to Japan, where nine power companies and the Electric Power Development Company control transmission via a self-regulating council which they own and manage.

Mr Robert Fiedler, former chairman of the South Eastern Electricity Board, who wants a non-profit-making transmission company owned by the distribution companies, says that would

make electricity prices more "transparent" in the sense that production costs could be more clearly identified.

At the centre of the debate stand the Government and its technical advisers, consultants Mertz and McLennan, who will have to adjudicate.

The difficulties they face in this are inherent in the way the grid operates and how it has evolved over 60 years. The decision to build the grid was regarded by some as a symptom of "creeping socialism" - even though it was promoted by the Conservative Government of Stanley Baldwin. Commercial necessity won the day: with 24 voltages in London alone and a 75 per cent overcapacity of generators in areas supplied with electricity, the case for a national "gridiron" was incontrovertible.

The grid's contribution to national security became evident in the Second World War, when it ensured continuity of supply in spite of the Luftwaffe's bombing offensive. It then became an instrument of post-war reconstruction. The system of production and distribution became much more centralised and powerful and it was decided to build a "super-grid" of 275kV lines, later modified to carry 400kV.

Today the grid has 7,000km of high-tension cables draped across the country on pylons, as well as 700km of buried lines. They are laid out rather like Britain's main road network. The 400kV lines, which mostly run north to south, are the grid's "motorways" while the 275kV lines girdle the main centres of population like ring roads.

The lines interconnect at more than 200 switching stations, known as sub-stations, where the electricity becomes the responsibility of the area boards. They transform it to lower voltages to supply the consumers.

Originally, most power stations were satellites of the local distribution networks, and thus connected only indirectly with the national grid. Today, there are only 78 power stations and 90 per cent of generating capacity is



Sir Philip Jones: possible joint venture

connected directly to the super-grid.

The CEGB says that this tight integration between supply and transmission gives it the flexibility to raise efficiency, avoid national breakdowns and enable more centralised planning of capacity.

The efficiency of the power stations is maximised by running them according to a merit order, reflecting their individual production costs at any one time. This merit order is orchestrated from the CEGB's National Control Centre in London, which assesses the performance of individual power stations, the state of the transmission lines and switching stations, fuel deliveries, and weather and demand patterns.

The most technical argument for keeping generation and transmission together concerns the need to maintain stability of voltage. If the system is not kept sufficiently magnetised, there is a danger of a serious collapse. To avert this, power stations can be ordered to provide only "reactive" power rather than the "real" power for which they are paid.

Such an instruction clashes with the commercial interests of the power stations and, the CEGB argues, this system runs smoothly because there is no contractual interface between grid control and power station managers.

Advocates of splitting the industry prefer to base their case on commercial rather than operational arguments. They recall that the grid was theoretically opened to private generators by the 1983 Energy Act. But the would-be private generators claim to have been kept out of the market by the CEGB's failure to offer a sufficiently attractive price for their power. They fear they will do no better after privatisation if the grid remains in the hands of a dominant generating board.

Two possible changes in the grid's future are foreseen. It could be owned by the distribution companies - the successors of the area boards - or by a completely separate company. The Electricity Consumers Council, in a paper entitled The National Grid and the Merit Order, examines these options.

Under the former, says the council, competition would be encouraged, promising better long-term efficiency, but prices would be likely to rise, some resources could be duplicated and there might be technical restrictions. Security, however, could be maintained.

The second option, an independently owned grid, would act as market maker and would carry most of the industry's risks. By acting as a common carrier it would encourage competition, but there would be less flexibility in responding to changing fuel prices and supply emergencies. Security of supply might be harder to maintain.

The council says that under this system, the distribution companies might not be given enough information to convince them that the generating companies' profits were reasonable.

The National Grid and the Merit Order. Electricity Consumers Council, Brook House, 3/18 Torrington Place, London WC1E 7LL.

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Consumers complain at service

By David Church, Leisure
Industries Correspondent

CONSUMERS ARE increasingly concerned at poor standards of service from shops and other service outlets, says a shopping patterns survey by Leo Burnett, an advertising agency.

The survey was carried out in response to service-sector growth in the 1980s and to changes in traditional retail shopping.

Ms Jackie Dickens, agency vice-chairman, said consumers generally welcomed changes that had occurred in shopping over the past decade.

"But companies which concentrate only on the more tangible aspects of change, such as technology, at the expense of the human element will, we believe, miss out on the biggest profit-earner of all," she said.

The survey was based on national interviews and group discussions with consumers.

It suggests nine in 10 consumers would not return to a shop where they had received poor service; a similar number said they would go out of their way to get better service; about 70 per cent were prepared to pay more for good service.

About half of consumers believed service standards were at best static; a third felt standards were declining.

The UK was perceived as lagging behind other countries, especially the US and continental Europe.

Causes for complaint included: • Unfriendly, ill-informed or over-attentive staff - seen by many consumers as the main reason for poor standards of service.

• Queues.

• Irritations - such as electrical appliances to which plugs had not been fitted or paying for carrier-bags in supermarkets.

Many felt they obtained better service from automatic vending machines. However, seven out of 10 said they would be opposed to totally-automated staff.

Most survey respondents perceived chemists, banks and building societies as giving good service; supermarkets and post offices were said to offer low levels of personal service.

Birmingham airline's results improve

By Lynton McLean

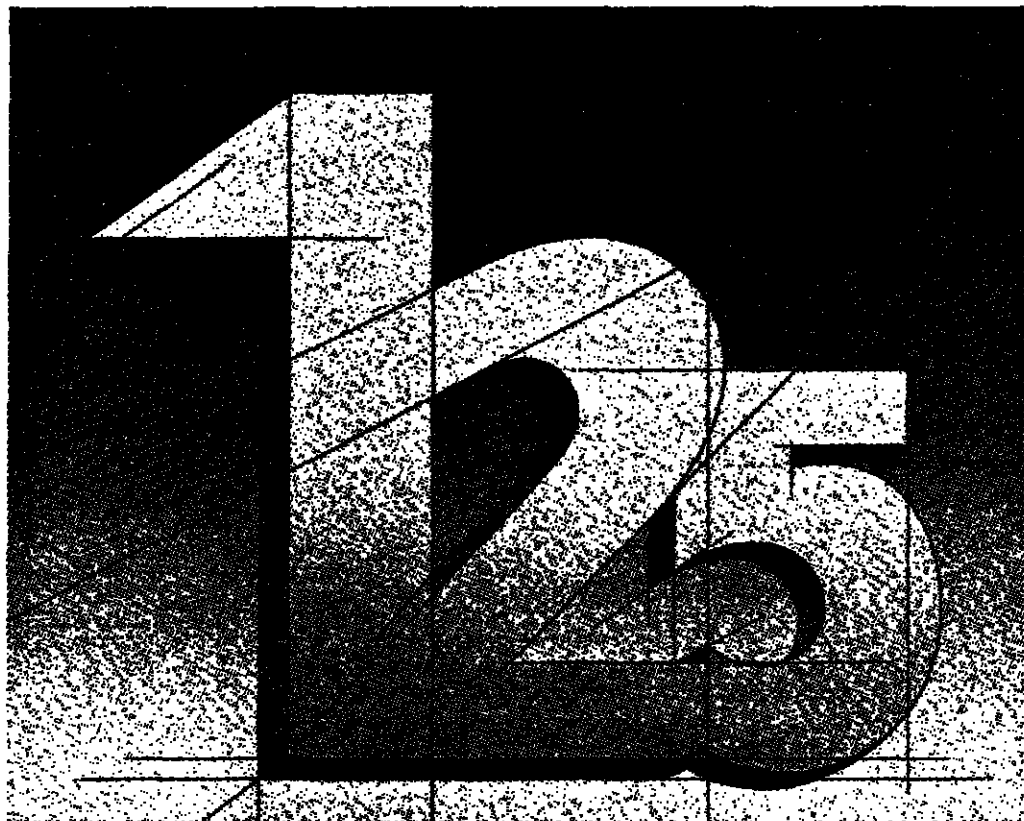
BIRMINGHAM Executive Airways, the private airline based in the Midlands, had a record performance in the last three months.

Revenue came to almost £2m, compared with £1.6m for the corresponding period last year and the airline carried 13,200 passengers on its eight routes.

The airline's fleet of six aircraft carried 4,948 passengers in November, the best month since the airline was formed in 1983.

In the 12 months to the end of March last year the airline made a loss of £504,506 on a turnover of £5m.

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UK NEWS

Industry 'fails to match' rate of foreign innovation

BY PETER MARSH

BRITISH industry is failing to innovate technologically compared with its overseas rivals, particularly those from Japan and West Germany, says a study for the Department of Trade and Industry.

The one bright spot is a good performance by the UK pharmaceutical industry, which is the only broad sector of British business to have increased its degree of innovation between 1975 and 1984, as measured by US patent statistics.

Dr Francis Narin, a US technology consultant who was joint author of the DTI report, described as "disastrous" the record of innovation of the UK electronics industry.

In this area, the number of UK patents issued in the US declined alarmingly, with their level of quality also being low, according to Dr Narin.

CHI Research, a New Jersey-based company of which Dr Narin is president, based its study on a computerised analysis of US patent data. It assembled a picture not only of the number of UK patents in specific industrial areas but the number of times these patents were cited in subsequent research, as an indicator of quality and commercial relevance.

In each industrial area, the study compared the UK performance with West Germany, France, Japan and the US.

The UK's share of total US patents issued between 1975 and 1984 declined in all but five of the 20 industrial areas covered in the report.

Pharmaceuticals increased its share over this period from 8.2 per cent to 9.0 per cent. The other areas to have experienced a rise in US patents - hydraulics, sensors, separation technologies and lasers - all cover, in contrast, relatively narrow business areas.

Communications saw its share of US patents fall over the same period from 4.3 per cent to 3.9 per cent; information technology patents declined from 3.0 per cent to 2.4 per cent; while nuclear power technologies experienced the biggest fall of the 20 sectors, from 6.0 per cent to 3.4 per cent.

UK industry as a whole saw a steady decline in the number of US patents, from 2,990, or 4.2 per cent of all US patents, in 1975 to 2,336, or 3.5 per cent of the total, nine years later.

In terms of innovation quality, the study shows a strong performance by several UK chemicals

and pharmaceuticals companies, including Imperial Chemical Industries, Glaxo, Beecham, and the UK subsidiaries of Smith Kline and French Laboratories of the US and Switzerland's Ciba-Geigy.

Lucas Industries is the only UK company to score highly in automotive patents.

The report describes a strong technological challenge from Japan, which increased its share of US patents from 8.9 per cent in 1975 to 16.6 per cent in 1984, with a corresponding increase in quality. "The Japanese are not only growing extremely rapidly in number of US patents, but also taking a leading edge in many of these technologies," according to the study.

Over the same period, West Germany showed an upward trend in US patents, from 8.5 per cent of all US patents to 9.5 per cent. French patents stayed roughly constant at 3.3 per cent, compared with 3.5 per cent, while the US experienced a decline from 64.9 per cent to 57.3 per cent.

Identifying Areas of Strength and Excellence in UK Technology. Department of Trade and Industry, 123 Victoria St, London SW1E 6RB.

Prostitute loses legal battle over back taxes

Financial Times Reporter

MS LINDI ST CLAIRE, a prostitute, yesterday lost her legal battle to stop the Inland Revenue in its fight for \$55,781 in back taxes from her earnings.

After the High Court ruling, Ms St Claire, 36, vowed to appeal against the decision which, she said, could force her "back on the game".

Along with 20 masked female supporters from the English Collective of Prostitutes, Ms St Claire waved a banner and chanted: "No taxation without civil rights".

She said: "This is not a fair decision, because as a prostitute woman I am not equal before the law."

Deputy Judge Piers Ashworth, QC, allowed an Inland Revenue appeal against a ruling in May last year which gave Ms St Claire permission to argue her claim in court.

The judge rejected Ms St Claire's argument that the taxman was not entitled to her money as he would be guilty of living off immoral earnings.

Tax was chargeable on trade, he said. The Inland Revenue could only be said to have acted unlawfully if, in law, prostitution could not be regarded as a trade.

The judge said the word "trade" did not have any connotation of lawfulness. There could be lawful trade and unlawful trade - it was still trade.

He said Ms St Claire was "indubitably" providing services to her customers for payment.

In his view, she was clearly carrying on a trade and was liable to tax on the profits of prostitution.

The judge made a costs order against Ms St Claire, not to be enforced without the leave of the court.

Ms St Claire's battle with the Inland Revenue began seven years ago when she failed to register her business, Personal Services, as a limited company for tax purposes.

Ulster group creates 225 jobs

BY OUR BELFAST CORRESPONDENT

NORBROOK Laboratories, the Northern Ireland pharmaceutical company, yesterday announced an \$8.5m expansion plan which will bring 225 new jobs to Newry, Co Down, by 1990.

Mr Edward Haughey, Norbrook's chairman, said the expansion was a result of multi-million-dollar orders from pharmaceutical companies in the US and growth on the Continent and in south-east Asia.

The company, which makes veterinary drugs, currently employs 200 people.

Mr Tom King, Northern Ireland Secretary, visiting the company yesterday, said it was a good example of a business which had benefited from support from the Northern Ireland Industrial Development Board, in investment assistance and marketing, research and development.

Norbrook's expansion, he said, was part of a pattern of industrial development in Northern Ireland, where there has been more than £1bn of new investment during the last four years

in IDB-backed companies.

Norbrook expects to make its first shipments to the US early next year. Mr Haughey said the company already exported to more than 65 countries.

He said: "Over the past number of years we have worked closely with some of the finest scientists in the country, both in government bodies, such as the Department of Agriculture, and with the province's universities and colleges. Norbrook has allocated more than £1.6m for research and development next year."

This announcement appears as a matter of record only.



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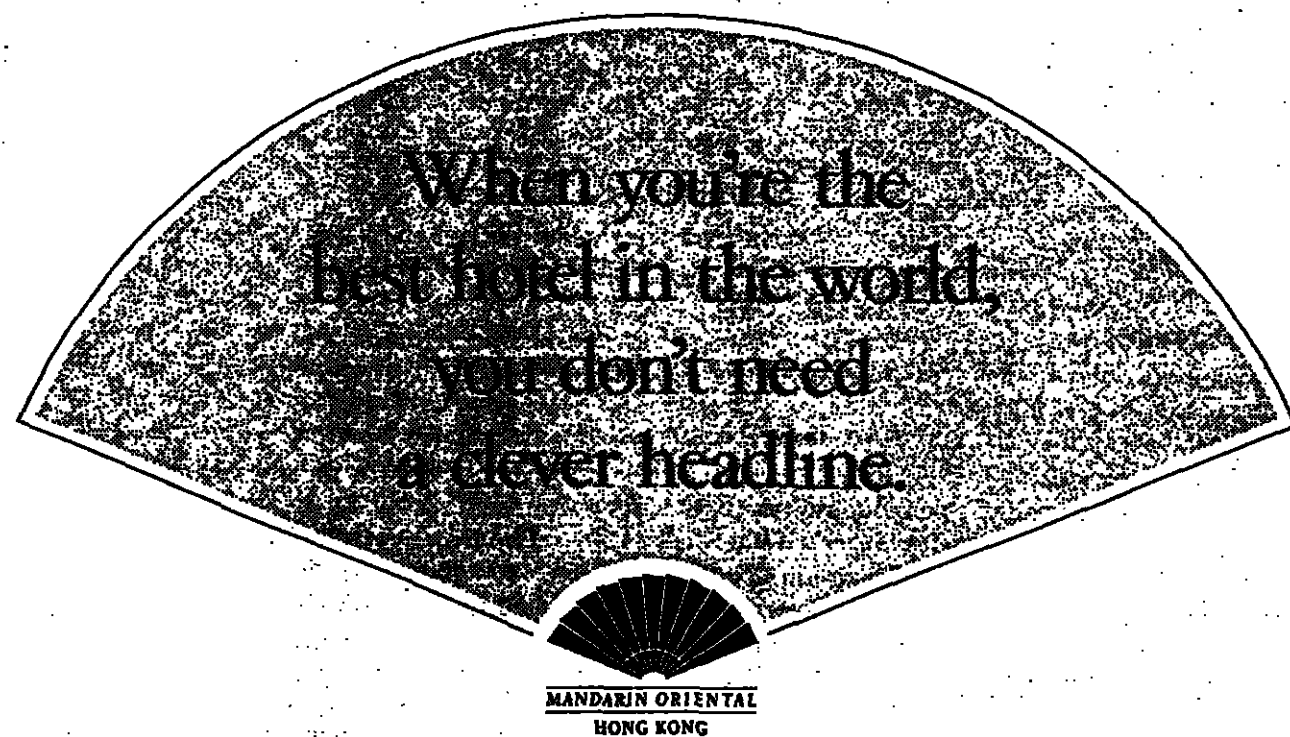
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مركز من الاصل

Tory critics fire broadside at Health Bill

BY TOM LYNCH

MR TONY Newton, the Health Minister, faced a barrage of criticism from his own back benches in the Commons yesterday over his bill abolishing free dental and optical check-ups and allowing hospitals to raise extra revenue through commercial activities.

Yesterday's report, *The Crisis in the Health Service*, by the presidents of the Royal Colleges of Physicians, Surgeons and Obstetricians and Gynaecologists, encouraged Tory dissenters to raise the wider issue of the Government's stewardship of the National Health Service during the bill's second reading.

However, Mr Newton attacked the Royal College presidents for not understanding the complexity of the health service's problems.

The Tory dissenters seemed unlikely to respond to a challenge by Mr Robin Cook, the shadow Social Services Secretary, by voting against the bill. Most were expected to abstain on last night's vote and put down amendments during the bill's committee stage.

Mr Newton's speech was interrupted seven times by hostile Tories, led by Sir Barney Hayhoe (Brentford and Isleworth), a former Health Minister, who said he was "sharply opposed" to charging for sight and dental checks. In the light of yesterday's report, the bill was "quite superficial and peripheral" to the problems of the NHS, which should command the attention of the Chancellor of the Exchequer and the Prime Minister.

Mr Peter Fry (Wellingborough) said many pensioners receiving just above benefit levels would have difficulty in meeting the proposed charges, and he asked ministers to consider widening exemptions.

Mr Robert Macdonald (Brentwood and Ongar) endorsed the colleges' report and insisted that there were many areas of health provision where the Government alone was capable of meeting needs.

Mr Jerry Hayes (Harlow) said low pay was not the only reason for the loss of 30,000 nurses from the NHS last year. "They are leaving the profession because they are demoralised."

Dame Jill Knight (Edgbaston), chairman of the Conservative backbench health committee, said the diagnosis of some diseases might be missed if opticians offered a poorer quality of eye tests to reduce costs and Mr Richard Holt (Langough) disclosed that his diabetic condition had been discovered in the course of an eye test.

Mr Robert Maxwell-Hyslop (Tiverton) said the Government's argument that fees for eye and dental checks would not discourage people from taking them was "contrary to what any person would expect. On what objective evidence is your expectation - which seems so contrary to reason - based?"

Mr Newton said the Royal Colleges' report "contained little or no serious discussion of the complex causes of some of those difficulties, for example the nursing shortage. The problems of the NHS were 'sometimes reduced to excessive simplicity by some of the statements that are put out'."



Sir Barney Hayhoe: opposed to charges.

MINISTERS WERE told to stop quoting statistics about spending on the National Health Service and discuss the crisis it now faces with leaders of the medical profession, writes Ivor Owen.

The call came from Mr Michael Foot, the former Labour leader, in the Commons yesterday during questions about waiting lists for operations and other treatment in Wales. He insisted that it was the duty of ministers to see that "something is done" to meet representations now being made not just by Labour MPs but by the presidents of the Royal College of Physicians, the Royal College of Surgeons and the Royal College of Obstetricians and Gynaecologists.

Mr Ian Grist, Under Secretary for Wales, recalled that Mr Foot had been a senior member of the last Labour Government when the NHS had "stumbled to its knees."

He stressed that the extra resources which the present Government had provided was reflected in the fact that the number of in-patients had increased by 84,000 and the number of out-patients by 76,000.

He announced a new scale of dental charges and said that, even allowing for the cost of a check-up, about 2m courses of treatment a year would be cheaper under the new scales than they were now. The minister also argued that competition on eye tests would keep prices down, as it had when free NHS spectacles had been ended.

Challenged on whether health authorities would lose government grant equivalent to what they raised through commercial activities, Mr Newton said it was important that district health authorities should not feel it was not worth their while to extend into such as franchising shops or opening health clubs.

Mr Cook - who was backed by 12 backbenchers in contrast to the lively discussion on the Government benches - rebuked charges of inconsistency in its handling of the legal proceedings aimed at preventing the publication of *Spycatcher*. Or had there been "something substantive" in the programmes the BBC had planned to broadcast?

Mr Morris also asked if it was the Government's considered view that allegations of "illegal and subversive action" never be published without first informing the proper authorities.

Mr Dennis Skinner (Lab, Bolsover) contended that as a result of the injunction secured by the Attorney General the BBC was no longer able to discharge its obligation to provide a fair and balanced report of proceedings in the Commons.

The Speaker said it had never been part of his responsibilities to tell the BBC which part of the proceedings of the House should be broadcast.

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Glasnost demanded on the home front

WHILE MRS Thatcher was at Brize Norton yesterday lecturing Mr Gorbachev about civil liberties in the Soviet Union, Labour MPs were in uproar in the Commons demanding a little bit of glasnost on the home front.

There was a concerted attempt by the Opposition to represent the Government as a juggernaut crushing the ancient liberties of Parliament and people by obtaining High Court injunctions preventing the BBC from carrying the radio programme *My Country Right or Wrong*. This featured interviews with past and present members of the security service.

That verbose legal phrase, *The High Court of Parliament*, was employed by Labour spokesmen to add gravitas to their pleas to the Speaker, Bernard Weatherill. "It is very important and you are the guardian of the liberties of the House," John Morris QC, a former Crown Court Recorder and now Labour's chief legal affairs spokesman, told the Speaker.

Mr Morris carries with him the fusty atmosphere of beiggued courtroom courtesy. But he was soon superseded by the bearded Frank Dobson, Labour's shadow Leader of the House, who looks more and more like an Old Testament prophet come to scourge the Government for its sinful ways.

There was also a touch of Christmas panto as some of Labour's more colourful characters got into the act. And who better to play the pantomime horse than that well known knockabout couple Andrew Faulds and Tony Banks?

The performance of these two, who sit side-by-side on the backbenches, has now become so polished that they feed each other lines of dialogue with perfect timing.

With the touchiness born of his career as a professional actor, Faulds was rather put out when one of his colleagues, John Home Robertson, raised a complaint about a Scottish Bill.

Eventually the Speaker, in the festive spirit, called Mr Faulds "as it is clearly Christmas."

"You can see him at Selfridges this week as well," quipped Banks.

"I hope this young pup isn't referring to you Mr Speaker," retorted Faulds.

His case was that under the sweeping terms of the Attorney General's injunction, the BBC would have to introduce a "bleep" instead of giving the name of that funny chap in a broad-brimmed Aussie hat who appears on our screens every time there is another episode in the endless courtroom saga of the *Spycatcher* book.

Throughout these exchanges the Leader of the House, John Wakeham, sat silently on the Government front bench resisting all Opposition invitations to rise and clarify the position on whether the Beeb would be allowed its rights in publishing any parliamentary reference to past or present members of the security services.

With all this excitement Labour's Tam Dalyell did not have much success when he protested that last Thursday Tony Marlow, one of the Tory barrack-brothers below the gangway, had called Labour Leader Neil Kinnock "a twerp."

The dictionary definition of this term is "an unpleasant, objectionable, foolish or soft person (rarely female)."

For some reason Tam did not raise the other insult recorded in Hansard for that day when Marlow bawled at Kinnock: "Get on with it you redheaded windbag."

Earlier yesterday day there was an intriguing exchange when from the Conservative benches Harry Greenwood protested about the anonymous attack on the Archbishop of Canterbury in *Crockfords*.

For one tantalising moment it seemed that Michael Alison, who answers for the Church Commissioners, was going to reply and tell all. But the Speaker ruled it out of order.

So the identity of the mysterious cleric who penned the offending article joins the ever increasing pile of secrets that may never be revealed to the public.

JOHN HUNT



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BP share deals announced by Lamont

BY THE CLOSE of business on December 8, the Bank of England had agreed with 263 investors to purchase for 70p each 72,239 part-paid BP shares issued at £1.20. Mr Norman Lamont, the Financial Secretary to the Treasury, told the Commons last night.

Poll tax payment figures for poorest challenged

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

SOME of the poorest members of society will have to pay at least 25 per cent of the new community charge or poll tax, rather than the 20 per cent claimed by the Government, a Labour MP claimed yesterday.

Mr Nigel Griffiths (Edinburgh South) said that ministerial figures provided in response to parliamentary questions had revealed that even senior citizens on basic retirement pensions will have to pay between 25 per cent and 41 per cent of

the community charge. Mr Griffiths claimed that the higher payments would be because only part of the charge would be subject to rebates. The community water charge would be treated differently and it would not qualify for any rebates.

He said that, as a result, pensioners on basic retirement pensions would have to pay at least 25 per cent of the poll tax. He pointed out, for example, that pensioners on full rebates served by the Orkney Islands council

faced paying a "staggering" 41 per cent of their total community charge liability.

He added: "These figures show that the Government's rebate scheme is a sham. The poorest people who pay nothing now are being deceived into thinking that they will now have to pay only 20 per cent. Many people receiving 100 per cent rebates now will have to pay up to £107 community charge in some parts of the country."

While prisoners will pay nothing, pensioners will pay through

the nose; private nursing homes will be exempt but nursing students will not."

Mr Griffiths said that the reason that so many councils had higher than average rates had little to do with overspending. Ratepayers had been penalised the most for eight years in areas where the Government had cut back hardest on grants.

If the Government continued to cut, he added, the community charge would soar just as the rates had done in Tory and Labour authorities alike.

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FOOD INDUSTRY

MANAGEMENT: Small Business

Why France has become more risquée

Charles Batchelor examines the country's growing, but not universally supported, promotion of the enterprise culture

THE FRENCH may have lent the English their term for an enterprising small businessman - but for much of the period since the Second World War France was as negligent of its small firms as its ancient rival across the Channel. In the past few years, however, the French have made a determined effort to foster enterprise. Small and medium-sized businesses - which they define as companies employing up to 500 people - have become the focus of increased government interest and there has been a radical redirection of industrial policies.

With the older, large-scale industries under pressure from foreign competition, small firms are recognised as having more flexible managements, of being more capable of adapting to changing demand and of investing where gaps open in the market.

Despite the problems they face in raising capital, funding research and gaining access to public sector contracts, small firms achieve a higher level of added value than do large companies. While the level has been under pressure in the recent economic climate, small firms suffered a fall of less than one percentage point to 37 per cent between 1978 and 1986 while large firms lost nearly four points to 33 per cent.

Just how important the sector is to the economy can be seen from the numbers of small firms. Of the 2.4m companies registered in France, 1.5m are sole traders, 865,000 employ between one and nine people, 146,000 have between 10 and 49 employees and just 2,213 - under 1 per cent by number - employ more than 500 people. Together, the small and medium-sized companies account for 66 per cent of the French workforce.

Throughout the 1970s and the early 1980s French industrial policies failed to distinguish between the small-to-medium and the larger firm. Subsidised loans and grants to industry spiralled.

By 1986 half of all industrial credits were being granted at special rates, notes Jean-Pierre Schivaux, a senior adviser at the Industry Ministry. In that year a

start was made on reducing the volume of subsidised lending to more modest levels and it is now largely reserved for the small firms sector.

The aid for industry programme, which reached FF160bn (\$15.3bn) in 1986 was also directed support mainly at sectors such as automobiles, steel, chemicals and shipbuilding where large companies predominated. These programmes were also stopped.

"We realised that our general policies for aiding industry were in fact going only to the big companies," says de Schivaux. "We decided on a major break in our approach to industry."

The past 18 months, since the conservative government of prime minister Jacques Chirac came to power, have seen a host of new measures, many aimed at encouraging new start-ups.

Research and development aid has been redirected towards small firms. Two thirds of the aid budget of the national research agency - ANVAR - had previously gone to large firms but it is now concentrating assistance, which is expected to amount to FF950m in 1988, on the smaller firms.

The government is also reducing red tape which is estimated to weigh five times more heavily on the small company than on the large. This ranges from halving the number of questions on documents needed to create a new company to removing the requirement for companies employing fewer than 10 people to seek labour office approval for redundancies.

But the change in attitudes had already begun under the present government's socialist



predecessor. The Second Marche was created along the lines of London's Unlisted Securities Market and legislation introduced to encourage venture capital and management buy-outs.

France now vies with the Netherlands for the position of the largest venture capital market in continental Europe with an estimated FF80bn invested by 76 funds by the end of 1986. The number of funds is expected to increase to about 90 by the end of this year.

The French venture capital industry was given a boost by the arrival of a number of the more innovative Anglo-American funds in the early 1980s. But it remains dominated by the French banks which do not take a "hands-on" approach to many of their investments and which concentrate on development capital rather than venture capital.

says Olivier Millet, editor of Capital & Enterprise, a venture capital magazine.

The liberalisation of the French financial markets has produced some indirect benefits for the small firms sector. The development of a large corporate bill market in recent years has enabled companies to reduce their dependence on bank lending. The banks in turn have been forced to seek new markets by diversifying some of their efforts to small firms.

This has helped to reduce the gap between what the better small companies and their larger counterparts pay for their finance from 25 points in the mid-1980s to about 15 points now, says Jean-Pierre Aubert, president of CEFME, the state-owned finance bank for small firms.

But he still feels more should be done by the French banks to help the smaller firm. "If you want these businesses to be successful they mustn't pay too much more than the larger companies for their funds," he warns.

This awakening of government enthusiasm for small firms has been paralleled by a change in public attitudes towards small business and self-employment.

Bernard Tapie, an unconventional French businessman who over the past decade has built up a sizeable business empire by revitalising failed companies, is seen by many as the archetypal new entrepreneur. He is credited with popularising the enterprise culture by his prime-time television shows.

Further evidence of change came in the November edition of the French business monthly L'Expansion with a poll showing that, of an overwhelming 68 per cent, of 15-to-25 year-olds thought the successful businessman was someone to be admired.

But this new-found enthusiasm for small business is not shared unreservedly by all sectors of the business community. The Patronat, the French employers' organisation, is concerned that too much attention is now being paid to the smaller company at the expense of the large.

"There should not put too much emphasis on the special problems of small firms," warns Armand Lepas, the Patronat's director of general economic affairs. "The patrons of the small firms often believe their problems are special and maybe 5 or 10 per cent of them are but the rest are the problems of all busi-

nesses. When people call for them to be given political priority we must be careful. The smaller company does not live cut off from the general problems of France."

Nevertheless the Patronat has set up a special commission to look at the problems of small companies.

Despite the change in mood and the government's determination to reverse the years of neglect of small business formidable problems remain.

The owner-managers of many small companies set up immediately after the war are approaching retirement but a plunge in the French birth rate in the early 1980s has left an acute shortage of experienced men in their 60s to follow on.

The government's enthusiasm for venture capital and the management buy-out is due in part to the need to secure the successful transfer of these companies to younger teams of owner-managers. The buy-out has yet to catch on in France, however, and the problem of finding new owners for an estimated 30,000 small firms remains.

The French are also concerned (like the British) that their education system is not sufficiently oriented to the technical and management subjects required to renew the economy. Efforts are being made to upgrade the training of apprentices but France still looks enviously across the Rhine at West German standards of craft training.

The problems small firms face in competing for public sector contracts are under review too. The government expects to announce a series of measures shortly which will make it easier for the smaller business to win public tenders.

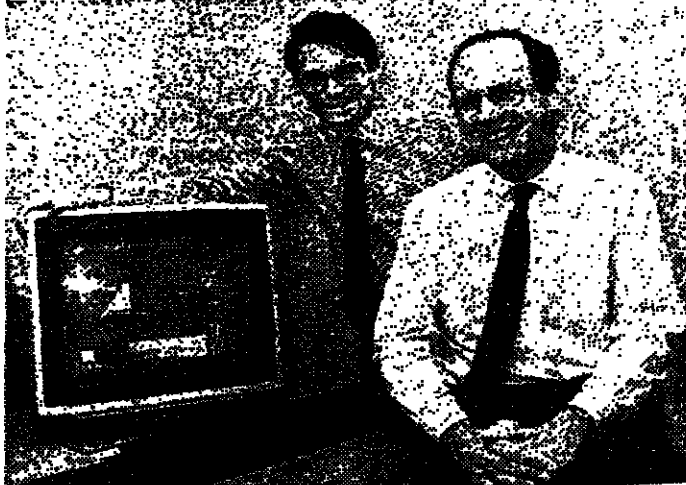
In their efforts to improve the conditions for small business the French show a surprising openness to foreign ideas. The US, Japan, Italy, the UK and Germany have all been looked at closely to see what lessons can be learned.

Awareness is recent

And the welter of activity appears to be having an effect. The rate of new business starts has increased from around 73,000 a year in 1980 to more than 100,000.

Yet, in the most detailed (and as yet unpublished) government study of the small firms sector, the industry minister, Alain Madelin, acknowledged that there is still some way to go.

"Our awareness of the importance of these businesses is of more recent date," he writes. "Small industrial firms are one of the major trump cards - unfortunately one we do not appreciate enough - of French industry. We must value this card more highly."



Germain Nadeau (left) and Lister Vickery: applied for a start-up grant which was abolished while their papers were being processed

Diadem: in the red but still on target

PATCHEY, is Lister Vickery's verdict on the French government's efforts to make life easier for the small businessman. The taxman seems to have got the message and made a recent VAT repayment in just 10 weeks but Customs and Excise had proceeded with agonising slowness to clear some equipment needed for a US exhibition.

"It has got better in some places," says Vickery, managing director of DIADEM, which has devised an electronic page make-up system which allows the creation of complex displays of colour graphics for magazines and newspapers.

The system was the brainchild of Germain Nadeau, a graduate of Insead, the international business school south of Paris, where Vickery is an affiliate professor. Nadeau, who is in his mid-20s, and two other students began working on their idea in 1984 but after a few months called in Vickery to advise and help them.

With FF500,000 of their own money and FF2.3m of venture capital funding from contacts of Vickery's earlier years in the venture capital business, the small DIADEM team has been preparing the product for market. The company now employs a total of eight people, including the directors, and is based in St-Denis, an industrial suburb to the south of Paris.

Sales of demonstration systems produced a small loss on FF8m of turnover last year but turnover is expected to take off in the current year (ending June 1988) to FF17m. The company will still be in the red but more significant, according to Vickery, is the fact that it is keeping to targets, and its financial backers and keeping costs below budget.

DIADEM took up regional grants totalling FF190,000 to help finance the services of outside consultants. The grants met 80 per cent of the cost of market research in West Germany and helped pay for design work on the system's work station.

The company also applied around the same time for a regional start-up grant but it took for its papers to be processed the grant had been abolished.

Vickery says there have been no major set-backs but he hopes that a large French textile company would take the system was dashed when the textile group was forced to restructure and disbanded its creative graphics team.

DIADEM has also run into a common problem for a new company hungry for start-up business - the slowness of potential customers to convert interest in the product into firm orders. "It takes a lot longer to get going than you think," notes Vickery. "Customers may be wildly enthusiastic but they won't sign right away."

Production priorities

SMALL MANUFACTURING businesses employing fewer than 200 people face major problems in managing their production operations but get very little help from government support schemes, a recent study reveals.

Typically, these companies, which have lost their early dynamism and settled on a plateau of activity, have small management teams of three or four people. They often lack professional skills yet have to tackle a wide range of problems in the areas of stock, production, quality control and personnel.

The individual who has become production or works manager will usually have done so because he or she was the longest-serving or best person on the site but will have had no management training.

These people do not anticipate problems but take a pride in sorting out difficulties as they arise without even being aware that they might be able to work more effectively.

The people to whom they do turn for help are often unable to provide effective advice. The senior manager or director on site probably suffers from the same limitations as the works manager himself; consultants demand high fees and may lack small business experience; while government agencies tend to deal with the areas for which they have been allocated funds rather than look at the company's overall situation.

What is needed is for any adviser called in to help to take a broader view, the researchers urge. The business as a whole should be analysed, its deficiencies listed and priorities established for dealing with them. Once help has been provided, it should be evaluated.

The researchers also suggest the wider use of the secondment of students to bring fresh ideas to small companies. They call for more experienced outside executives in fields such as quality control.

The right approach has important implications for employment since small businesses are responsible for half of all jobs in the manufacturing sector, the study notes.

Production/operations issues in small manufacturing business: some problems of a general nature. Roy Staughton, Warwick University and Sandy Watson and Alan Younger, Hatfield Polytechnic.

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CONTRACTS

£15m orders for
Walter Lawrence

WALTER LAWRENCE CONSTRUCTION has been awarded contracts worth £15m. Walter Lawrence City & Southern will undertake extensive refurbishment and fitting out of 85 Fleet Street, London EC4, on behalf of Reuters at a cost of £2m. Service Homes has placed a £2m contract for a sheltered housing scheme in London SW16 and a £1.7m contract from Newman Churches Docklands covers a development in London E6, which will include a church, two halls, an office, shop, and youth room together with a children's centre.

North Sea pump order

MATHER AND PLATT MACHINERY of the newly acquired division of Weir Pumps, has secured an order to supply crude oil transfer pumps, water injection pumps and associated boosters for the Veslefrikk project in the Norwegian sector of the North Sea. The order was obtained from Frank Mohn A/S, which has won a contract, worth over £4m, to provide pump systems for the Veslefrikk project. The order will also supply a Mars gas turbine made by Solar Turbine, of San Diego. Three 6in/8in seven stage barrel casing pumps will transfer crude oil onshore from Veslefrikk to the

Norwegian state oil company, Statoil. The pumps and boosters, designed to give increased safety in the hazardous conditions experienced offshore, in service each unit will absorb 1100KW of power and supply over 1000 US gallons per min at 1682 PSI. An 8in/10in three stage barrel case pump, manufactured in the duplex stainless steel Zeron 20, will inject sea-water into the well formation from the same platform to enhance the yield of oil from the wells. The full package will be designed, assembled and string tested by Frank Mohn A/S at its Norwegian plant.

Paper machine drives

In recent months, **ASEA STROMBERG DRIVES**, Finland, has booked a number of important orders for paper machine drives. The total value of these orders is approximately £1m. The orders are primarily associated with three major projects in the Kymmene Group, the first being received from Kymmene's West German subsidiary, Nordland Papier GmbH, where Asea Stromberg Drives will supply the drives for a new coating machine to be installed in its Dorpen Mill.

for the drives for a fine paper machine to be installed in Kymmene's Kuusankoski Mill in Finland. At about the same time, Asea Stromberg Drives received the largest of the three orders, namely a contract for the supply of the drives for the new LWC paper mill being built by Kymmene's British subsidiary, Caledonian Paper, at Irvine, Scotland.

All these drives incorporate full digital microcomputer controls and are designed for automatic control room operation.

Major computer upgrade

Nuneaton and Bedworth Borough Council has contracted with **HONEYWELL BULL** for a major upgrade to its computing operations involving two advanced technology DPS 7000 mainframe systems and a DPS8/410 (DPS8 Plus) small computer recently launched on the UK market. The contract is worth £825,000 including new application software.

Nuneaton and Bedworth has been a Honeywell user since 1982 when the Council installed a DPS7 computer, the predecessor to the latest DPS-7000. The need for increased capacity stems from new housing benefit legislation and a requirement for increased terminal availability up to 250 terminals and micros.

The resilience and performance which come from twin-processor operations, the protection of investment to date in

equipment and software, and the need for new DLO software for running on the DPS8 Plus computer to assist with tenders are added reasons for major new investment by the Council in information technology.

Nuneaton and Bedworth Borough Council now have in place a long-term strategy for information technology development. Current applications include a versatile financial system known as MAFS, the use of automatic teller machines for payment of rates and other dues outside office hours, and a package for running booking and accounting functions for sports and recreational centres. Housing benefits and community charge applications are scheduled for implementation in the near term. The first of the new computers is scheduled for installation in May 1988.

Shopping centre services

The Midlands branch of **SULZER (UK) BUILDING SERVICES** at Halesowen is undertaking a £1m contract awarded by Farmac Construction of Harpenden. It is for the design and installation of mechanical electrical services in the new Peacock Place Shopping Centre at Market Square, Northampton. It is a retail development for St. Martins Property Corporation, on three floors enclosed under a glazed roof.

The installation includes air conditioning, heating, ventilation, domestic services, plumbing, fire protection and the complete electrical installation which will be undertaken in association with the Birmingham branch of N G Bailey & Co.

An unusual feature of the design is the provision of a central heat pump system serving 15 separate reverse-cycle heat pumps to air condition the malls. Each shop unit also has a flow and return mains to provide air conditioning under local control. Completion is scheduled for Spring 1988.

Protection for ships' tanks

In an unusual international partnership, the cargo tanks of five new 40,000 tonne product carriers have recently been coated with Camrex tank linings in a contract worth more than £1.5m. The vessels, designed as all-cargo tankers, are operated by Greek and Yugoslav companies. Four of the ships were for the Vazariotis Corporation of Greece and the other for the Yugoslav State Tanker Company, Yugo Tankers. They were all built and coated at the Yugoslav State shipyards at Split, Yugoslavia.

Camrex won the two-year contract, against competition from four other international suppliers. The coatings used were Camkote EP and Camkote N3. Camrex is the Anglo-Dutch manufacturer of specialised coatings for the marine and civil engineering industries. The contract was supervised by personnel from the Washington, UK plant and its Dutch plant at Fijnart.

FT LAW REPORTS

ITC copy documents are unprotected

SHEARSON LEHMAN BROTHERS INC AND ANOTHER v MACLAINE WATSON & CO LTD AND OTHERS, AND INTERNATIONAL TIN COUNCIL
House of Lords (Lord Bridge of Harwich, Lord Griffiths, Lord Oliver of Aylmerton and Lord Goff of Chieveley): December 3 1987.

OWNERSHIP of documents transmitted to third parties by ITC employees in the course of their employment passes to the recipient unless the employee acted without actual or ostensible authority; and accordingly, such documents are not inviolable as part of the ITC's archives, but may be admissible as evidence in legal proceedings.

The House of Lords held when dismissing an appeal by the International Tin Council (ITC) from a Court of Appeal decision as to the inviolability of copies of ITC documents proposed to be used as evidence by both sides in an action by Shearson Lehman Bros Inc and others, against MacLaine Watson & Co Ltd and others.

LORD BRIDGE said that an action arising out of the collapse of the ITC commenced before Mr Justice Webster on June 8 1987. The plaintiffs were sellers and the first two defendants were buyers of tin under a contract entered into before the collapse.

The ITC obtained leave to intervene in the action, to claim that a number of documents, produced to the court in evidence, were rendered inadmissible by article 7(1) of the International

Tin Council (Immunities and Privileges) Order 1972. Article 7(1) provided: "The Council shall have the like inviolability of official archives as is accorded... a diplomatic mission".

The objection to production of the documents was opposed by all parties to the litigation. On June 29 Mr Justice Webster, deferring the question of admissibility of evidence, gave a number of "rulings" on questions of law. Neither side was content with those rulings, and both appealed (see [1987] 2 FTLR 464).

The Court of Appeal made no order on the appeal or cross appeal. No doubt the intention was that the matter should go back to Mr Justice Webster, leaving him to extract and apply the propositions of law to be found in the Court of Appeal judgment.

For purposes of the present appeal the parties set out 13 agreed assumptions of fact which included:

1. An ITC document was supplied to a third party with or without ITC consent by an ITC member, its representative or its adviser.
2. An ITC document was supplied to a third party by an ITC officer or employee with actual or ostensible authority, or without any authority.
3. The document was supplied to a third party to reassert it as to the ITC's financial position.
4. The document was supplied to a third party in connection with ITC settlement negotiations after it became unable to meet its debts.

The appeal was not concerned with documents held by the ITC. The categories in the assumed facts were held by third parties. The central question was whether the documents in each category "belonged to" the ITC.

The ITC submitted that all documents relating in any way to its business, which originated within the ITC and belonged to the ITC, retained that character unimpaired when they were communicated to constituent members or their representatives.

Mr Higgins for the ITC argued that in the conduct of its internal affairs the ITC could not be treated as distinct from its members.

That was conclusively refuted, for present purposes, by article 14(1) of the 1972 Order. Article 14(1) provided that "Except in so far as... immunity is waived by the... member country... representatives of member countries... shall enjoy... the like inviolability for all their official... documents as is accorded to the head of a diplomatic mission".

The phrase "all their official papers and documents" related to documents of the member country. It was the member which enjoyed inviolability, not the ITC.

It followed that once a document had been communicated by the ITC to a member or its representative the article 7(1) protection ceased to apply.

The documents in category 1 of the assumed facts (ITC members, their representatives or advisers) were therefore not rendered inadmissible as claimed.

Inviolability of categories 2 to 13 of the assumed facts depended on authority.

If an individual communicated a document to another in the absence of any relationship of lender and borrower, bailor and bailee, or principal and agent, the ordinary inference must be that property in the document passed to the recipient.

In the case of a body such as the ITC which could only act through an agent, there was no reason why the same inference should not be drawn in respect of any communication which its agent had authority to make.

Accordingly, a document communicated to a third party, by an ITC officer or employee with actual or ostensible authority, no longer belonged to the ITC and so no longer enjoyed inviolability as part of the official archives.

As to ostensible authority, the question was whether a limitation on actual authority prevented the document becoming the property of the recipient notwithstanding he was unaware of any lack of authority.

In the real world, business would come to a standstill if persons who received documents from clerks or secretaries, acting in the course of their employment, were not entitled to assume that those documents were sent with the employer's authority.

If that were true of the ostensible authority of staff in such humble grades, it must be equally true of staff at higher levels. Thus the very fact that an ITC employee was acting and known to be acting in the course of his

employment in communicating documents to a third party would be strong *prima facie* evidence that he had at least ostensible authority to do so.

To rebut the inference from that *prima facie* evidence it would be necessary not only to prove absence of actual authority, but also to show something in the circumstances of the transaction, sufficient to put the recipient on enquiry that the employee might be acting without authority.

It was beyond argument that an ITC employee authorised to approach a third party to reassert him of the financial stability of the ITC, or to conduct negotiations for a settlement [categories 3 and 4 of the assumed facts], must thereby have been clothed with ostensible authority to supply any documents to the third party which might assist in promoting the authorised purpose.

The protection which article 7(1) provided was expressed by the word "inviolability". An infringement of the protection must amount to violation of the protected documents.

It would surely be a misuse of language to say that a protected document had been violated because an ITC officer supplied it to a third party without authority, unless the recipient was or ought to have been aware of the absence of authority.

The inviolability conferred on the archives and documents of a diplomatic mission could not have been intended to protect the mission from the consequences of staff errors.

Concessions by the parties excluding dishonesty, loan, bailment or agency as the basis of the original transmission to any third parties necessitated the assumption that the original transmission, whereby all the remaining categories of documents passed out of ITC possession and control, was effected by ITC employees acting in the course of their employment.

That led back to the conclusion that in every case the determinative question was whether the original communication was authorised.

Those conclusions seemed to go a long way towards shutting the door on the ITC's claim to exclude admission of the documents. The only live issue which seemed to remain for decision by Mr Justice Webster was whether any particular document was communicated without authority, actual or ostensible.

The appeal was dismissed and the cross appeal allowed. The matter was remitted to Mr Justice Webster to determine the admissibility of the disputed documents. Their Lordships agreed.

For the ITC: Nicholas Chambers QC, Rosalyn Higgins QC and Peter Irvin (Cameron Markby).

For MacLaine Watson and other defendants: Sydney Kentridge QC, John Higham and Adrian Hughes (Allen & Overy, Clyde & Co and Linklaters & Paines).

By Rachel Davies
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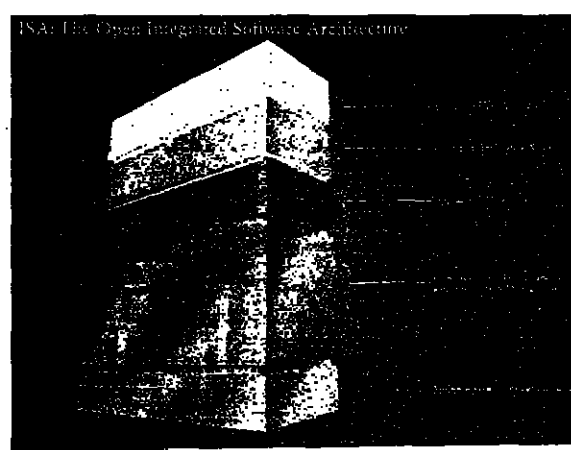
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FINANCIAL TIMES SURVEY



This Scottish New Town is still growing and the community is now able to stand on its own. The ability to

attract and develop industry, and so provide modern jobs, is backed by keenly-priced housing. Report by Robert Waterhouse.

Inviting the market in

CUMBERNAULD IS Scotland's tenth largest town, bigger in population terms than Stirling or Perth. It is still growing, thanks to a strategic position half-way between Clyde and Forth, plenty of development land and fresh commercial impetus.

After three decades of public investment the running is now being made by the private sector. Scottish New Towns enjoy a privileged national status because, over the years, they have brought better living conditions and the hope of modern jobs to an area losing most of its staple industries.

Cumbernauld, like other New Towns, has known success and failure. But the balance sheet shows 15,000 jobs to the good.

As it heads towards what the Scottish Office calls "wind up", Cumbernauld Development Corporation is busy inviting the market in. The town centre was recently sold off to Dollar Land for an undisclosed sum; corporation-built housing is increasingly owner-occupied, while nearly all new-build housing comes from private developers; a \$40m deal promises a luxury hotel and housing beside a championship golf course.

In effect, the development corporation has become a land bank with streamlined planning powers and good contacts at the Scottish Development Agency.

Now the community can stand on its own without a need to touch forelocks to the lairds at the Big House (local patois for the development corporation's elegant period HQ). That view

would be acceptable to its chief executive, Mr David Anderson, a former professional soldier who has learnt the art of diplomacy.

"I said when I arrived that the days of the development corporation playing Big Brother are over. There was an air of paternalism, of we knew best. It's not that people didn't matter - we knew."

Now that can't be right 30 years on. It may be time-consuming, irritating and boring but it's better to consult, get a view, take people with you. If we're setting out to encourage a more balanced community, we must treat people with respect.

Mr Anderson and his team are hardly on the defensive. The corporation has run a successful awareness campaign in the Scottish media which marks a freshly positive stance.

Using children to underline the message of "A new generation", the campaign has helped raise morale in the town. The slogan fitted because Cumbernauld has the youngest average age (31) of any Scottish town.

On the jobs front, Cumbernauld posts a consistently lower unemployment rate than Strathclyde (13.47 per cent in October compared with the region's 17.3 per cent) despite losing the Burroughs factory which once provided work for 4,000. But more people commute out of the town each day, mainly in the Glasgow direction, than stay to work, so Cumbernauld's employment figures do not make a lot of sense on their own.

More important is the town's ability to attract and develop industry. At an international level, it is just one sheet of a portfolio offered by Locate in Scotland, the SDA's inward investment bureau.

Cumbernauld is beginning to make a mark with companies such as Oki (who have taken space in the vacated Burroughs factory), Isola Werke and Samtec. It has good-quality new advance units, an area designated for hi-tech manufacturing, and in Carrickstone Park a single 30-acre site available to one prestige client.

Mr Anderson believes that the championship golf course under construction at Westerwood, along with its luxury hotel and executive housing, will provide the touch of style Cumbernauld lacks. The idea already has an enthusiastic adherent in Oki's Mr Hiroshi Kojima, who says he would like to build a Japanese garden at the hotel.

Style or no, existing overseas companies such as JLG Industries, who build mobile hydraulic platforms, have survived by using the skills and commitment of the local workforce to the full. JLG quadrupled their product range to beat recession in the European market.

At a national and regional level, Cumbernauld's central position makes sense for companies like BOC Storesfield, whose sophisticated warehouse is the nerve-centre of Marks & Spencer's food distribution system throughout Scotland.

When it comes to local initiatives, the development corporation has shown an understanding of the needs of both start-up companies like Ecosse Medical and fast-growing, well-established firms like Edward Macbean, both discussed in this survey.

As somewhere to live, Cumbernauld offers a range of keenly-priced new housing comparable with other central belt locations. Where three years ago just two developers operated in the town there are now a dozen.

However, most housing sales to date have been by the development corporation to sitting tenants. About 5,500 former tenants have become owners, bringing the town's owner-occupation level close to 50 per cent, a high figure for Scotland.

One worry here is that young couples looking for starter homes but unable to buy will find nowhere to live in Cumbernauld. Even after 30 years, it has proved hard to attract the bigger retail outlets to the town, such is the competition from centres like Stirling.

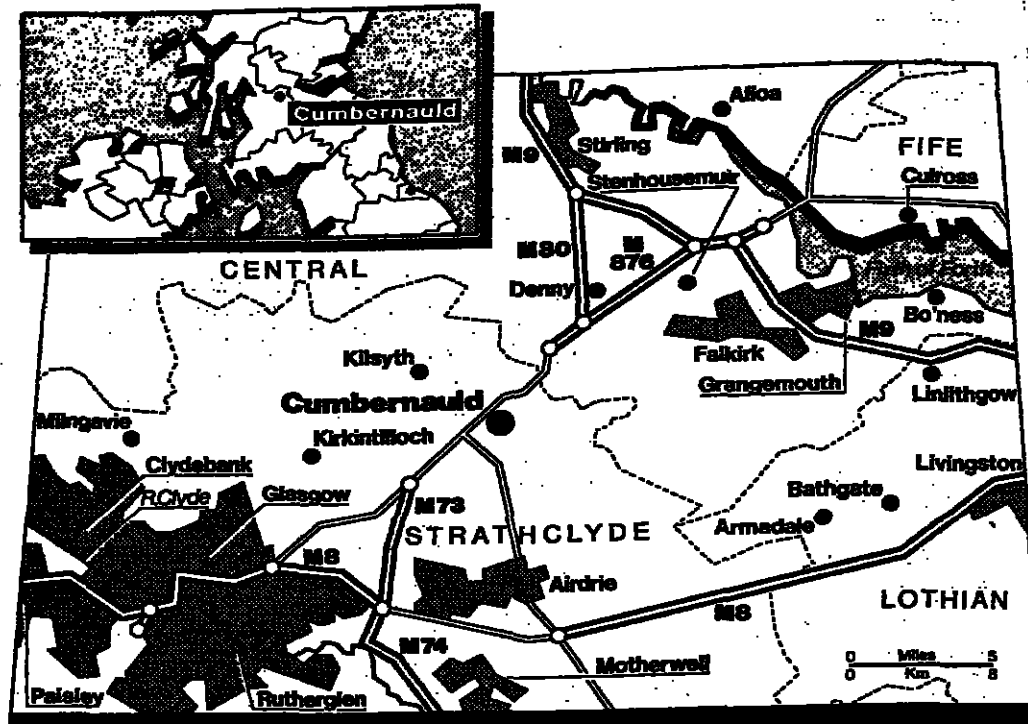
Retail warehousing is planned, and Mr Anderson feels it is up to the new town centre owners to make the breakthrough. As the town continues to grow, an M & S must be on the cards, he suggests.

And grow it will. Mr J.M. Simpson, senior partner in a surveying practice and a development corporation board member, reckons that the original target of 70,000 is now back in sight. That assumes a large input by private builders after wind up of the corporation.

Wind up will start to happen when Cumbernauld's population reaches the trigger point of 54,000 set by government, but



Cumbernauld



A sense of identity

A LINGERING memory of Gregory's Girl, filmed in Cumbernauld, is the town's interminable dual carriageway. These miles of highway carry a 50mph speed limit because pedestrians are not allowed - they have their own footpath system.

Cumbernauld's spaghetti junctions all bear names - such as Jane's Brae, Condorcat or Craiglinn interchanges. There are no traffic lights in town - as Mr J.M. Simpson, a CDC board member and resident since 1959, proudly points out, you can drive to Inverness or London's North Circular Road without meeting one.

Communications - that means mostly roads - take up about 15 acres of land in the designated area, almost three times the space given to schools and nearly two thirds the amount given to industry.

If you have use of a car, nowhere in the town is more than 10 minutes away. The majority don't in 1986 45 per cent of Cumbernauld's households were not car owners. This figure helps to explain the sense of community which flourishes in Cumbernauld almost despite the roads and the concrete architecture of the Fifties and Sixties.

Each day, about 11,000 people commute out of town to work, while 5,000 commute in. But 10,000 Cumbernauld residents are employed in the New Town, with women outnumbering men. Most of the town's early population came from Glasgow. Some 80 per cent of households still have origins there, though Cumbernauld itself now claims 20 per cent (compared with nine per cent in 1976) and is way ahead of any other location. And 55 per cent of New Town residents have lived there for ten years or more.

The ties with Glasgow go back way before the New Town to wartime evacuees from Clydebank.

Cumbernauld's MP, Mr Norman Hogg, moved into the town shortly after he won the seat eight years ago. He says: "The community has a strong identity. People enjoy living in Cumbernauld."

"Education provision is excellent, as is recreation, and there's access to real countryside. Almost all who settle here say they will never leave."

Education is the responsibility of Strathclyde Regional Council, while the district council doubles with CDC in supporting leisure and recreational activities.

In addition to the multi-purpose Tryst Centre, the town soon will have an international-standard ice rink. All three authorities joined together to back the latest community centre, a \$300,000 hall at Balloch/Eastfield, the area where most of the new private houses are being built.

Longer-standing districts each have three or four community halls filled every day with myriad activities. Cumbernauld Theatre offers professional facilities to local drama groups and visiting companies.

What seems harder to build into New Town life, even after 30 years, is the variety of organic communities. The point is illustrated in Cumbernauld by the village which gave its name to the town.

Here, if you can make the correct turn off the dual carriageway, you're suddenly in a typical Lowlands main street with its stone-faced buildings, its banks and bars, its butchers and late-opening general store.

Cumbernauld village, population under 2,000, has more shopping outlets employing more people than Abernethy, the district centre serving a population of more than 10,000. Residents use the excellent road system to visit the village from across town.

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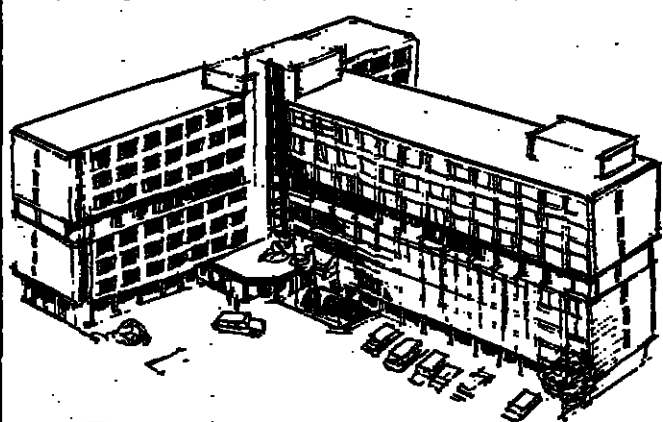
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CUMBERNAULD 2

Recent investment by incoming and existing companies is increasing the town's spread of businesses

Healthy jobs rise as factories gear up

EMPLOYMENT IN Cumbernauld, like the town itself, was heavily dependent on central provision and traditionally built around two major sources: the Burroughs (Latterly Unisys) adding machine plant and the inland Revenue Service collection office.

Unisys closed earlier this year after a long rundown period. Worries about the staffing effects of computerisation continued at IRS. But recent investment by incoming and existing companies both balance up job losses and create a more varied portfolio in the New Town.

The highest profile arrival is Oki, Japan's third-ranking telecommunication manufacturer, with a \$1.5bn turnover worldwide. Oki starts producing its range of computer printers this month, operating from the former Unisys factory.

The swift changeover represents a strong psychological boost for Cumbernauld, with 240 jobs expected by April 1988 and the prospect of a further 130 in the medium term.

Like other Japanese companies in the Scottish New Towns, this is Oki's first step into European manufacturing. Oki claims about 15 per cent of the European market, which is growing by some ten per cent annually. The task facing Mr Hiroshi Kojima, who heads the Cumbernauld facility, is to increase Oki's market share beyond 20 per cent.

His company, he says, looked round Europe for five years before picking Cumbernauld. Northern France, the Dusseldorf area of West Germany, and the UK were all thought to have a comparable infrastructure. Spoken English won the day for the UK, then the choice narrowed to Wales or Scotland.

Oki preferred the look of the Welsh sub-contractors but felt

the scene was becoming too crowded. Mr Kojima liked the openness of Cumbernauld combined with the resources of Silicon Glen.

Despite Oki's thoroughness, Mr Kojima admits to the sort of sentiment which often tips executive decisions one way or the other. "The final thing is gut feeling," he says.

It is a response which has been carefully nurtured by the SDA and the development corporation. For instance, the corporation has set aside a couple of "closes" in the town's newly refurbished Carbrain scheme where 30 key workers sent from Japan are sharing apartments. They have their own chef.

But Mr Kojima sees this as a short-term measure. The ten per-

manent Japanese staff who remain once the factory is established will be expected to integrate with the local community.

Once production is established, Oki intends to manufacture its

Rutige group, took the decision to invest in its first plant outside Germany during a downturn which was shorter than expected.

Orders put the company's

the town, shows the increasing sophistication of local enterprise. Ecosse Medical is pushing into an American-controlled market for heart-lung bypass support kits used during surgery.

Its managing director, Mr Bob Cumming, a Glasgow microbiology graduate, spotted a partially-developed US product which he started work on from his front room. He and his partner negotiated loans from British Coal Enterprises and the ECSC to help fund a clean room in the Deersdyke View advance factory unit where they now employ a staff of 27.

Sales of \$250,000 last year were small beer in a \$42m world market, but Ecosse Medical exports 70 per cent of its product.

"Business is going extremely well," Mr Cumming says. Orders run six weeks ahead, and the company is set to expand its product range in an area where reliability is everything. Ecosse Medical deploys one person in quality control for every two on the production line.

Local commitment could well be the salvation of JLG Industries (UK), the British arm of the US mobile access platform spe-

cialists. When CDC attracted JLG to Cumbernauld in 1977 as the company's European manufacturing base, the combination of expert labour, reliable steel supplies, and good container services swelled the workforce to 140. However, recession in the oil and construction industries hit JLG's European market.

During 1984 the workforce dropped to about 100. It became clear that the company would have to diversify from its staple product of self-propelled telescopic access platforms. JLG's Scottish management team began to develop ideas for a new range of hydraulic booms aimed at interior use in breweries, hangars, shopping arcades and so on.

Detailed design took place back in the US before manufacture started at Cumbernauld. The result, says Mr Bill Astley-Jones, JLG's marketing director, is a wider platform range than competitors and a move from a predominantly UK marketplace to Europe and beyond.

The company's renewed confidence is shown by the introduction last month of Rangelif, a road vehicle with cab, ground and platform controls allowing one-person operation.

Rangelif is already being used by authorities in Bologna for cleaning buildings and in Norway for access to rock faces. Ministry of Defence quality certification is important to JLG, which supplies bases in Scotland and elsewhere.

It is a prize that Mr Jim Hunter, managing director of Edward Macbean, turned into a PR triumph when Mr George Younger, the Defence Secretary, came to open Macbean's new Cumbernauld factory this autumn. Mr Younger was photographed wearing its Mod-approved camouflage jacket.

Macbean specialises in protective waterproof outerwear for public service use, and recently secured a \$750,000 Post Office contract.

Mr Hunter and his partner, Mr John Maley, the production director, acquired Macbean in a complicated management buy-out from a holding company earlier in the year. The deal involved moving the factory from Kirkintilloch to the New Town. The development corporation sold Macbean a 25,800 sq ft refurbished unit for a bargain \$380,000.

In exchange, of course, Cumbernauld gained 130 jobs. Concentration on quality has led to orders from 41 police forces, some 20 county councils, and the Forestry Commission. Macbean is also firmly established in protective leisurewear for angling and sailing.

Housing

Worry for the young

SOME TIME soon, Cumbernauld Development Corporation is expected to announce that more than 50 per cent of homes in the town are in private ownership.

It will be a landmark for Scottish New Towns, and way above the average for Scotland as a whole. Rapid growth in home ownership comes more from the development corporation selling off its housing stock, and from developers selling rehabilitated corporation apartments, than it does from speculative house-building.

Last year the corporation sold 500 rented homes to sitting tenants. Revenues from these sales financed a \$1.5m renovation programme of its remaining housing stock.

The only new-build allowed is in special needs areas. The picture has totally reversed since the early days of the New Town. Figures show that more than 9,000 homes were built by the development corporation between 1968 and 1971 before the private sector sold one house in the designated area.

This drastic change reflects present government policies as much as Cumbernauld's popularity with home buyers. Despite the fact that asking prices for rehabilitated apartments are very reasonable - the corporation is offering fully-equipped one-bed homes at \$18,000, together with "help up" inducements - many tenants can expect never to have the wherewithal to buy.

More seriously, with a dwindling public housing stock, what happens to couples who want to set up home on a low income or on unemployment benefits?

Mr Norman Hogg, Cumbernauld's MP, says the majority of his surgery problems concern housing. Some relate to the corporation's role as housing managers; many involve people seeking homes of their own.

With an average age of just 31, Cumbernauld has a high proportion of growing families. The worry is that they, the young people who know nothing but Cumbernauld, the Gregory's Girl generation, will be driven away just at the point that the town has organic life of its own.

There is no doubting, however, the interest in the private property market. After years when it proved impossible to attract a single developer to the town,



Renovated homes - proving highly popular

Cumbernauld has eleven or twelve snapping up plots on a design-and-build basis.

The development corporation's policy is to approve five-acre parcels: if the developer sells well he comes back for more. That way nobody builds up a land bank.

Prices in Cumbernauld's new estates compare with others in the Central Scotland belt. For example, Barratt Scotland's run from \$26,900 to \$47,856 at Craigalbert View, Balloch; Wimpey have a range from \$24,000 to \$45,100 at Forest Walk, and Walker Homes, the concern behind the Westerwood golf course development, has homes at Loganmain Estate, Balloch, for between \$27,995 and \$42,275. Whatlings Properties, a subsidiary of Alfred McAlpine, is the developer engaged in a block-by-block rehabilitation of the near-dilapidated Kildrum estate close to Cumbernauld town centre.

This estate, built in the mid-1960s, won awards in its time for Bauhaus purity - and indeed offered spacious, well-proportioned flats and maisonettes. But its deck-access streets proved unpopular and the estate fell into inner-city decay despite the glorious views.

Under Whatlings' rebuild, the original homes are transformed by the use of pitched roofs, brick cladding and colourful herringbone timber boarding. More importantly, perhaps, the streets have been divided up and a Scottish close system introduced,

along with intercom security. The result, renamed Parklands, is proving highly popular.

So, too, is the development corporation's own rehabilitation of the massive Carbrain estate. This, although built as a series of closes, also fell on hard times.

The corporation has a well-developed programme of improvement and selling to tenants or others from the housing list. Here again, good security is a top priority for residents.

Initially, private developers showed no interest in Carbrain. The corporation planners insisted that the main elevated walkway connecting the scheme with the town centre must stay open. This had been the scene of problem incidents, but after security improved and the corporation's reputation began to sell, Beazer Homes took up the running.

Mr David Anderson, the development corporation's chief executive, emphasises the care now going into housing management.

However, housing, as ever in Scotland, is high on the political agenda. It seems unlikely, if responsibility for housing is taken away from the corporation, that the stock will be handed over to the district council, the local housing authority.

The public housing ramp in Scotland looks like being offered to housing associations or passed to yet another quango, Scottish Homes. What that will mean to the New Town's remaining tenants nobody quite knows.

Westerwood golf course

Top-class challenge

MOST NEW TOWNS count themselves lucky to list a golf course within the designated area, and Cumbernauld offers two and will shortly have a third, of potentially championship class.

The story of how this came about involves a \$40m deal with a man who doesn't play golf, the enthusiasm of a celebrated architect, and the remains of a Roman fort.

The site of the land at Westerwood was first recognised by Mr Donald McLean, the development corporation's commercial director. He had recently returned from duties at Northampton, and was walking in woods acquired from the Forestry Commission.

Mr McLean enjoyed the site's upland beauty and its views across to the Kilsyth Hills. Being a Scot and a golfer, his mind turned to one thing. Although it took time to germinate, the idea made sense to the development corporation.

Cumbernauld had no lack of recreational facilities - that was not the issue. But the New Town

badly needed a luxury hotel for its business community, better than the existing ones, and a certain ambience.

Westerwood is to be the provider, offering a 6,200-metre, par 72 course, designed by Dave Thomas of The Belfry fame and photographed by Seve Ballesteros.

It is the first championship course built in Scotland for many a year, a challenge perhaps to Glenhegale, and will also have a nine-hole par three course for fun.

This is the first time that Ballesteros, who admits to being an apprenticeship under Thomas, has been involved in planning a European course. Like most great golfers he reserves a special place in his affections for Scotland as the game's home.

Mr Mike Walker, managing director of the Livingston-based Walker Group, is the non-golfing developer financing the \$40m package.

Walker Homes had built and sold several small estates in the Balloch area of the town. After a

slow start, they warmed to Cumbernauld. Their current Westerwood was land for 650 homes.

The Roman connection comes via the Antonine Wall, a line of first defence built between Clyde and Forth, which happens to run across the ridge. This line is a protected monument.

Players will negotiate the dog-legged third hole around the site of Westerwood Fort before crossing the wall line to shoot the fourth and fifth.

Other constraints include a canyon left by quarrying, used for holes 15 and 16, as many of the mature trees as can be retained, and American-style executive housing both around and within the course.

It is an ambitious setting for a testing course, with a 600-metre par five and several long par fours. So difficult, indeed, that it will stretch up to 100 metres to accommodate ordinary mortals.

The course architects expect to be still on target for opening events in Spring 1989, with Ballesteros taking the first ball.

Walker Group, using their own construction teams, have made good progress in difficult conditions. But experience suggests that it may be four or five years before Westerwood comes into its own. By then, with luck, most of the housing will also have been built.

An announcement on the hotel, the development corporation's prime objective in the deal, can be expected early in the New Year. It will be of four-star standard, with an initial 50 beds and is seen as a focal point for Cumbernauld's business and social life.

At present, there is a very limited amount of overnight accommodation available in the town. The developers are building a show village of house types at the site entrance. Homebuyers will gain a priority placing on the golf club membership list.

There's a place that's really in the pink!

What's it called?



Over 500 companies have already seen the benefits of setting up in Cumbernauld, Scotland's liveliest town.

Indeed, last year, nineteen of them were so flushed with new business they moved to bigger premises!

But considering Cumbernauld's unique location, the success is only natural.

For a base servicing the Scottish, UK and international markets — by road, rail, sea and air — our communications are unbeatable.

And our open and enlightened attitude to building business continues to attract success.

There's modern, low-cost properties, a superb range of incentives and an enthusiastic Development Corporation ready to advise, guide and assist on every aspect of making the town your new home.

Now, an ideal location is your easiest position to fill.

For more details on the new generation of opportunities available in Cumbernauld call Amanda on 0236 730011. She'll put you in touch with just the right person from the Development Team.



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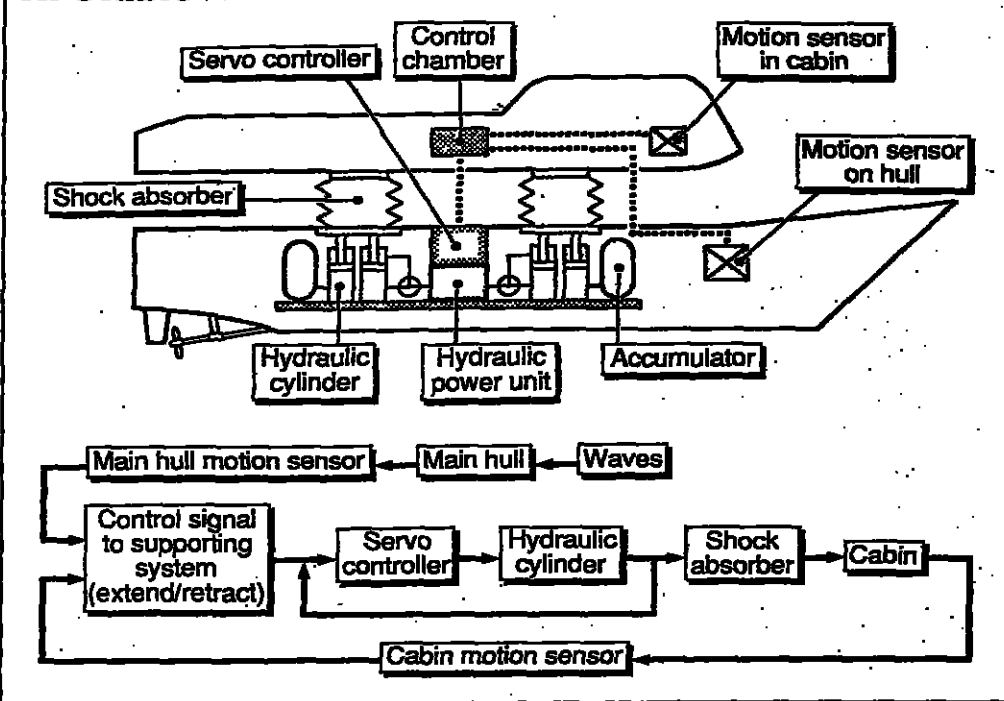
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TECHNOLOGY

Hi-stable cabin craft (HSCC)



Mitsubishi sails a steady course

BY ROY GARNER IN TOKYO

SEASICKNESS sufferers will find cause for celebration in the new 'Hi-Stable Cabin Craft' (HSCC) developed by Japan's Mitsubishi Heavy Industries (MHI). The vessel features a passenger cabin in which the seasickness-causing motions of pitch and roll are largely eliminated, and compensation is provided for the other four characteristic forms of movement: heave, yaw, surge and sway.

The revolutionary HSCC design also holds major promise where applied to other shipboard equipment - it could for example facilitate constantly-level helicopter landing pads, shake-free hospital operating theatres and, on research vessels, improved laboratory conditions.

MHI's prototype boat comprises a 5-ton, 12-passenger capacity, cabin supported upon a 12.7 meter, 17-gross ton cat-

amaran hull. The twin hull was chosen for added stability and to allow a broad cabin design.

The cabin is positioned atop a 200mm-diameter central pillar, attached by a ball and socket joint to the hulls. The pillar itself operates as a 1-metre stroke hydraulic jack which lifts the cabin completely clear of the hulls, while four other 85mm hydraulic rams, each with back-up units supplied and attached via shock absorbers, support the cabin's four corners.

As the craft encounters forward or reverse motion, or is affected by wave action, a personal computer-based control unit activates all the jacks simultaneously to insulate the cabin from vibration and maintain its even posture.

In demonstration runs of the new craft, motion in the cabin has been less than one-third of that in the conventional lower sections of the boat. The

smoothness of the ride within the cabin is sufficient for a glass of wine to stand undisturbed on a dining table, even at cruising speeds.

The computer software which lies at the heart of the system was developed in a 5-year, ¥100m study programme initiated by MHI and supported by the semi-governmental Japan Foundation for Shipbuilding Advancement.

Twin hulls chosen for added stability

Nobuyoshi Aikawa, HSCC's project manager, says that the principal obstacles overcome in the project were the development of sensors capable of monitoring the diverse elements of the ship's motion and the creation of related computer soft-

ware capable of feeding instructions at sufficient speed to the hydraulic rams.

Aikawa points to the simplicity of the final design, which requires only a single 16-bit personal computer as a controller, and largely relies on conventional hydraulics technologies.

Because of this simplicity, HSCC craft can be introduced as replacements for conventional vessels with a minimum of extra crew training. Development work on the HSCC benefited from co-operation with engineers at Mitsubishi's bus manufacturing plants, who were seeking a way to cut the high level of fuel consumption associated with a vehicle's repeated starting and stopping (which, by their estimates, accounts for 30 per cent of total fuel consumption).

The technology developed through this co-operation,

There may be equivalents but there are no equals.



which involves the use of an accumulator to store braking force for re-use during acceleration, has been applied both in the HSCC suspension system and in new bus designs.

Aikawa says MHI is now working on a prototype 500-gross ton HSCC vessel, capable of carrying 300 passengers. These specifications represent one of the most popular design formats for ships plying Japanese coastal waters, and a large potential market is foreseen.

The construction cost for a HSCC is currently at least twice that of a conventional craft of similar size, but Aikawa believes that once volume production begins prices could be reduced to "approximately 50 per cent above conventional levels."

Where US politics and science collide

BY LOUISE KEHOE IN SAN FRANCISCO

PERSUADING farmers to sell their land to the Government so that a bunch of scientists can build an underground tunnel that will supposedly enable them to probe the origins of matter is not easy. Just ask William B. Baker, vice president of the University of California and the "volunteer" chairman of the California Superconducting Super Collider executive steering committee, who has faced angry community meetings and irate land owners.

"They don't buy 'I'm from the government, trust me,'" says the academic turned promoter of California's efforts to persuade federal decision-makers to choose one of two proposed Californian sites for the \$4.4bn "atom smasher".

Lining up potential California sites for the project was just the beginning. Now, California is locked in competition with 24 other states to "win" the prestigious Superconducting Super Collider (SSC). A National Academy of Sciences and National Academy of Engineering panel is scheduled to draw up a short list from the 26 proposed sites early next year.

Already, however, each state has spent "well over \$1m," Baker estimates, on preparing its pro-

posals. California has spent significantly more, including \$2.5m on drilling and seismic mapping studies.

The paperwork involved is incredible, Baker says. "It's like filling in a 5,000 page tax return." The prize that is driving all of these efforts is a huge Department of Energy funded particle accelerator.

When, and if, it is built it will be the most powerful instrument of its type in the world, a concrete tunnel ten feet wide and at least fifty feet under-

Chances of Congress approving funding for the \$4.4bn atom smasher are put at 'fifty-fifty'

ground that forms a 53-mile radius "racetrack" for subatomic particles called protons.

By accelerating particle beams with a series of superconducting magnets to the speed of light and smashing particles together, scientists hope to learn more about subatomic structures and forces.

For California, and for each of the other states that is wooing the SSC, the prestige of a world-

leading scientific laboratory is a major attraction. But the economic benefits of housing the SSC are also substantial.

According to a study performed by Professor Larry Kemball of the University of California, Los Angeles, the SSC will create 10,200 jobs in both direct employment and related support activities by the year 2000. Tax benefits to the state would total \$549m over the twelve-year period from 1988 to the end of the century, he predicts.

Local governments at the two proposed California sites have been persuaded to support the project by the prospect of adding \$1.2m to \$1.7m to their tax revenues. But the SSC would occupy 7,690 acres of prime agricultural land in either of the California sites under consideration, a factor that has raised strong opposition in local communities.

Since submitting its bid for the SSC in September, the California

steering committee has been busily touting the state as the "ideal home for what promises to be one of America's most valuable national resources." So too, have promoters from 24 other states, and they have a long road ahead of them.

The Department of Energy is not even scheduled to make a final site selection until January 1989. In the meantime, Congress must approve \$4.4bn in funding if the project is to go ahead.

Baker puts at "fifty-fifty" the chances that the SSC will eventually be funded, and he fully expects the decision process to be "dragged out".

In the meantime, the cost of the site selection process is mounting. Scientists and academics are being dragged into the battle to endorse claims, to conduct feasibility studies and to prepare environmental impact reports.

Hundreds of communities and thousands of individuals are working for or against various site proposals. Is this competitive circus really necessary? "It is probably not the best way to choose a site," Baker concedes. What is needed, he suggests, is a "blue ribbon" panel of experts which could sit down and decide the best place to put it."

WORTH WATCHING



Edited by Geoffrey Charlifish

Piedmont's eye on a safer flight path

PIEDMONT AIRLINES in the US is the first commercial user of the collision avoidance system developed by Bendix/King, part of Allied Signal Aerospace Company of Arlington, Virginia.

This "traffic alert collision avoidance system" (TCAS) will be installed on Piedmont's Boeing 737 and 767 fleet. It uses a fixed aerial, advanced radio direction-finding system to interrogate the transponders installed on other aircraft.

These transponders are normally interrogated by ground radars to provide identity, range, bearing and altitude information. The Bendix/King unit performs a similar function, telling the aircraft with TCAS of other potentially dangerous traffic in the vicinity.

Ciba Geigy beats a sticky problem

CONVINCING ENGINEERS that they should use glue instead of welds, bolts, rivets or screws has always been an uphill task for companies like Ciba Geigy, the Swiss chemical group.

Nowadays, however, fears that the job might fall apart at some future date have mostly evaporated, due in large measure to the epoxy adhesives like Araldite, which have gained a good reputation for strength and reliability.

Over 100,000 tonnes of Araldite products worth \$200m, and ranging from paints to electrical insulation, are now made annually in four Swiss plants. Only two per cent of production is consumed domestically.

But as users of the two-part adhesive will know, mixing the resin and hardener from the separate tubes or tubs in equal proportions and applying the mix to the

parts is cumbersome and messy.

So Ciba Geigy has developed Accumix, which allows a two-component cartridge to be quickly slotted into a dispensing gun equipped with a disposable mixing nozzle. Moved by a hand grip, two plungers extrude material from separate small cylinders and by the time resin and hardener reach the end of the nozzle, they have been thoroughly mixed by specially shaped plastic channels.

When work stops for long enough, the glue will start to set in the nozzle, which is removed and thrown away. Some adhesive is lost, but Ciba Geigy claims the cost is more than offset by productivity gains. A starter pack costs under £50.

Philips co-ordinates travel arrangements

PHILIPS is making a further thrust into the travel and aviation market with a computer system for travel agents which copes with most of an agency's activities on a single system.

At present, many agencies have more than one type of screen in the front office for access to various networks and another in the back office for administrative and financial purposes.

Philips already has a strong market presence in the hotel world (600 systems) and is responsible for the communications network of SITA (Société Internationale de Télécommunications Aéronautiques). Now it is offering an "open" system for travel agencies that does not tie them to any particular organisation.

Known as Trophy, the system is based on Philips business or personal computers (PCs) which can be interconnected between agency branches if necessary. In the front office, PCs or terminals can use services such as viewdata to access the databases of tour operators, and telex information.

The system can talk to the various airline, hotel and car hire reservation systems and produce tickets or vouchers.

Meanwhile, back office staff can deal with the invoicing, sales and bought ledger, commissions and other administrative work. Philips is also able to offer its CD-ROM (compact disc read only memory) and LaserVision optical storage systems to allow customers to see still and moving pictures of places they might like to visit.

CONTACTS: Allied Signal Aerospace, US: 703 281 2300. Ciba Geigy, UK: 0223 502621. Philips International, The Netherlands: 36 891123.

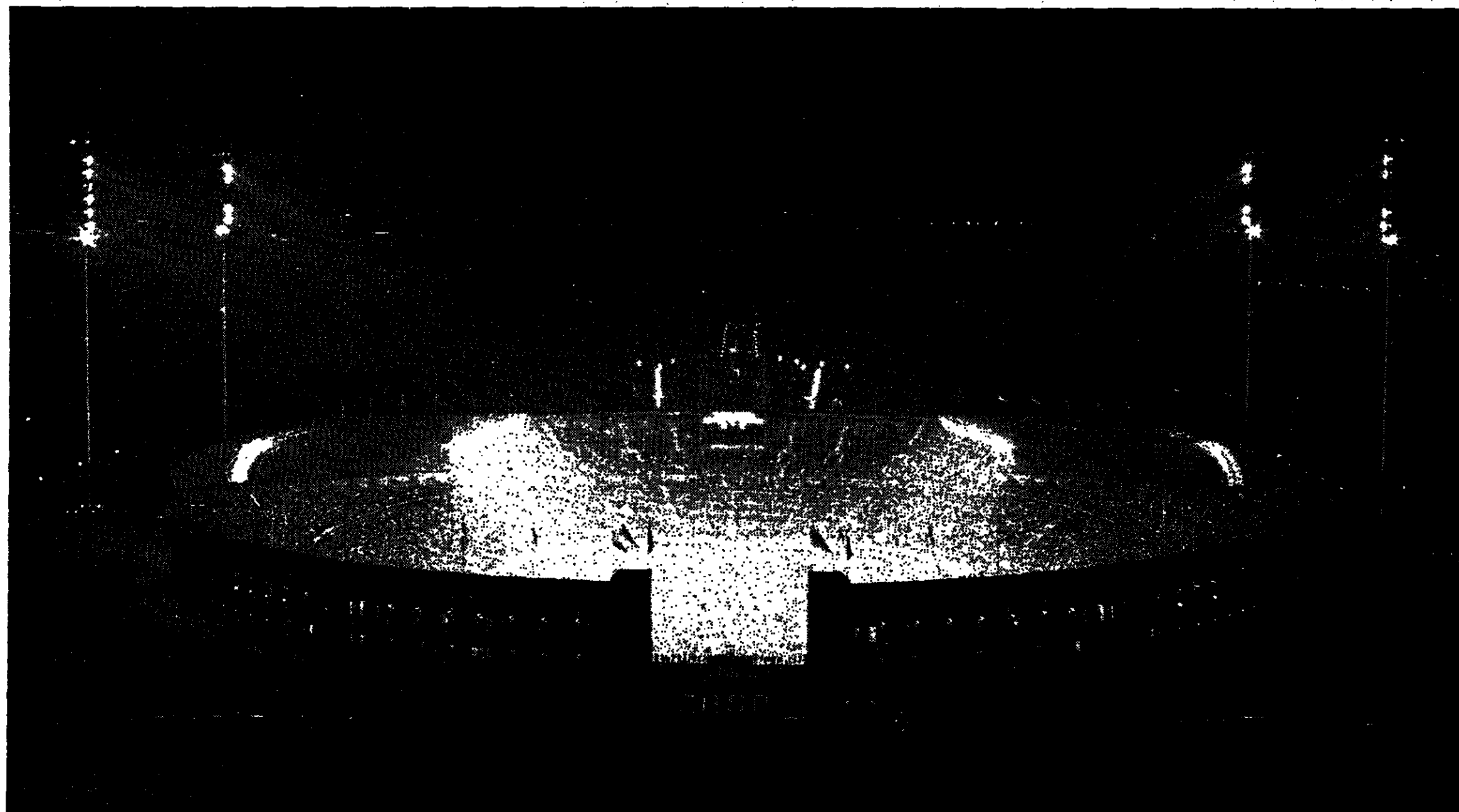
There's a power failure - but nobody has even noticed.

Innovative technology from AEG. Here's more:

Even though more and more people are travelling by air, over 50 million reached their destination in the Federal Republic of Germany in 1986, despite wind and rain, snow and ice. AEG is helping to make such achievements possible. AEG's weather data and information display system collects the various items of data, interprets and processes them, and translates them in a clear and meaningful form to allow the air traffic controller to make his decisions.

Softstart-Softdown System Thyrosoft protects rotating machines from high starting torques and current surges. All load types can be easily accommodated within the range available. It plays an important part in the efficient operation of the total system by allowing adjustment of the motor starting characteristics so that optimization of the process can be achieved.

Wherever there is control, adjustment, positioning, safety, the automation system Logistat CP80 from AEG offers economical and flexible solutions. Our SPC technique is used worldwide: the car wash in the White House, the elevator controls in Moscow's television tower, even in steel works in India.



The city of Berlin has to cover its electricity requirements with its own power stations and cannot fall back on the European grid to cope with peak demand. AEG designed and built the world's first and largest (17 MW) battery storage system in commercial use. It feeds standby power into the Berlin mains in a fraction of a second - without pollution.

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AEG

rieste, Teatro Comunale Giuseppe Verdi. Donizetti's *La Figlia del Reggimento*, directed by Filippo Crivelli and based on Zeffirelli's production for the Teatro Massimo in Palermo in 1959. The cast includes Luciana Serra, Bertolo and Rosa Laghezza. Carlo Rizzi conducts. (631 948).

FINANCIAL TIMES

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Tuesday December 8, 1987

Expectations at the summit

WHEN TWO powers are equipped with weapons which would enable them to destroy not only each other but the entire human race, it is surely the world's interest that their leaders meet from time to time so that they know each other as human beings and have some direct knowledge of each other's anxieties and sensitivities. That is a good reason for welcoming almost any East-West summit.

Over and above that, the present one deserves special welcome because this evening (Tues) the two superpowers will, for the first time ever, sign a treaty not merely limiting the development and deployment of nuclear weapons but actually eliminating an entire category, and prescribing even the technical details of their physical destruction. Western Europe in particular should welcome this as indeed it did on Saturday in the statement issued by the heads of government of the European Community because under the terms of the treaty the Soviet SS20 missiles, whose deployment in the late 1970s struck fear into so many European hearts, are to be scrapped.

Principles

Moreover, the treaty embodies two key principles for which the West has long sought Soviet acceptance, and which could be of crucial importance for future arms control agreements: on-site verification, and asymmetrical cuts to eliminate existing asymmetries.

This achievement would not have been possible without a marked change in the Soviet approach to international relations, reflecting some even more striking changes in the Soviet Union's management of its internal affairs. Although unmissable and at least in part caused by the personality of Mr Gorbachev himself, these changes have suddenly made the idea of agreement and cooperation with the Soviet Union on a whole range of issues seem much less unlikely to many responsible people in the West than it did only two or three years ago. As one of the British ministers who took part in yesterday's talks with Mr Gorbachev, Mr Norton remarked, "You just can't imagine this chap going home and pressing the button."

The danger in this atmosphere - which is if anything even more pronounced on the other side of the Atlantic - is that it will lead to too many hopes being pinned

on one meeting between two men. Public opinion is looking for big strides to be made towards further arms control agreements, especially in the field of strategic weapons where both sides seem seriously prepared to negotiate a 50 per cent cut. There are also expectations of dramatic Soviet gestures on Afghanistan - perhaps even setting a date for the withdrawal of all Soviet troops; hopes of greater Soviet cooperation in putting pressure on Iraq to cease its support for the Gulf War; hopes of progress on a deal involving the withdrawal of Cuban forces from Angola and independence for Namibia; and hopes of further Soviet concessions on human rights.

Desirable as each of these things might be, it is almost certainly too much to expect them all at once; and indeed it is doubtful whether the political machinery of the US and NATO is capable of digesting them all at once.

Ratification

Already President Reagan is facing a barrage of incoherent and largely absurd criticism from his own right wing. His understandable but clumsily phrased response to its criticisms has exacerbated the situation, and it now seems certain that today's treaty will be the subject of a long and acrimonious ratification debate in the Senate. It is realistic for Mr Gorbachev or anyone else to expect a large-scale administration both to fight this battle and at the same time to be negotiating a new and potentially much more controversial agreement on strategic weapons, even if - as now seems possible - disputes about strategic defence and the interpretation of the anti-ballistic missile treaty can be set aside for the time being.

For their part, West European leaders have not forgotten last year's summit at Reykjavik, when Mr Reagan was nearly swept into an ill-considered global agreement with very grave implications for western security by the sheer vigour and imagination of Mr Gorbachev's proposals. The common defence platform of the Western European Union, adopted last October, made it clear that Europe does not share Mr Gorbachev's belief that a completely non-nuclear world would be a safer one. But European leaders are fearful that in this argument the President's thinking may still be closer to Mr Gorbachev's than to theirs.

Banking mergers in Spain

IT HAS long seemed anomalous that a country of Spain's size and economic development should possess such a fragmented banking system. No fewer than seven banks control directly and indirectly over 80 per cent of domestic deposits, yet by international standards none are large enough to be competitive in their operations and global in their ambitions.

Under these circumstances it is unfortunate that the first attempt at a major merger should end with egg on just about everyone's face. If legislation has proved inadequate, the Government, especially the Bank of Spain, failed to act at arm's length and the bankers themselves were far too wrapped up in traditional rivalries (often highly personal) to realise they were undermining their own long term interests.

Banco de Bilbao, the third ranking bank, has been ambitious in its ambitions to take over Banesto, the ageing colossus of the banking system, as a result of a ruling by the Madrid Stock Exchange. The merger was a strict interpretation of legislation regarding the exchange of shares; payment to Banesto shareholders in new stock was forbidden until the issue had been approved by Bilbao's shareholders.

Bad management

The administrators of the Madrid Stock Exchange found themselves in an unenviable position. In the first serious test of their authority over a merger they were left with little option but to apply the existing law strictly. Otherwise there was a risk that Banesto management might appeal and indulge in a lengthy and debilitating legal wrangle, while the two banks' shares remained suspended. Nevertheless, the decision cannot fail to cause eyebrows given the contrary ruling of the smaller Bilbao bourse that favoured its own anonymous bank. The Madrid bourse will have to demonstrate clearly that they were not lapsed by Banesto's friends.

The Government of Felipe Gonzalez on the other hand could have behaved more discreetly, even though its motives were understandable and honourable. The Bank of Spain has been rightly concerned about the structure of the Spanish banking

system, fully recognising that it is overbanked and not lean enough to compete within the European Community. If restrictions are lifted in 1992,

the banking system went through a long and painful crisis in 1979-84 with almost 30 small and medium-sized banks running into difficulties through a mixture of bad management and misuse of funds. This should have been used as an opportunity to begin the process of concentration; but it has been held off until now.

The Spanish authorities, consulted in advance, enthusiastically endorsed the idea of a Bilbao takeover of Banesto, seeing the move as the catalyst for the modernisation of the banking sector. The merger has promised to create a bank large enough to resist a foreign predator. However, having committed itself to the deal in too public a way, the Government looks more than a little foolish now that it has had to be dropped.

Positive lessons

The management of Bilbao is understandably angry about having to drop its bid and feels it has been hard done by. Whether or not it was made too confident by government backing or underestimated the legal problems is unclear. Despite everything that has happened, there is no reason why positive lessons cannot be learned. Bilbao's abortive takeover has helped break a psychological barrier and has thrown the debate about a concentrated banking system to the fore. The logic of consolidating the banking system has not been undermined. The largest commercial bank, Central, is only a quarter the size of the leading British or West German banks.

At the same time the problems of carrying out a successful merger and the defects of existing regulations have been exposed. Above all the merger rules are demonstrably inadequate and should be reviewed urgently. If not, Spain's banking and financial system will lack the necessary dynamism to cope with the enlarged market in which it will soon have to compete.

Curbs on trade with Communist countries

Backing reluctantly into the limelight

By David Buchan and Peter Montagnon

"THE POLICY of treating CoCom as a semi-secret organisation has effectively worked against building public support. It is time to get it out of the closet." So said a senior official of the US State Department in November 1987. For 37 years the Co-ordinating Committee on Multilateral Export Controls (CoCom), in which Nato and Japan have vetoed their strategic trade with Communist countries, has lived a shadowy life in an anonymous US embassy annex in Paris's rue de la Boétie. Now the US wants to give it a higher public profile and reshape it into something approaching an economic Nato.

But the delicate 16-nation consensus on which CoCom depends could crumble in the reshaping. What the US is proposing is tougher and more uniform enforcement of strategic trade controls on East-West trade by the allies. In return for loosening of the way these controls restrict the much larger volume of trade within the West.

The immediate motivation is the row that broke out earlier this year after disclosure that Toshiba of Japan and the Norwegian Kongsberg concern had sold equipment to the Soviet Union that might help it manufacture quiet submarine propellers. Last week, the West German Government blocked the sale of a civil inspection submarine to North Korea after US objections. Every year that passes without a solution makes the basic problem worse, however, because:

Strategic trade controls impinge increasingly on goods with a primary or initial civil use, as new advances, such as those in micro-electronics, are introduced into the commercial market place, often well before they find an application in weapons.

Many non-US companies are now "de-Americanising" their products to avoid having them caught in the web of US controls that require Washington's approval for the movement of goods and components of US origin or design anywhere in the world. Companies like British Aerospace have told companies like Hewlett-Packard of the fact that they are American puts them bottom.

So, the US has called "a senior political meeting" of CoCom partners at the end of January. Mr Allan Wendt, the US State Department's official responsible for strategic technology policy, explained to a Royal Institute of International Affairs conference in London last month that the aim was to "revitalise CoCom through improved public understanding of its mission and a common, effective level of export licensing and enforcement throughout CoCom."

To this end the US wants "concrete commitments" from its partners to put more police and customs officials on to the job of catching "techno-handlers" and to increase their judicial penalties

for export control offences. The incentive for the Europeans and Japanese to make such commitments, said Mr Wendt, would be "phased elimination of export licensing among CoCom countries."

The ideal of a licence-free trading zone between Nato countries and Japan is something all CoCom members share. The obvious parallel is the European Community's ambition to create a single market by 1992 surrounded by a common tariff or, imports, except that the CoCom zone would be bounded by a common control on exports. In fact, the EC plan is not just a parallel, it is a chief reason why a CoCom control-free zone is vital. After 1992, 11 European members of CoCom (the EC minus Ireland which does not belong to Nato and therefore not to CoCom) will find it difficult, if not impossible, to maintain security export controls on trade with each other.

More immediately, CoCom commitment to tougher enforcement of export controls could head off the US Congress from writing the "Toshiba amendment" into its new trade law. At the moment a House-Senate conference has before it an amendment to impose import bans on any foreign company (from a CoCom member country) which has been found to have violated CoCom-agreed trade controls, and to slap a ban of between two and five years on imports from Toshiba of Japan and Kongsberg of Norway for their 1982-83 sales to the Soviet Union of equipment that may have been used to make submarine propellers.

Even the US Defence Department, whose allegation that Toshiba had helped the Soviet Union reduce the noise and detectability of its sub-

marines so inflamed Congress, now fears passage of the Toshiba amendment. It could provoke a retaliatory trade war, not only with Japan but also with Europe which is even more sensitive to US attempts to enforce laws in other countries. The Toshiba sales broke Japanese law (embodiment of the CoCom consensus) and the company has been punished by the Tokyo authorities, albeit not as severely as many Americans would wish.

There is, unfortunately, no ducking the politically sensitive, commercially frustrating and legally complex welter of issues involved in CoCom. The relative ups and downs in superpower relations are, or should be, largely irrelevant to the content of CoCom control lists. Even a new era of superpower good feelings, such as may follow this week's US-Soviet summit, will make little difference to the length of the lists, though it could end the 1982 ban on agreed "exceptional" sales of CoCom-embargoed technology to the Soviet Union itself.

As long as the Soviet Union remains the West's main potential military adversary, the West will want to keep the qualitative edge it has over the Soviet Union and Warsaw Pact in military terms, as compensation for the qualitative inferiority that Nato is unable, or unwilling, to redress. That means the West must try to prevent the East getting its hands on the latest technology of military significance.

The argument inside the committee rooms at rue de la Boétie has always been about what is militarily significant at any time. Differing defence responsibilities and East-West trade interests have always tended to lead the US and its European and Japanese allies to differing conclusions. Trade ministries carry

greater weight in Europe and Japan, whose national delegations to CoCom sometimes include people seconded from private industry (from Philips, in the case of the Netherlands for example), while the US view has been powerfully shaped by its Defence Department in recent years.

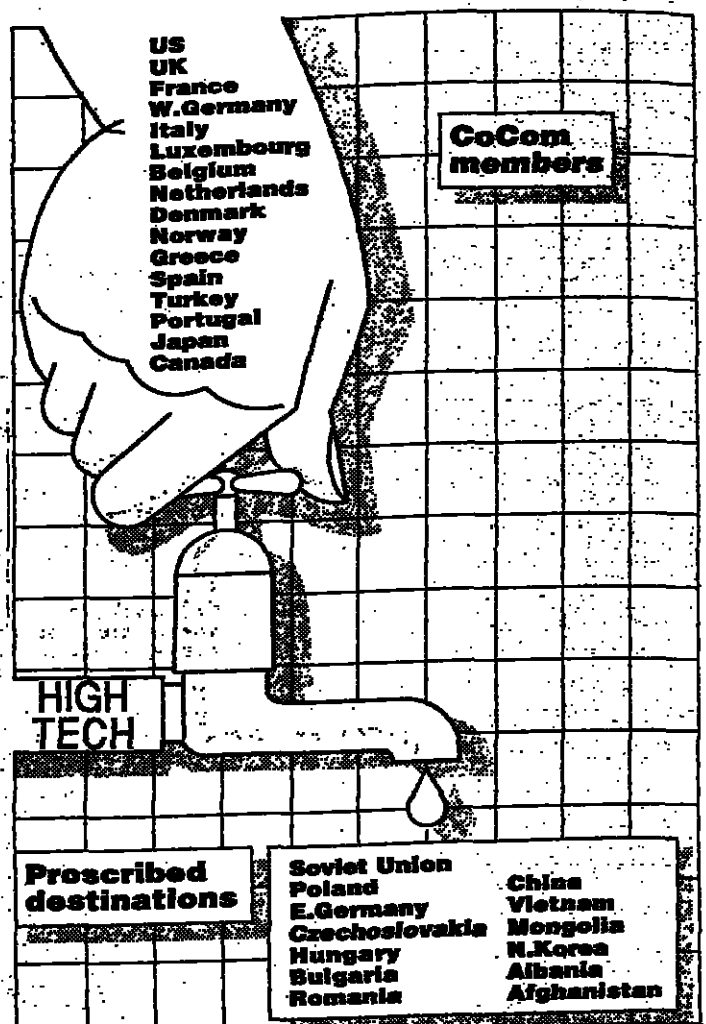
Several factors have complicated CoCom's recent work. Member governments still fail to update the CoCom industrial (dual use) list fast enough, particularly in computers whose civil and military uses continue to explode, although some more personal computers were decontrolled in the summer this year. This lagging persists despite the introduction in 1986 of a rolling review with one quarter of the list revised every year.

Closely related to the issue of what should, or should not, figure on the CoCom list is the world-wide diffusion of technology. Technology equivalent to that controlled by CoCom is increasingly available outside the 16 CoCom countries. Clearly, CoCom countries are shooting themselves in the foot commercially if they deny themselves a sale to the Soviet bloc which a third country fulfils. The US, followed by the UK, has struck a variety of understandings with countries, but also within a given country. Positions on this are deeply entrenched. The US justifies extra-territorial controls as strategically necessary to US security and commercially fair to US companies.

But how would the US feel if the movement of a computer from New Jersey to New York depended on approval from London? All US allies dispute such US controls, and none more hotly than the UK which has just rejected US extra-territoriality in both statute law and declaration. Ironically, the UK Government is currently being sued by CEMI, a UK computer company, for failing to protect the firm against a US export control order barring it from receiving any US goods from either US or UK sources.

Earlier this year, the US Administration seemed to be in a new pragmatic mood, influenced by a US National Academy of Sciences study which claimed that export controls were costing the US \$9bn (\$5bn) worth of sales a year and nearly 200,000 jobs. In particular, it scrapped prior US authorisation for re-export of CoCom goods to Third World countries of goods worth less than 25 per cent US content, and to Communist countries of goods in which the US content is both less than 10 per cent and \$10,000 in value. But the Toshiba affair has since caused the US to re-harden, particularly on Capitol Hill.

The real question is whether the US is ready to abandon or to moderate policy aspects that allies find objectionable (such as national re-export controls and pressure for a longer CoCom embargo list) before, or only after, allies agree to tougher CoCom rule enforcement. In a sense the US is now appealing over the heads of allied governments to their publics. It evidently believes that giving CoCom a higher profile will bring improved public understanding and public support for it. This is questionable.



judicial penalties in the alliance. Though hardly a juggernaut in this, the UK is considering an increase in its maximum penalty for export control offences from three to seven years.

However, the politics of CoCom reform is greatly complicated by US re-export controls, which govern the movement not only of US goods between other countries, but also within a given country. Positions on this are deeply entrenched. The US justifies extra-territorial controls as strategically necessary to US security and commercially fair to US companies.

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Western governments have, or ought to have, cause to shed some of their old inhibitions against mentioning CoCom in polite company. European Communist parties have either declined (in France) or become *de facto* Nato loyalists (in Italy). The Soviet Union writes and speaks freely of CoCom these days, and if it does, so should the US. A higher profile for CoCom members. As one computer executive says: "In the army the one time you don't bother to encrypt a message is when you're giving the enemy's position, since he already knows it."

Some CoCom members, such as the UK, join the US in seeing positive advantage in at least "de-mystifying" the Paris committee as simply the venue for allies to co-ordinate national policies, rather than some sinister Smersh-like organisation run somehow for the benefit of US industry. But most US allies would recoil from the full glare of publicity shining on rue de la Boétie. It is not just a matter of domestic political inhibitions. Much of CoCom's work in agreeing "exceptional" sales is sensitive commercially in that it could be used, or abused, to provide market tips to rivals. More important, publicity could quickly lead to politicisation, taking the form of opposition to CoCom. Spearheading that opposition might be a powerful alliance of the pro-industry right and anti-US left.

A laser brain for Bonn

For the moment, Christopher Malabry, age 51, deputy chief Secretary to the cabinet, is probably most famous for having ducked all the mud that has stuck to his luckless boss, Sir Robert Armstrong, during the Spycatcher affair.

A chamber deputy might have fallen with his sheriff. But Malabry, his reputation and career intact if not enhanced by the sheer skill with which he has kept his boss out of trouble, was named yesterday as Britain's new Ambassador in Bonn.

Malabry was in the Bonn Embassy as minister from 1982 to 1986 and won himself a formidable intellectual reputation. Tall, thin, and balding, he is described by one friend as being "extremely clever to the extent of tactlessness".

The Germans expect British ambassadors to be aloof and arrogant. But Helmut Kohl's government has never treated London with quite the same respect that Helmut Schmidt used to show.

France is the flavour of the month in Bonn. But with Malabry, by all accounts, the Germans are in for a wholly new kind of ride. "Laser brain", as he came to be known in Bonn, impressed Mrs Thatcher during his time in Downing Street and played a major role in putting together the Anglo-Irish Agreement.

But the appointment is, on balance, probably not a political one. Malabry is not thought to be very taken with Thatcherism. An apparently tireless and "boundlessly self-confident" lobbyist, he is one of the brightest people in our service, says an admiring acquaintance.

Malabry went to Eton and Cambridge. One of the British foreign service's top Sovietologists, he speaks fluent Russian and German. He is likely to take more than a passing interest in the blossoming affair between Bonn and Paris - not least because his wife is French.

Box office

Tomorrow morning at the unimpeachable hour of eight o'clock 40 women will gather

Men and Matters

together at Bristol's Grand Hotel for a seminar on how to get on in, and get into, business.

Combining work with pleasure they have all promised to be back in their desks or whatever by 10am - they will be introduced to the business of starting a concern.

However, this will be no ordinary seminar. Indeed it promises to be quite an entertaining one. The idea stems from the accountants Peat Marwick McLintock. Instead of the slides and graphs that help keep men awake, subjects like co-operation for children in higher education, inheritance tax, maintenance payments for divorced mothers, and crèche facilities, will be contained within a playlet.

Peat Marwick McLintock will have Mary McCombe, who runs her own employment agency in the city, on hand to introduce the morning which has attracted doctors, dentists, lecturers, teachers, bankers and even an artist.

She Townier of Peats says that while the novel format is intended to provide an insight into taxation and finance for professional and business women it is also intended to be an outline of what business is all about for those who might want to start on their own.

One of the subjects on the agenda is dress allowances. It would have been taken as a matter for board-room discussion.

Complaints time

Tory backbench critics of the Post Office are in no mood to allow the settlement of the dispute which threatened the Christmas mail, or the seasonal spirit, to deflect them from pursuing their quarry.

Season's customs

There's something about December 8, a religious holiday in Austria, which sets Austrian bureaucrats and entrepreneurs on fire, although for different reasons.

The entrepreneurs who are on the verge of rebelling, complain that the shops remain closed all day for one reason - to shop. Hungary, for Austrians at least, is far cheaper than Vienna, now one of the most expensive cities in Europe. At the weekend, Austrians stock up with

wines and cigarettes, cigars and the famous Hungarian goose liver. They also visit the doctor, the dentist, and the hairdresser in the Hungarian border town of Sopron. Even west Germany is wary of Austria's shopping spree.

Depending on the time of year, Austrian customs officials turn a blind eye to those who exceed the limits. But last week Ferdinand Lachner, the finance minister who is trying to cut a huge budget deficit, issued a warning to the effect that no one would be spared fines.

From today, when Austrians return from making one of last year's Christmas shopping sprees in Hungary, they will face tough customs restrictions at the borders. The relentless Austrian smoker will be allowed take only 200 cigarettes and a mere 2.1 litres of spirits. Those who exceed the limits will have to pay fines or taxes.

Austrians are complaining about this lack of spirit. But the authorities in the Burgenland, Austria's most eastern province which borders on Hungary, says this kind of spending by Austrians costs the province over \$6700M (\$36m) a year.

Of course, if things were cheaper in Austria, and if the shops stayed open during the weekend, maybe the Austrians would spend their savings at home.

Meanwhile, the Hungarians are complaining too. They reckon they will lose much needed hard currency with the clampdown.

Life styles
 Some people in the City are not being slow to recognise that we live in uncertain times.

In past years I have received from stockbrokers a great many diaries crammed with such welcome tips for high living as vintage claret ratings, and lists of de luxe hotels.

But this year one London firm is breaking new ground by including in its 1988 diary details on social security entitlements and statutory provisions for redundancy.

Observer

Significant Moments

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IF ANYONE in the US, or indeed any other Western country, is still in ignorance about the summit between President Ronald Reagan and Mikhail Gorbachev, which gets underway in earnest in Washington today, they must be either blind, deaf or illiterate.

The American television networks and newspapers have told us everything there is to be known about the sniffer dogs guarding the manholes on Pennsylvania Avenue. Mr Gorbachev's rebellious behaviour as a student when he penned rude notes to his Stalinist lecturer and "the wife gap" which has opened up between Raisa the intellectual and Nancy the socialite.

Every new wrinkle in the respective US and Soviet positions of strategic arms reductions has been faithfully reported and every "revelation" inside Siberia has had a microphone stuck in front of him or her. Summit indignation has become the latest American health hazard, which at least has the advantage - from Mr Reagan's point of view - of pushing less curable maladies like the economic situation temporarily into the background.

Yet, amid all the hullabaloo, one absolutely fundamental question has been asked and has certainly remained unanswered. Is bilateral summitry between the superpowers the best way to solve the world's problems and, even if that is accepted, should it be conducted in the way it is at present?

The proponents of superpower summitry have an obvious case. It is the pipe that calls the tune; in this case two pipes. There is no important international issue which cannot be radically influenced by either the US or the Soviet Union individually, or the two powers in concert. If real progress is to be made towards solving such problems, the necessary preconditions are usually agreed between the US and the Soviet Union. Furthermore, heads of state can often take the imaginative decisions that lesser officials are either unauthorised or afraid to take.

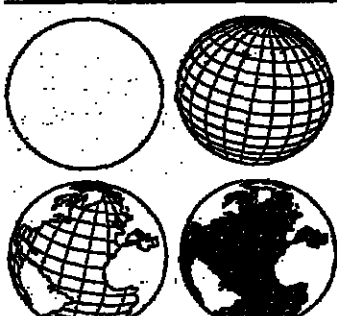
Nuclear arms control, which forms the centrepiece of the summit, is an obvious example. Since the US and the Soviet Union are in possession of most of the nuclear arms in the world, any arrangement to reduce those weapons must depend in the first instance on a bilateral accord, even if the rest of the world is to be consulted. The agreement on the abolition of intermediate-range nuclear forces (INF), due to be signed today, is a case in point. Strategic arms reduction (SAR), on the other hand, is a more complex matter. Mr Gorbachev confidently expects to make good progress, is another. While the British and French nuclear deterrents cannot be ignored and will have to be brought into the equation at some stage, it is recognised that they make only a relatively small contribution to the overall

The danger of leaving the superpowers to their own devices

strategic nuclear balance.

The same is true for the regional problems on the summit table in Washington. Take Afghanistan, for instance. With Moscow embroiled in a seemingly interminable war against the Afghan and Mujahideen rebels whose legendary staying power has been bolstered by the supply of US arms, it is plain

President Reagan's refusal to abandon the Strategic Defence Initiative (SDI), was a joint Soviet-American dream to which no other governments were privy. It had not been conceived in co-operation with Washington's NATO allies and was not in line with either the policies of the west European governments or the existing strategic doctrine of the

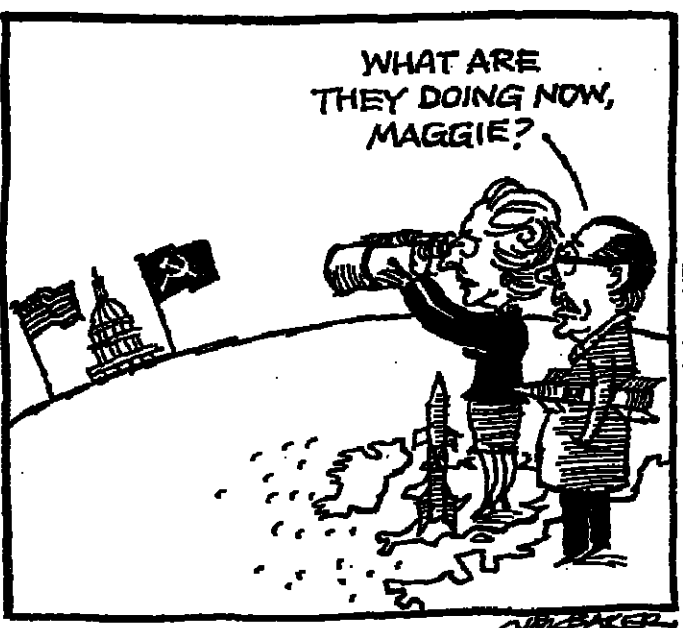


FOREIGN AFFAIRS

Robert Mauthner examines whether superpower summitry is the best way to solve the world's problems, particularly from a European viewpoint

that only an agreement between Moscow and Washington for the withdrawal of Soviet troops and a broadly based interim government can unlock the situation. The arguments in favour of superpower summitry are therefore convincing, but they are not conclusive. The Reykjavik Summit, of October 1986, between Mr Reagan and Mr Gorbachev showed that when two such powerful men are left alone together, things sometimes get out of hand. Their vision of a nuclear-free world may have been shared by many people on that planet. But that is hardly the project to eliminate all ballistic missiles in addition to all medium-range nuclear weapons, which foundered only on

Western alliance. The Soviet Union's Warsaw Pact allies would probably have had the same reservation if they had had a say in the matter. The lesson of Reykjavik is that it is sometimes dangerous for others to leave the superpowers to their own devices, and that the remote control system of pre- and post-summit consultations by the US with NATO allies does not always function as it should. Mrs Margaret Thatcher, the British Prime Minister, is alone among the leaders of Washington's allies - who tend to complain bitterly but ineffectually after the event - in taking energetic steps to improve the alliance's cohesion in the face of superpower aberrations such as Reykjavik.



After the summit in Iceland, she went to see President Reagan at Camp David to present the European case. The two leaders jointly established the fundamental points of the Western arms control position, including the 50 per cent reduction of strategic nuclear weapons to be discussed at the present summit.

Again, last weekend, it was Mrs Thatcher who urged President Reagan by letter to agree on a compromise with Mr Gorbachev on SDI, a compromise which it has to be said was already being mooted by both sides. It can hardly be argued, however, that such ad hoc and often belated actions are an acceptable substitute for a properly thought-out European defence policy and strategy.

Public expressions of support for US policy ahead of summit are often dictated as much by the desire to give the other side an impression of unshakable Western solidarity as by anything else. As a result, the nuances of European positions are sometimes lost. Such was the case with the declaration of support for the INF Treaty issued by the heads of government at the European summit, in Copenhagen, last weekend.

It is certainly true that the European members of NATO have always been in favour of a substantial number of medium-range nuclear weapons. However, most of them would have preferred a zero to a double zero option, which would have kept in place the shorter-range INF weapons and thus have given greater credibility to a continuation of the alliance's strategy of flexible response.

What the European declaration of support has failed to signal to the Washington summit is that the double zero option, coupled with the latest US defence budget cuts, has revived latent fears

of American troop cuts in Europe. All these factors have given a boost to the plan to conduct a fundamental reappraisal of NATO's security needs, particularly the role of arms control, which is long overdue.

Equally, a 50 per cent reduction of the superpowers' strategic nuclear arsenals, supported at least in principle by both the US and the Soviet Union, has important implications for Europe. True, the proposed reduction of strategic weapons would not undermine the hallowed strategy of nuclear deterrence espoused so enthusiastically by the French and British governments. Deterrence can be as great as 6,000 nuclear warheads on each side as it can at double that number. But the trend towards a much lower level of nuclear armament, even if it does not lead inevitably to denuclearisation, certainly shifts the emphasis of arms control back to conventional forces and especially those stationed in Europe.

Given the considerable consequences for Europe of any superpower decision on arms control, it would not have been unreasonable to expect the Europeans to prepare a coherent position on security and defence, which would have fleshed out the joint security platform adopted by the seven-nation Western European Union in the Hague last October. Such a document could have been taken into account at the summit.

Instead, we again have the situation in which the US and the Soviet Union have been given, if not a free hand by the Europeans, at least a brief that is lacking in precision and detail. In the admittedly unlikely event that President Reagan is tempted once again to indulge his utopian fantasies, those on the European side of the Atlantic will have only themselves to blame.

Urban renewal

Why Sheffield prefers its own solutions

By David Blunkett

SHEFFIELD has always prided itself on its own special identity. Sometimes this can be seen as very parochial, but it has the great advantage of drawing people together so they feel an affinity both to the city living in the city and to the concept of the city itself (something the Prime Minister was commenting on in respect of her memories of civic pride and municipal government in an interview with the Financial Times on November 22).

Actions by "outsiders" are, therefore, always treated with suspicion whatever the politics of the evangelist or missionary. Yesterday's announcement by the Secretary of State for the Environment of a number of new mini urban development corporations to administer local inner-city regeneration programmes is seen in this light, although Sheffield is not included, at least for the time being.

A positive response by the Government to a locally agreed solution is of great concern to all living, working and having their future rooted in the city of Sheffield. Rapid economic and social change, the decline of the highly skilled and high status steel and engineering base of the city led to sharp words and the emphasising of ideological differences. Much of this has now been overcome by people talking with each other and recognising that we swim together or sink separately.

As a result, politicians representing Sheffield on the city council, Members of Parliament (there are six of them), the Chamber of Commerce and local industrial and commercial interests, the university and Sheffield City Polytechnic, research associations and community groups are united in their desire to work together to find a solution to the rapid change which has beset the city.

Agreement is now evident that the Government's political programme has to be acknowledged. Yet the central role of the city council, as by far the largest employer and major economic contributor, has also to be accepted. The council in its turn now welcomes the partnership between the private and public sector, between local industry and all the various elements that go to make up a proud and skillful city - not a down-trodden, demoralised urban sprawl. It is with this background in mind

that it is necessary to consider the initiatives now being taken.

Major new shopping and leisure complexes are either under construction or about to be commenced. Also underway are the regeneration of the canal basin, the development of the Pond Forge site and the joint progress made on establishing the Sheffield Science Park. The very close working arrangements and co-operation in winning the bid for the World Student Games to take place in Sheffield in 1991, and the commencement of construction schemes for this, helps to act as a catalyst for wider economic regeneration. Above all the prospect of the proposed regeneration of the Lower Don Valley (the former steel and engineering heart of Sheffield) offers hope for the 21st century.

It is this latter scheme which forms the basis for debate about whether Sheffield should have imposed upon it an urban development corporation. The question is not whether Sheffield welcomes the support and backing of central government in terms of cash, nor the fact that the private sector will have a major part to play in determining the shape and nature of the development, but whether the government has to impose a stereotyped solution on the city.

It has been hoped that Sheffield may be used as an example of a willingness to have at least a little open-mindedness about the possibility that different economic, social and political cultures - genuine diversity within the United Kingdom - might gain recognition from the ideologues within the Cabinet. The consultancy established between the Sheffield City Council, the Chambers of Commerce and the British Steel Corporation, together with the Department of the Environment and the Department of Trade and Industry, gave Coopers and Lybrand the task of laying out a possible scenario and detailed financial and structural appraisal for the future of the Valley. They proposed as their ideal solution an urban regeneration project which would allow for central government funding as a lever for private sector investment on the ratio of three to one.

Their proposals, therefore, envisaged slightly less public investment than was currently envisaged for some other urban development corporations, but

unlike the imposed solution of a UDC, the city council and community would have a part to play in the planning and implementation of the programme. Instead of a chief executive and a wholly appointed board imposed on the city by the Secretary of State, the proposal agreed by all the interests mentioned here would genuinely build on the local partnership already established.

Of course, all concerned are naturally worried that the question might be "you get what you intend to give you or nothing at all". Nothing at all would be a major disaster for this area and its chance of revitalisation and grasping the opportunities of the new technological revolution. Britain's fourth largest city needs government support if it is to survive.

Yet it wants to be able to do it in its own way with people genuinely finding answers for themselves and working out solutions which fit the history, the culture and the craft skills of the city. The very basis of democracy envisages that people can have a say in determining their own lives. An enterprise culture must surely entail giving people the ability to use their initiative to the full.

This can best be done by building on strengths rather than exposing and heightening weaknesses and divisions. There is certainly a division between the Department of Trade and Industry, who wish quite clearly to involve local people in both finding solutions and in their implementation, and the Department of the Environment whose politicians appear determined to carry through a pre-set format for every circumstance.

It is to be hoped that some common sense can prevail in ensuring that give and take is accepted in the spirit of co-operation now evident in Sheffield, rather than cynically crushed in order to exploit the realistic steps taken by political opponents. This could only be seen as vindictiveness of the worst order, rather than a genuine attempt to restore full employment, regenerate the economy and contribute to the general well-being of the region as a whole.

The author is MP for Sheffield Brightside and former leader of Sheffield City Council

Reluctant engineers

From Dr Colin Bassett

Sir, You report (December 3) the immediate outburst of criticism by the Engineering Council of the article in the Department of Employment's Gazette which reveals that, in terms of the number of engineering graduates emerging from universities and polytechnics, the UK does not suffer "a significant disadvantage" compared with our competitors. The Director of the CBI totally disagrees, and states that "everyone working in engineering knows that Britain needs more and better engineers". It does not seem to occur to the critics that both viewpoints may be equally valid and for a very simple reason: the reluctance of our engineering graduates to enter the engineering industry.

For three years I have acted as external examiner for French course units at a prestigious technological university. During the course of the oral examination, which engineering graduates are required to undertake, the conversation would inevitably come round to the candidate's planned future career. I was astonished at how many (roughly 50 per cent) of the chemical engineers' reported that they hoped to become an "expert" computer.

It would seem that we have an insatiable appetite for accountants in the UK. For one major accountancy firm reports that it currently recruits annually 400 graduates (of any discipline). Perhaps the lure of work in comfortable and well-furnished offices, the status that the night-shift at Scunthorpe.

But there is also the question of salary. Presumably the critics of the Department's report are unaware of the fact that there is a desperate shortage of engineers, perhaps there is a simple market solution. Colin Bassett, *Warrington Trawler, Loutham Way, SE14*

Unsolicited loans to young people

From Mr Brian Mills

Sir, It is not time there was an investigation into the unsolicited

Letters to the Editor

attempts by certain of the banks to get young people to borrow money by means, of course - disastrous consequences.

Only last week my oldest daughter, who banks with a major joint stock bank, received two separate unsolicited communications from that bank inviting her to become a credit card holder and also to borrow money to buy a car. The car loan offer is up to £5,000. My daughter will be 18 next year. She receives only a very modest salary, and if she took up the offer made to her I doubt very much if she would be able to keep up the instalments. Brian Mills, *12 The Broadway, Thorpe Bay, Southend-on-Sea, Essex*

There is no surplus of food in Sudan

From Mr M. Salih

Sir, Mr Charles Gurndon's suggestion (Letters, November 28) would be ideal if there were a surplus of food in Sudan. Alas, there is not.

Sudan's crops this year are short by about 40 per cent on average. In four provinces - Kordofan, Darfur, Bahr El Gazal and Upper Nile - the deficiency is about 70 per cent. Already a sack of sorghum which is selling at 100 Sudanese pounds in Gedara in the east of Sudan, the main grain area, is fetching 1000 Sudanese pounds in Wau in the south-west of Sudan.

The Government has already announced that there are about three million people in the west and south west who urgently need food to be sent to them. About 650,000 tons of the 720,000 tons of sorghum bought this year by the Agricultural Bank has already been exported. The government has been ill-advised to have allowed exports of sorghum this year, and it has just weakened to that fact.

M. Salih, *28 Elmwood Avenue, Guildford, Surrey*

Employees could pay the same price

From Mr David Cohen

Sir, The Government has just published draft legislation to exempt directors from income tax on any benefit which they derive from being entitled to priority allocations in new issues. I am writing to draw attention to a flaw in the draft wording which would unfairly exclude certain employees from the exemption.

The draft clause is expressed as applying only to fixed price offers. An earlier Government press release explained that "the exemption will not apply where the offer to the public is wholly by tender and the employee is entitled to subscribe for shares at a fixed price below the price for which shares are sold to members of the public in the tender".

This statement clearly refers to a case in which the employees are entitled to subscribe at the minimum tender price, whereas members of the public must pay the higher - striking price. Since such employees are paying a discounted price, it is understandable that they should be treated less favourably than fixed-price priority applicants who are paying exactly the same price as the public.

However, in confining the exemption to fixed price offers the draftsmen appears to have overlooked those tender offers in which employees are given priority rights to acquire shares at the general striking price (in fact, the more common form of employee priority in recent tender offers). Since these employees, in common with fixed price applicants, are paying the same price as the public, it is manifestly unfair to deny them the exemption.

Perhaps the omission reflects a belief on the part of the Government that the acquisition of pri-

ority shares at the striking price in a tender offer can never constitute a taxable benefit and that such employees therefore do not need the protection of the new exemption. But if a tender offer is over-subscribed at the striking price and the shares go to an immediate premium, the benefit is surely just as tangible as under an equivalent fixed price offer.

If it is acknowledged that this discrimination against tender offers is unjustifiable, then the position can easily be rectified while retaining the tax charge for employees who acquire shares at the minimum tender price - by providing that the new exemption will apply equally to fixed price and tender offers, but in each case only if the employees pay the same price as the general public.

David Cohen, *Paisner & Co, Bowdler House, 154 Fleet Street, ECA*

Training happens north of Watford

From the Programme Manager, Northern Regional Management Centre

Sir, Am I the only reader of your newspaper to find objectionable the extreme southern bias of your survey on training (November 18)?

In the north east alone, employers and trainers have joined forces to produce programmes for supervisors and middle managers that are skills based, focus on the work environment, and lead to national qualifications. More than a dozen companies have been involved in this project, and the result has been two programmes which can be operated in partnership anywhere in the UK.

I hope for the sake of enlightenment and informed debate any future surveys on training in industry will raise their eyes beyond Birmingham and the Home Counties and look at the broader picture.

George Roak, *Derwent House, Washington New Town, Tyne & Wear*

The alternatives are a measure of US inflation - or a depression

From Mr James Bourlet

Sir, Paul Craig Roberts (November 11), Samuel Brittan (November 12), Peter Oppenheimer (November 20), and even Alan Bartlett (November 28) have all agreed with Milton Friedman that the US government deficit was not the immediate reason for the stock market crash, and that a more plausible central cause was the rise in US interest rates during the preceding few months, necessitated by a fear in the US of foreign (and particularly Japanese) disinvestment in US bonds. Such reasoning, however, dan-

gerously ignores the inevitable interaction of fiscal and monetary policy, and places unrealistic expectations on any future reductions in US government deficits.

Consider for a moment that other developed countries (such as Italy) do on occasion run large government deficits while - despite having inadequate nominal domestic savings - avoiding the need for massive sales of bonds abroad. This is achieved through an accommodating monetary policy.

To spell this out bluntly, governments sometimes spend

excessively to maintain prosperity (or to finance particular ambitions such as military armaments or capital infrastructure reconstruction), their banking institutions simultaneously issue credit to finance the required bonds, inflation follows, thus forcibly augmenting domestic "savings" which allows foreign indebtedness to be avoided.

The conflicting directions of US fiscal and US monetary policies have been temporarily reconciled through foreign borrowing, but one has to accept what has happened. Since the US government deficit has "outstayed

its welcome" by a couple of years at least, the "damage" has already been done.

If western world prosperity is now to be retained it is therefore necessary to turn to a close examination of conservative Federal Reserve monetary policy. A relaxation of money supply growth policy, involving drastically reduced real US interest rates, may well be the best available course. The grim alternatives now are a measure of US inflation - or a major depression.

James Bourlet, *Economic Research Council, 1 Old Burlington Street, WI*

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Government's fight against the Contras has led to hyper-inflation reports Robert Graham in Managua

Nicaragua prints its way to economic ruin

ADJECTIVES are fast running out to describe the plight of Nicaragua's crumbling economy. The effects of sustaining the war against the US-backed Contra rebels are becoming more widespread and more acute by the month.

The chief barometer of the increasing shambles is hyper-inflation, caused by the printing of money to finance the war, which accounts for more than 30 per cent of government spending. Budget receipts cover less than 60 per cent of total expenditure.

The opposition in Managua wryly comments: "The Sandinistas haven't liberalised the press, only the presses." Inflation is unofficially running at 1,500 per cent a year.

The economic situation has deteriorated so fast that it threatens to undermine the will to fight and provides the most powerful incentive for the Sandinistas to end the seven-year-old war.

The appearance in October of a 20,000 cordoba (\$10) note, over-printed on a denomination of 20, has become a potent symbol of the nation's worthless currency.

A year ago at the little-used official exchange rate 20,000 cordobas would have bought \$225 and \$7 on the free market. By July it was worth just more than \$2 on the free market and has now fallen below 95 cents.

The accelerating decline in the value of the currency is encouraging an ever-growing dollar economy on the one hand and non-monetary exchange on the other, as people rely on government rationing, barter and back-garden produce.

The dollar is the sole security in a world where currencies have lost 75 per cent of their purchasing power since 1980. The Government recognises this by giving pay bonuses which can be cashed at the special dollar stores, now an essential ingredient of Nicaragua's contorted economy.



Patrolling Sandinista soldiers pass a farmhouse flattened in a Contra attack. The Government is anxious to retain the loyalty of agricultural communities, which bear the brunt of hostilities.

oluntary economies. Even paltry dollar salaries are seductive these days. Recently a senior civil servant took a private sector job for \$180 a month, three times the purchasing power of his cordoba pay.

The dollar economy is fanned by the existence of the large Nicaraguan community in the US, which remits an estimated \$130m a year. The central bank and its foreign exchange arm, the Casa de Cambio, handle as little as 4 per cent of this, according to a recent study by the semi-official Nicaraguan Economic Research Institute.

Scarcity of essential goods because of production and distribution problems exacerbates inflation and the mere whisper of price rises can keep products such as petrol and eggs mysteriously off the market. Prices are rising at dizzying speed. In less than four months the price of a pound of beans has risen from \$300 to \$800 cordobas.

A system of rationing cards at

subsidised prices softens the impact of scarcity and inflation. This mainly applies to the countryside where the Sandinistas have consciously sought to retain the allegiance of the "campesinos" who are in the front line of the battle against the Contras.

The war is making ever bigger demands on scarce labour. With 10 per cent of the labour force on call-up and a growing number of war invalids, there is a serious labour shortage for harvesting coffee, the main cash crop. Discontent among organised labour is more noticeable. Last month workers at Corinto, the country's main port on the Pacific, walked out for two days when management tightened sanctions on pilfering and rejected a 300 per cent wage demand for the last quarter.

The accumulated effect of a lack of foreign exchange to buy spares, limited credit, power failures and a steady drain of skilled labour is sapping the lifeblood of

industry. According to one prominent industrialist who has always sought to be sympathetic to government policies: "Production is slowly grinding to a halt."

Tanic, the tobacco monopoly controlled by BAT, the multinational conglomerate, is waiting to obtain a mere \$9,000 for spares to clean its boilers, something it is obliged to do by government regulation.

The shortage of foreign exchange is a direct result of the US economic and trade embargo on Nicaragua. The Government estimates that up to last year, losses caused by the war and the US embargo were equivalent to one year's gross domestic product.

should be \$1.6bn.

According to figures supplied to the UN in September, Nicaragua received \$281m in bilateral assistance last year and \$23.3m from international agencies in the year to May 1987. The Soviets have stepped in with military aid, credits and commodity assistance, but not as generously as the Sandinistas would like, or the US pretends.

The Soviet Union now accounts for 40 per cent of Nicaraguan trade. According to Soviet figures, this two-way trade last year was worth 284m roubles (\$476.7m).

However, the Soviet Union has been supplying only what is strictly necessary. Earlier this year, vital oil supplies were held back as Moscow tried in vain to get Latin American countries to resume crude shipments. Last month Moscow again refused to make a firm commitment on this, owed as it is about \$650m for oil supplies.

In the past few months the Government has been casting around desperately for further aid and new ideas on economic policy. Advice has been sought on stabilisation programmes and "heterodox shock" treatment from Argentina, Bolivia, Brazil and Peru.

However, all these countries have either had a cushion of international support or their own reserves to launch their programmes. At the same time Nicaraguan officials are none too impressed by the results.

With the Government uncertain where to turn, there is a complete absence of direction in economic policy.

The Sandinistas seem to have placed great faith in some form of diplomatic solution to the conflict in Central America, which will bring with it fresh quantities of aid.

This is a dangerous gamble. If the peace process fails, they will be left more vulnerable to the pressures of continued conflict.

THE LEX COLUMN

The power of ready money

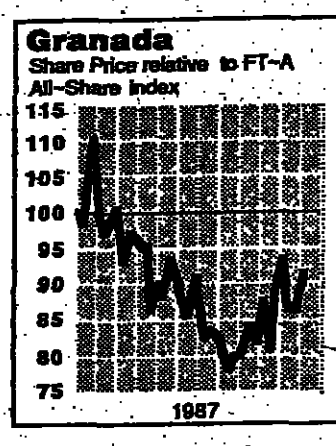
Yesterday's outburst of bid activity showed that there is life in the corporate finance game yet, but it also seemed to draw a significant line between the weak and the strong in the post-crash market. On the one hand two companies with market value of \$200m-odd apiece, MK Electric and Birmid Qualcast, have their backs to the wall against hostile bids for cash. By contrast, Williams Holdings, which falls in the \$500m league, seems able not only to make a \$133m acquisition but to induce the institutions to take \$100m-worth of its paper.

The contrast may partly relate not to the companies' prospects but to their absolute size. In the worst days of the crash some of the middle-ranking beta stocks proved almost impossible to sell. Institutions might be forgiven for being receptive to offers for their entire holdings in such stocks at above market price, especially in the run-up to their year ends. On the other hand, it will be a reflection of Williams' greater liquidity that it has been able to mount the biggest cash-raising exercise since the crash.

In MK Electric's case, it is a brave management that is prepared to rebuff not one, but two successive higher cash bids for a company with a lacklustre trading record. RTZ opened the bidding for MK Electric a fortnight ago with a 660p offer.

Although MK's shares had traded above 700p last week, after news of its abortive flirtation with Siemens leaked out, they had never traded at current levels prior to the takeover battle. But judging by the 6p rise in MK's share price to 667p last night, there must be a belief that MK can still make a credible case for turning down the latest offer which values it at around 17 times current year earnings.

The key attraction for Legrand is MK's control of a giant chunk of a market that it has not been able to penetrate, and MK's view is that neither bidder has shown that it is prepared to pay the premium necessary for it to concede control. The big danger for MK is that it gets carried away with its own self-importance to the detriment of its own shareholders. If a new bidder does not emerge and both bids lapse, MK will have more than 30 per cent of its shares in the hands of two hostile shareholders. Given that RTZ is the wealthier of the two,



it could still hold the key to MK's future. It can certainly afford the kind of hard-nosed attitude also shown by Blue Circle, which evidently feels that the 50 per cent premium it is offering to Birmid's end-November price matters more than the 13p discount it represents to last night's closing price of 313p. Williams' shareholders, meanwhile, may yet suffer the disadvantages of paper versus cash. Williams' closing price yesterday of 130p was only 5p clear of the price of the issue.

Granada

Granada is one of those UK-based recession-proof companies which seemed drab in the bull market and look a good deal more interesting now. Last year's results - earnings per share up 20 per cent, in line with the four year average - may be hard to repeat in 1987-88, but the group's main rental business is still usefully contra-cyclical. On the other hand, the slow decline in the rental market also means that Granada needs to do something dramatic to bring sparkle to the business in the longer term. This is where Electronic Rentals comes in, and it will have been discouraging for Granada to see Electronic Rentals' share price closing yesterday at 70p, a good 10p short of Granada's agreed offer.

The snag, of course, is the Office of Fair Trading. Granada and ERG would have some 35 per cent of the rental market between them, compared with Thorn's 43 per cent or so. There is no saying whether the OFT will buy the argument that rental is just a part of electronic retailing, though it has shown itself capable of defining markets pretty narrowly in the past.

At least the decision on whether or not to refer should come before Christmas, and in any case no more than 21 days after yesterday's despatch of Granada's offer document.

ERG's shares are therefore a delicately poised gamble. The upside may be 10p, but the downside could be double that if the bid were blocked. Granada's position is less clear. Without ERG it might produce earnings growth this year of 15 per cent, giving a multiple of 9 at 272p (with ERG, there would be slight earnings dilution). That might seem fair on fundamental grounds, but the snag is that Granada has drawn attention to its strengths if it wins ERG, and by implication to its weaknesses if it does not.

S&W Berisford

A bit of predatory attention concentrates the mind - wonderfully on public relations. With an audio-visual arsenal at its fingertips, S&W Berisford yesterday set out to prove that its old-style secrecy has been exchanged for candour, and the one-man band has become a team effort. The market reacted to the appearance of glasses - bolstered by better than expected results and a dividend increase - by marking the shares up 5 1/2 per cent to 269p.

Comfort was to be found in the realisation that the company's traditionally high gearing should work in its favour in times of lower interest rates; and from the announcement of a major deck-clearing operation in the loss-making commodities division. Meanwhile, in the cosy world of British Sugar, productivity gains should keep earnings growth strong. Pre-tax profits of the food division, which accounts for around half of earnings, should increase by 15 to 20 per cent in the current year.

But that still leaves the non-sugar half of the business to worry about. Management improvements there have undoubtedly been; but the volatility of the divisions based on trading - financial services, property and commodities - scarcely inspires confidence. Historically, Berisford's p/e has been at a 20 per cent discount to the sector, and there seems little reason to amend this unless another bid for British Sugar should emerge. This is not yet out of the question; both Tate & Lyle and Associated British Foods have been frustrated as bidders, but neither has renounced its sweet tooth.

Legrand tops RTZ bid for MK

By David Waller in London

LEGRAND, the French electricals company, yesterday made a counter-bid for MK Electric, valuing the UK electrical accessories manufacturer at \$255m (\$406.5m). This compares to the original unwelcome offer from RTZ, the mining and energy conglomerate.

The French company's move was expected. It signalled its intention to bid last Thursday after accumulating over 9 per cent of MK's shares.

MK rejected Legrand's counter-bid, saying that the offer price did not reflect either its growth prospects or its "unique position as a UK market leader for electrical accessories such as sockets and plugs."

RTZ - which holds 21.7 per cent of MK's shares after a dawn raid two weeks ago today - said only that it noted Legrand's offer.

Although little known in the UK, Legrand is the leading manufacturer of low-voltage electrical accessories in continental Europe. In 1986, turnover amounted to FF4.5bn (\$802m), and pre-tax income to FF667m.

This compares to MK's turnover of \$141m (\$22.4m) last year and pre-tax profits of \$19.6m.

Mr Francois Grappotte, Legrand's deputy chairman, said that the acquisition of MK would fit well within its strategy of expansion beyond its traditional base in France, where the company dominates the market for electrical accessories in the same way that MK dominates the UK market.

He said: "There is a complementarity in terms of products, technology and markets served. The offer creates the opportunity for both companies to grow more rapidly than they can at the moment."

Legrand's cash offer is for 600p per MK share, 110p above RTZ's initial offer and 59 per cent above the share price on November 23, the day before RTZ launched its bid. MK's shares closed at 667p yesterday, 6p ahead of the opening price.

EC ministers want pressure on US to stabilise the dollar

By Quentin Peel in Brussels

EUROPEAN Community Finance Ministers yesterday urged their colleagues in the Group of Seven (G7) industrialised countries - France, Italy, the UK and West Germany - to increase pressure on the US for a return to stable dollar.

In a wide-ranging debate on the state of the world economy in the wake of the stock market collapse, they agreed that there was little purpose in a G7 meeting without further measures to counteract the continued weakness of the US currency.

No formal statement was issued from the lunchtime discussion, but individual ministers reported the conclusions that the US should be asked to match last week's co-ordinated European interest rate cuts with a comparable rise on the other side of the Atlantic.

Mr Onno Ruding, the Dutch Finance Minister and former chairman of the IMF Interim Committee, said a slight increase in US interest rates would bolster confidence in the currency.

He said the US economy was suffering from two major problems: the size of the federal budget deficit, and the low level of savings.

Mr Nigel Lawson, the British Chancellor of the Exchequer, said there was no sign of a decision yet on a G7 meeting, but the move was now up to the Americans. He felt the European Community could not take any decision to influence that.

Mr Ruding said the ministers also voiced strong criticism of the currency policies of the newly industrialised countries of South-East Asia, which had tied

their currencies to the dollar in spite of enjoying substantial trade surpluses. This amounted to a distortion of competition, he said.

The Finance Ministers' meeting agreed to call for revised forecasts of both EC-wide and national economic growth rates in the light of the dollar's fall, and the stock market upheaval.

They described the US agreement to reduce the budget deficit as "encouraging," adding that it was "important that early Congressional approval is followed rapidly by its implementation."

Although they approved the broad guidelines of their annual economic report, which calls for more expansionary policies, they declined to agree on any action until they see the revised forecasts.

The present report suggests an overall growth rate of 2.2 per cent for 1987 and 2.3 per cent for 1988, and they seem certain now to be revised substantially upwards. New figures will be presented in February.

The size and nature of these revisions will strongly depend on when and at what level financial and exchange markets stabilise, "the ministers concluded. Given the uncertainties in the world economy and the Community, they agreed that guidelines for economic policy in the different member states should be changed in the light of the new forecasts.

Lionel Barber writes from Washington: Reagan Administration official yesterday played down the need for a Group of Seven meeting, noting that the recent fall of the dollar

against the yen and the D-Mark had been "helpful."

The official said "important fundamentals" had changed substantially for the good recently, notably last week's co-ordinated interest rate cuts of 1/4 per cent by seven European governments, led by Britain and West Germany, matched by a gradual 7 to 8 per cent drop in the value of the dollar against the yen and the D-Mark since just before the October stock market crash.

The official added that West Germany had also taken mildly reflationary measures, while Japan had revealed strong economic growth and improved trade figures with other nations.

The official's comments are highlighting favourable policy moves by the Europeans and currency market trends - suggested that the Reagan administration is not pushing for an early G7 meeting. Some observers say this is because the Americans have little to offer to the Europeans until a budget deficit reduction package is finally hammered out between the White House and the Congress.

The official said that the basic two-year \$76bn package was "in place" and that it would be feasible to arrange a meeting. "It is a close call," he said.

The official declined to comment on whether the Federal Reserve had been intervening in support of the dollar. Market analysts have registered Fed support in recent days. But higher apparent rates are anathema to the Administration, which is fearful they could halt US growth and bring about a recession.

Mr Andrew Berger, L.F. Rothschild president, said yesterday: "We will explore at an appropriate time new infusions of capital to maintain L.F. Rothschild's growth and stability." The firm said it had talks with several other companies, including Shearson Lehman, one of the best-capitalised Wall Street firms, over a business combination but these talks had stopped.

L.F. Rothschild to lay off 700 staff

By James Buchanan in New York

L. F. ROTHSCHILD, the Wall Street securities firm which lost a quarter of its equity capital in the stock-market crash, is laying off more than one-third of its workforce in a desperate bid to preserve its 88-year-old business.

The firm, in which J. Rothschild Holdings of the UK holds an 8 per cent stake, said yesterday that it was laying off a further 700 employees after negotiations on a sale or capital infusion were broken off. The firm said it would reduce its workforce by around 40 per cent from the 2,000 employees with which it

started the year.

But L. F. Rothschild said it was in talks to transfer the clearing of its retail accounts to Merrill Lynch, the giant retail brokerage. The firm said that this would provide some \$30m for use in other parts of the business.

The layoffs, which began with 100-125 yesterday and could continue for six months, follow drastic responses by other firms to the market's disastrous collapse in October. Last week, the industrialised firm of Kidder Peabody announced it was laying

off 14 per cent of its workforce while E.F. Hutton, the large retail brokerage, agreed to sell 80 per cent of its business to Shearson Lehman for \$322m.

Mr Andrew Berger, L.F. Rothschild president, said yesterday: "We will explore at an appropriate time new infusions of capital to maintain L.F. Rothschild's growth and stability." The firm said it had talks with several other companies, including Shearson Lehman, one of the best-capitalised Wall Street firms, over a business combination but these talks had stopped.

cerned with human rights issues, the Gulf, and trade matters. Sir Geoffrey said that there had been some improvement in confidence on human rights questions and he apparently gave him two lists of individual cases of Soviet citizens, including some who had been imprisoned.

Mr Aleksandr Yakovlev, the Politburo member dealing with ideology and foreign affairs who was among the Soviet party, apparently interjected that these matters were internal and should not be discussed between the two countries.

Gorbachev in the UK

Continued from Page 1

Last March had not yet quite lived up to original hopes. She added that the talks would lead to the efforts being stepped up, and she hoped there would be progress. This apparently refers to a couple of major deals involving the construction of chemical processing plants.

Mrs Thatcher's discussions with Mr Gorbachev concentrated on arms control and there was a separate meeting between Sir Geoffrey Howe, the British Foreign Secretary, and Mr. Eduard Shevardnadze, the Soviet Foreign Minister. This was con-

When dealers and analysts were asked what hours they worked, the average response was about 45 hours a week, he said. Only 7 per cent reported working more than 55 hours a week.

Mr Cohen said that the level of stress within his organisation had increased as a result of the need to learn new skills, the introduction of new technology, the bank's move to new premises and a dramatic increase in staffing levels.

World Weather

Area	Temp	Wind	Cloud	Precip
Algeria	22	10	10	0
Amman	18	10	10	0
Antwerp	10	10	10	0
Athens	18	10	10	0
Bahia	22	10	10	0
Bangkok	28	10	10	0
Bombay	28	10	10	0
Buenos Aires	18	10	10	0
Calcutta	28	10	10	0
Cairo	22	10	10	0
Cardiff	10	10	10	0
Chennai	28	10	10	0
Copenhagen	10	10	10	0
Dublin	10	10	10	0
Edinburgh	10	10	10	0
Geneva	10	10	10	0
Hong Kong	28	10	10	0
London	10	10	10	0
Lyons	10	10	10	0
Madrid	18	10	10	0
Manchester	10	10	10	0
Maracaibo	28	10	10	0
Mexico City	22	10	10	0
Moscow	10	10	10	0
Paris	10	10	10	0
Peking	10	10	10	0
Rangoon	28	10	10	0
Rio de Janeiro	22	10	10	0
Rome	18	10	10	0
Sao Paulo	22	10	10	0
Seoul	10	10	10	0
Shanghai	10	10	10	0
Singapore	28	10	10	0
Sofia	10	10	10	0
Taipei	10	10	10	0
Tokyo	10	10	10	0
Toronto	10	10	10	0
Ulan Bator	10	10	10	0
Washington	10	10	10	0
Zagreb	10	10	10	0

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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Tuesday December 8 1987

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Olympia & York delays decision on offer for Santa Fe

BY DAVID OWEN IN TORONTO

OLYMPIA & YORK, the Canadian property and resources group controlled by the intensely private Reichmann brothers, has revealed in a filing with the SEC that it does not "presently intend to propose" a cash offer of US\$263 a share for Chicago-based Santa Fe Southern Pacific.

However, the fast-growing company, which holds 6.94 per cent of Santa Fe, is assuming the exercise of certain options, made it clear it remained interested in exploring "alternative transactions."

These might include a cash offer, a restructuring or other alternatives.

The announcement appears to reduce further the likelihood that a cash offer of \$26.50 for the railway, resources and property conglomerate will emerge in the light of current capital market conditions.

Olympia & York also said it asked Santa Fe Southern Pacific for certain additional information.

Certainly, Wall Street continues to value Santa Fe at a substantial discount to the desired offer price. At mid-morning yesterday, the company's stock

price was trading at \$41 - unchanged from last week's close.

Both Olympia & York and Mr Michael Dingman's Henley Group, which holds a 14.7 per cent stake in Santa Fe, had been challenged in November by Mr Robert Krebs, Santa Fe's new chairman, to come up with cash offers of \$63 a share for the company.

This followed the demise of much of Santa Fe's own restructuring plan - which would have involved the repurchase of about \$3bn of its own stock and the sale of various businesses interests - in the wake of the world stock market crash of October 19.

Henley subsequently put together a \$63-a-share offer - but only in the form of cash and securities, rather than the cash-only bid which Santa Fe was seeking.

Santa Fe has been widely regarded as vulnerable to a takeover since the Interstate Commerce Commission ordered the disposal of one of its two railways for anti-competitive reasons in July.

Tonka expects loss after Kenner Parker purchase

BY OUR FINANCIAL STAFF

TONKA, the US toy maker, expects to report a net loss of \$8m in 1987, followed by a recovery in 1988.

Mr Stephen Shank, the company's president, said 1988 would be a transition year, with results falling in a range of break-even to a profit of \$10m.

The 1987 net loss will result mainly from costs associated with the recent acquisition of Kenner Parker Toys, which made Tonka the US's third-largest toy manufacturer. Tonka added that it would report a modest operating profit for 1987.

Tonka earned \$22.3m or \$3.04 a share on sales of \$293.4m. Kenner Parker's 1986 earnings were \$16m or \$1.22 a share on revenues of \$502.8m.

For the first nine months this year Tonka earned \$4.7m or 61 cents a share on sales of \$174.1m.

Mr Shank said the 1988 return to profitability would be based on the introduction of new products, strong sales of its SEGA video games, Kenner Real Ghostbusters and Parker Brothers board games, growing international business, and cost reductions.

WILLIAMS HOLDINGS ACQUIRES PAINT GROUP FROM HOECHST

UK group buys Berger for £133m

BY MIKE TAIT IN LONDON

WILLIAMS HOLDINGS, the acquisitive UK industrial conglomerate, yesterday made its second major move into the decorative paints market within six months, by buying Berger, Jensen & Nicholson from Hoechst, the West German chemicals group, for £133m (\$238m).

Yesterday's deal takes in the Broia, Berger Gold Can, Berger Silver Can and Colorizer brands names in the UK as well as the production of own-label paints for retail customers.

It means Williams now takes around 23 per cent of Britain's decorative paints market, compared with Imperial Chemical Industries' 29 per cent; own-label accounts for around 40 per cent.

In June, Williams acquired the Crown paints business - along with the Polycell Do-It-Yourself operations - from Reed International for \$260m.

In addition to its paint operations, Berger takes in the Cuprinol wood preservative products business, manufactures solvent resins and has extensive overseas interests - notably the Robbly brand in Portugal and Sella's DIY goods in Australia.

It also has a 100-strong chain of trade centres in the UK, servicing the professional decorative market. Williams acquired 70 similar centres with its Crown purchase, but said there was a good geographical fit, with Crown based heavily in the Midlands and Berger further south.

Berger was acquired by Hoechst in 1970 and employs around 5,300 worldwide. Yesterday the company said the disposal reflected its decision to concentrate on the industrial paints and coatings market, rather than the consumer end.

Berger, which takes in 36 separate companies operating in 25

countries, has also suffered from heavy losses in its Australian paint business.

In 1986, it made a pre-tax profit of just \$6.26m overall on sales of \$261m, after losses in Australia of \$10m. In the current year, Williams says the figure is estimated to rise to \$14m, after a \$5m deficit in Australia.

However, Williams believes it will be able to improve the performance significantly, and expects some rationalisation. It points out that it will now have three paint manufacturing plants operating below capacity and plans reorganisation on this score.

The purchase price is made up of a \$100m consideration plus the settlement of \$33m of inter-company debt.

In the first major vendor placing since October's market crash, Williams is issuing 54m new shares - 16.9 per cent of the

enlarged equity - which have been conditionally placed with institutions at 185p.

Of the new equity, \$70m has been conditionally placed with seven institutions; the remainder, more widely. The Berger deal has been under discussion since August, but yesterday Williams declined to say how much the price had been reduced. Its own shares had dropped from a high of 347p this year to 205p ahead of the announcement, and closed 15p lower at 190p.

The acquisition also gives Williams a 20.9 per cent interest in A.G. Stanley, the UK home decorating materials retailer which takes in the Fads chain and to which Berger is a major supplier. Yesterday, the two companies said there had been no contact, but Stanley shares rose 10p to 163p on news of the Williams interest.

Pforzheimer clarifies deal with Drexel

By Roderick Oram in New York

CARL H. PFORZHEIMER & CO., a market-making specialist firm on the New York Stock Exchange, has clarified its deal with Drexel Burnham Lambert announced last week.

Mr Robert Linton, Drexel's chairman, said originally that his firm, one of the largest Wall Street investment banks, was putting up all the capital in a new entity employing Pforzheimer's present specialist staff. In fact, both firms are contributing capital to a joint venture, known as a joint account on the exchange floor, which will underwrite Pforzheimer's specialist role in 27 stocks.

Specialists are given the exclusive right by the exchange to make orderly markets in a given stock, buying for their own account when there are no other buyers, and selling from their inventories when there are a dearth of sellers. The two firms will jointly manage the account and split the profits.

Kodak and Fuqua in photofinish link

BY OUR NEW YORK STAFF

EASTMAN KODAK, the world's largest maker of photographic products, and Fuqua Industries, the diversified manufacturing, distribution and service company, are to combine their photofinishing operations in a joint venture representing a significant step in the consolidation of the US industry.

The operation, to be owned equally by the two companies, will probably produce the largest player in the market with annual revenues of about \$600m from wholesale sales of photofinishing services to drug stores and other retail outlets.

Analysts estimate that, at the retail level, the market is worth about \$3.5bn a year.

Mr J. B. Fuqua, chairman of Fuqua Industries, said the new company would be

able to provide consistency and continuity of photofinishing programmes to retailers throughout the US.

Kodak bought two leading photofinishers - American Photo and Fox Photo - in the past year to boost its market share from well under 10 per cent to about 18 per cent.

Analysts said it was an essentially defensive strategy to preserve outlets for its papers and chemicals in the face of stiff competition from Japanese companies such as Fuji Photo Film.

Kodak subsequently spun off Fox's retail operations while retaining the wholesale business which it renamed Extra photofinishing. Both American and Extra are to be linked with the joint venture, along with Kodak's other photofinishing operations.

J.P. Stevens advances to \$56m in year

By Our Financial Staff

J.P. STEVENS, the US textile manufacturer, has reported record earnings of \$56m, or \$3.29 a share, for the year which ended on October 31, compared with \$53.7m, or \$3.01, in the previous year.

Stevens said it had not so far been affected by uncertain financial markets and its plants continued to operate at near capacity, except for Stevens AutoProducts, which was adjusting to lower industry sales.

Stevens also said it had so far bought about 936,500 of its shares, at an average price of \$27.78 a share, and had 15.6m shares outstanding. Its board had authorised the repurchase of up to 2m of its shares.

The company added that cotton prices had been less volatile recently and if they remained at or near current levels, changes to its inventory should be minimal.

For its fiscal year, charges related to the inventory came to \$5 cents a share.

Telex receives \$56 a share takeover bid from Memorex

By Roderick Oram in New York

TELEX, the US computer peripheral equipment manufacturer, has received a takeover offer from Memorex, the computer memory group spun off from Unisys a year ago and now London-based.

Telex has also rejected as inadequate the offer of \$56 a share from Mr Asher Edelman, the New York raider, who has been stalking the company for several months.

Mr Edelman cut his original offer of \$65 a share after the October market crash. He also appeared to run into difficulty raising money for the deal.

Memorex, which has manufacturing operations in Belgium, Ireland and southern France, said it would pay \$56 in cash plus preferred shares with a liquidation value of at least \$5 for each Telex share.

Mr Stephen Jarras and Mr George Bragg, Telex's chairman and president respectively, said: "We are familiar with the operations and management of Memorex."

"We believe that synergies resulting from the combination with Memorex would be advantageous to both companies and their customers and the board

will consider Memorex's proposal very carefully."

Memorex said it might use Drexel Burnham Lambert, the Wall Street pioneer of junk bonds, to help finance the deal. Telex said yesterday it had hired Wertheim Schroederto to advise on the Memorex proposal.

Drexel, however, was also hired by Telex and advised it that Mr Edelman's offer was inadequate. Mr Edelman was believed to have bought about 8 per cent of Telex for less than \$50 a share.

Compaq Computer Corp's sales are continuing to be very strong in the fourth quarter, Mr Rod Canion, president, said yesterday. Reuter reports from Boston.

He told a financial analysts' conference that the outlook continues to be very strong. "In the next several quarters Compaq has the opportunity for continued strong growth."

For the first nine months of 1987 sales rose 80 per cent over the previous to \$791.9m. For all of 1986, sales totalled \$625.2m.

Although Compaq expects "good continued demand at least for the next few quarters, we are going to be conservative in our hiring," Mr Canion said.

SCA forecasts 59% rise in full-year earnings

BY SARA WEBB IN STOCKHOLM

SVENSKA CELLULOSA (SCA), one of the leading Swedish forest products groups, said yesterday that it expected full-year profits (before appropriations and taxes) for 1987 to reach SKr2.1bn (\$348.8m), an increase of 59 per cent on the 1986 figure of SKr1.32bn.

The profits will be boosted by extraordinary gains of about SKr200m from share sales.

SCA, which has postponed a planned share issue in the US because of stock market uncertainty, said demand for its products in the main European mar-

kets showed no sign of weakening at present.

The group has secured its exposure to the dollar for most of next year through exchange guarantees.

SCA has moved away from dependency on pulp, which tends to show volatile price movements, and has put a greater emphasis on consumer products in order to escape large price and dollar fluctuations.

The new share issue was intended to help SCA make acquisitions in the packaging and hygiene products field.

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November 1987

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MONDAY JANUARY 4TH, 1988

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Spanish
bank seeks
other
partners

By Tom Burns in Madrid

BANCO DE BILBAO, which withdrew over the weekend its hostile bid for Banco Espanol de Credito (Banesco), is seeking merger partners elsewhere among Spain's private banking sector, with the stated aim of creating a leading financial institution.

Bilbao's fighting mood was underlined by Mr Jose Angel Sanchez Asain, the chairman, who spoke of "returning to the fray." He ordered senior bank executives to review studies of other banks undertaken earlier this year.

Mr Sanchez Asain said that Bilbao had not so much withdrawn its bid but had had the public share offer "withdrawn from it."

Banesco appears safe from further unwanted overtures. This is in large measure due to Mr Mario Conde, the 39-year-old chief executive, who took over the helm of Banesco in the midst of Bilbao's contested bid.

Bilbao was reported yesterday to have requested a ruling from the Spanish Treasury and Economy Ministry on the legality of the Madrid stock market's refusal this weekend to admit its share-and-cash offer for Banesco's shares.

The Madrid bourse's decision forced the withdrawal of Bilbao's bid. The shares of both banks were re-quoted yesterday. For the first time since November 20, Bilbao held steady but Banesco rose 180 points to 1,180 according to the Spanish system which expresses share prices as a percentage of nominal value.

Mr Conde, who joined Banesco's board only in October on the strength of his acquisition since last spring of 5 per cent of its shares, was on the cover of the influential news magazine Cambio 16 yesterday and was extensively quoted as calling for a thorough managerial overhaul of Banesco's many pre-war financial and business interests.

A newcomer to banking, Mr Conde is a member of the Abogados de Estado, the prestigious civil service legal corps, and is a self-made millionaire businessman. Earlier this year he sold his chemical company, Anti-bioticos, to Montedison of Italy for Ptas80m (\$12.5m) and 3 per cent of Montedison. He is on the Montedison board and is certain to be named Banesco's chairman when the bank's board meets next week.

Editorial comment, Page 22

Baer Holding
eyes stake in
funds adviser

By William Duffell in Geneva

BAER HOLDING, parent of the Julius Baer banking group of Zurich, plans to buy a 15 per cent stake in Harbor Capital Management, a Boston-based investment adviser, with an option to acquire a further 10 per cent.

The deal is subject to approval by the Federal Reserve Board.

Harbor Capital manages about \$1.7bn of mainly US institutional money. Baer disclosed no price but a recent analysis indicates that the going rate for 15 per cent of Harbor Capital would be between \$5m and \$6m.

Baer said it was keen to expand its institutional business in the US.

David Lane interviews the new chief of the Italian fashion house
Gucci heals boardroom wounds

AFTER several years of bitter conflict between family shareholders, peace prevails in the boardroom of Guccio, the Italian fashion house which is now managed by outsiders.

Mrs Maria Martellini, a 47-year-old professor from Milan's Bocconi business university, was appointed to the chair in August. She was chosen by the custodians of the 50 per cent shareholding owned by Mr Maurizio Gucci and currently held under duress by the Milan courts.

Along with her came four other independent academics and professionals, making a majority on the nine-member board.

The company has flourished in spite of accusations, counter-accusations and lawsuits between the warring family factions as well as penal actions taken by the fiscal and judicial authorities in both Italy and the US.

Mrs Martellini believes the conflict between the now absent Maurizio and his cousins Roberto and Giorgio, all grandsons of Mr Guccio Gucci, the company's founder, may have had detrimental effects inside the business.

She says: "An untidy board of directors is essential. The family row prevented consensus and blocked decisions on strategy."

Until last year, Guccio's results showed a strong upward trend. Increasing demand for the company's handbags, shoes, clothes and fashion accessories had taken its turnover from L286m in 1982 to L227m in 1985.

Post-tax profits kept to L15m. However, a weak dollar and a decline in the number of US tourists visiting Italy left sales flat last year at L228m (\$185.6m) and post-tax profits slid to L5m.



Maria Martellini rows prevented consensus

American enthusiasm for Guccio's distinctively labelled products is fundamental in the company's expansion abroad. About 60 per cent of turnover is generated in export markets, while more than 25 per cent of Guccio's 150 exclusive sales outlets are in Canada and the US.

All this emerged from a saddlery business established in Florence in 1904. The green-red-green stripes and GG markings on loafers, scarves, luggage and

handbags denote a brand which Mrs Martellini describes as enormously strong.

In the mid-1970s the range was extended to perfumes, which last year returned profits of L7m on sales of L16m.

The first step taken by Mrs Martellini and her fellow directors when taking up their three-year appointments was to initiate an operational audit.

"The consultants' report will soon be delivered. It will give us

detailed information on markets and the consumer, as well as on the company itself," she says.

"We will know exactly the resources we possess and the efficiency with which they are used. The study should also identify opportunities for corporate development."

Ahead of this, she has already identified three key strands of strategy.

Brand image must be maintained. "This means ensuring quality and developing the product in line with its image of traditional, classical elegance."

About 40 of Guccio's 900 Italian employees work in product design, a function which is overseen by a senior management committee.

Production needs an overhaul. "Our main problem is probably capacity. I believe that we could double sales, but we are limited by production capacity," Mrs Martellini says.

Export markets are to be developed further. According to Mrs Martellini, large opportunities exist in Europe, particularly in West Germany where Guccio's presence is weak.

The US still offers scope. "By operating abroad through franchising we minimise the demands on our own staff and eliminate the need for investment."

These plans can be pursued without the previous boardroom wrangles, which Mrs Martellini sees as "essentially a matter of a generation gap. Roberto and Giorgio are in their 60s while Maurizio is not yet 40."

With the cousins no longer holding executive positions in the company, "the family now enjoys the best possible role, that of shareholders."

Elkem considers
passing dividend

BY KAREN FOSSELI IN OSLO

ELKEM, the financially troubled Norwegian metal group, said yesterday it might again be forced to pass its dividend.

However, the group, which incurred a loss of Nkr278m (\$42m) in 1986 and is heading for a further - if reduced - deficit in 1987, stressed the worst was behind it.

Aluminium prices have stabilised during the third and final quarters of 1987. And although ferro-alloy prices have lagged behind those for aluminium, they have been hardening recently.

Mr Kasper Kjelland, Elkem's managing director, has offered to resign following criticism of the group for expanding too strongly into the ferro-alloys market. Earlier this year Elkem paid Nkr75m for the ferro-alloy operations of the Orkla Borger group.

Mr Kjelland said last month that because the company had been unable to achieve its business targets he would be willing to step down. The Elkem board

will meet on December 17 to consider his position.

For the first nine months of 1987 Elkem narrowed its losses to Nkr125m. For the year as a whole a deficit of between Nkr100m and Nkr150m is expected.

Mr Nils Joergen Astrup, the chairman, said the group's ambitious policies had caused debts of Nkr5.4bn. He said the group's strategy was not necessarily wrong, but the timing might have been off.

Mr Astrup added that Elkem's North American ferro-alloy operations had fallen short of expectations. The group is finalising negotiations for the sale of a 70 per cent interest in a power station in Ohio.

Earlier this year, Elkem cut silicon metal production in Norway by nearly 50 per cent, to 17,000 tonnes, as a result of unsatisfactory prices and the weakness of the dollar.

The company shut its refinery on the west coast of Norway and said further closures could be in train.

Snecma wins FF2bn
for engine programmes

BY PAUL BETTS IN PARIS

THE FRENCH Government has decided to grant Snecma, the state-owned aircraft engine producer, a FF2.2bn (\$339m) capital injection to support the company's new engine programmes.

This will be in the form of a capital endowment by the Government to reinforce the aircraft engine maker's capital structure. It will also increase further the state's 95 per cent stake in the company.

Last year Snecma came close to break-even on a turnover of FF15bn after reporting net consolidated profits of FF11m the year before.

The decline in income reflected stagnation in the military aircraft sector which did not offset the development of the company's business in the civil

aviation area. Indeed, the fall in earnings prompted Snecma to cut its 26,000-strong workforce by 800 this year.

The company is now linked to big defence projects such as Rafale, the planned French combat aircraft, and to large-scale civil programmes like Airbus.

The Government recently also made a FF2.5bn reimbursable advance to Snecma to help finance its share of the production costs of the revolutionary new propfan engine.

This followed an agreement between the French group and General Electric of the US to collaborate on the development of the so-called unducted fan engine, with Snecma undertaking 35 per cent of the project.

Auctions

The Financial Times proposes to publish this survey on the 29th January 1988.

A number of areas will be covered including:

- A. Commercial property
- B. Residential property and land
- C. Agricultural land and farms
- D. Industrial investments
- E. Retail property
- F. Plant and machinery
- G. Vehicles
- H. Fine art

For editorial synopsis or any further details on advertising rates please contact Emma Cox on 01-248-5115 or your usual Financial Times representative.

Financial Times
Europe's Business Newspaper

This announcement appears as a matter of record only.

December 1987



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We are pleased to have been selected as the
dealer for this commercial paper program.

Merrill Lynch Capital Markets

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GAMLESTADEN LIMITED/
GAMLESTADEN FINANCE PLC
(Guaranteed by Förvaltnings AB Gamlestaden)

U.S.\$ 75,000,000
EURO-COMMERCIAL PAPER PROGRAMME

Dealers
Manufacturers Hanover Limited Svenska Handelsbanken PLC

Issuing and Paying Agent
Manufacturers Hanover Bank Luxembourg S.A.

Arranger
Svenska Handelsbanken PLC

November 1987

This announcement appears as a matter of record only.

GAMLESTADEN LIMITED
(Guaranteed by Förvaltnings AB Gamlestaden)

U.S.\$ 30,000,000
REVOLVING CREDIT FACILITY

Managers
FerroScandia Limited
Manufacturers Hanover Bank Sverige
Skandinaviska Enskilda Banken

Götabanken
PKbanken

Arranger
Svenska Handelsbanken PLC

November 1987

U.S. \$100,000,000
SNP2010

Floating Rate Depositary Receipts due 1992
Issued by The Law Debenture Trust Corporation p.l.c. evidencing entitlement to
payment of principal and interest on deposits with

ISTITUTO BANCARIO SAN PAOLO DI TORINO
(Incorporated in the Republic of Italy as a Credit Institution of Public Law)

London Branch

For the six month period 4th December, 1987 to 6th June, 1988 the
Receipt will carry an interest rate of 7 7/8% per annum with an interest
amount of U.S. \$404.69 per U.S. \$10,000 Receipt. The relevant
Interest Payment Date will be 6th June, 1988.

Bankers/Trust
Company, London

Agent Bank

U.S. \$275,000,000
of which

U.S. \$200,000,000 is being issued as the Initial Tranche
The Bank of New York Company, Inc.
Floating Rate Subordinated Capital Notes due 1997

Notice is hereby given that the Rate of Interest has been fixed
at 7 7/8% p.a. and that the interest payable on the relevant
Interest Payment Date, March 8, 1988 against Coupon No. 9
in respect of U.S.\$10,000 nominal of the Notes will be
U.S.\$159.06.

December 8, 1987, London
By Citibank, N.A. (Citi Sec. Dept.), Reference Agent

CITIBANK

DOMUS MORTGAGE FINANCE NO 1 plc
£100,000,000
Mortgage Backed Floating Rate Notes
due 2014

In accordance with the conditions of the Notes, notice is hereby given,
that for the three month period 4th December, 1987 to 4th March, 1988 the
Notes will carry a rate of interest of 8.9125 per cent. per annum with a
coupon amount of £2,215.95

CHEMICAL BANK
Agent Bank

INTERNATIONAL COMPANIES & FINANCE

Parry suspends Sydney project

By Chris Sherwell in Sydney

THE GROUP run by Mr Kevin Parry, the Perth-based businessman who was behind the Australian bid to defend the America's Cup yachting trophy, has become the latest to run into cash-flow difficulties as a result of the share market collapse.

The troubles of his Parry Corporation were underlined yesterday by its decision to suspend work on a \$150m (US\$182.8m) entertainment project in the Darling Harbour redevelopment in Sydney.

This follows the sale or planned disposal of other assets within the Parry group as part of a bid to raise cash. Bankers and brokers agree that Mr Parry was among the hardest hit of Australia's entrepreneurs in the recent stock market plunge.

The assets include NBN-3, a New South Wales television station and one of the group's main cash-generating assets, a coastal residential and marina development project south of Perth, and a stake in the oil and gas company Petroz.

In recent months the group has reduced its debt from \$415m to \$350m. But heavy qualifications to Parry Corporation's annual report by the auditors and worries about the impact of the share market collapse have slashed the group's share price.

Last week it sank to 35 Australian cents. Though above its worst of 20 cents, this was dramatically below the peak recorded earlier this year of \$4.55, and analysts say the company is in crisis.

One of the group's remaining principal assets is a stake in Pelart Resources, an Indonesian gold company, but this remains an uncertain quantity. The group's core business has been in retailing and property.

The decision to suspend the Sydney project was inevitable after the New South Wales state government refused to respond to a company request for financial help. Other participants are now being sought for the project.

Mr Parry's woes have paralleled those of numerous other entrepreneurs - Mr Bruce Judge in Brisbane and, in Perth, Mr Robert Holmes a Court, Mr Laurie Connell and Mr Yosse Goldberg.

Dai Hayward on a New Zealand victim of the stockmarket crash

Judge confident of survival

THE BUYER who moved into the New Zealand stock market last Wednesday to acquire 1.12m shares in Mr Bruce Judge's beleaguered Judge Corporation obviously has faith in its recovery and sees a potential for future profit in the stock which has provided the most spectacular crash in a sinking market.

Mr Judge's variously held interests range from a US savings and loan venture to a minority stake in Goode Durrant, the British finance and motor distribution company. Just over a year ago Judge shares were selling at NZ\$10. Earlier this year, despite some dilution through increased issues, they were quoted at NZ\$8.

By a week ago they had plunged to 4 cents, with plenty of sellers and no buyers. The fall wiped large amounts from the value of investment portfolios of many companies and caused panic among individual shareholders.

Wednesday's buying of Judge doubled the price to 8 cents. That rise was one of the few in the New Zealand market last week, but prompted little further interest or movement in Judge shares.

Announcements from various companies which have suffered substantial losses through transactions involving companies associated with Mr Judge have continued to shatter the confidence of investors.

Shareholders in Renouf, another investment company in his orbit, last month turned their resentment on to Mr Judge personally, dumping him unceremoniously from the Renouf board.

Many at the company's annual meeting expressed their feelings in irate terms and Mr Judge became a focus for anger and hostility following the stock market crash.

Earlier, Mr Judge and Sir Frank Renouf clashed in the local media with differing accounts of a tangled chain of

transactions over the last six months between Renouf and two other key companies in which Mr Judge has been centrally involved: Ariadne Australia, based in Queensland, and the Hong Kong-listed Impala Pacific.

Each presented a different version of what had gone wrong with the share deals. Mr Judge refused to accept any blame for the shock news to Renouf shareholders that a NZ\$3m (US\$1.9m) profit, shown in Renouf's accounts from its dealings with Impala Pacific, had in fact become a NZ\$17m loss.

The many announcements issued by Ariadne and Renouf over the preceding weeks regarding pending transactions which were not completed had already created investor unease before the October 20 stock market crash.

Arcane financial arrangements

It is, perhaps, not surprising that many individual shareholders could not follow the complicated web of inter-company deals which had been planned for the Renouf, Judge, Ariadne and Impala companies. Such intricacies are nothing new to Mr Judge. Much of his investment success has been based on his ability to perceive opportunities and profits in arcane financial arrangements.

People who know him well describe Mr Judge as a thinker able to grasp complexities which elude many others.

He first came to prominence in the New Zealand financial sector in the 1970s when he worked with Mr Paul Collins for Brierley Investments (BIL). They both left Mr Ron Brierley's master company so that they could buy Buntings, a relatively small brush-making company, which they used as a vehicle for expansion rather in the style which had been so successful at BIL.

Then, in the early 1980s, Mr Brierley, who had continued his own expansion programme, wanted Mr Collins back in BIL as its chief executive. Buntings was merged with BIL and Mr Collins and Mr Judge were back together in Mr Brierley's stable.

Mr Judge and Mr Brierley are reported to have had a high regard for each other and to get on well. However, Mr Judge wanted to be on his own. Looking around, he found South Pine Quarries, a small Queensland company. This he took as the launch pad for a fast-growing financial empire.

South Pine Quarries became Ariadne Australia. Initially, Ariadne was heavily directed towards stock market investments but over the last year began reducing its exposure by moving heavily into property. Its property holdings are now reported to be worth around \$500m (US\$349.3m).

Mr Judge also established Judge Corporation, which has a 22 per cent stake in Ariadne and a 49 per cent stake in Kupe Group, a New Zealand-based property developer and investor. This had fast-growing success for the Renouf, Judge, Ariadne and Impala companies. Such success has been based on his ability to perceive opportunities and profits in arcane financial arrangements.

Mr Judge built his reputation on his ability to plan and carry through often complex deals. Although his companies are now in difficulties, he is said to be confident his talents will still be in demand.

He says that Mr Packer and Mr Larry Adler - another member of the consortium - both want to keep him in Ariadne. He is also confident his earlier moves to involve Ariadne in the loan and financial services sector in the US, along with the strong property holdings he built up there and in Australia, will ensure its survival.

In New Zealand a task force is being set up to try to rescue Judge Corporation. One of its major shareholders is Todd, a family automotive and oil exploration company which earlier this year paid NZ\$30m for an investment which is now worth one hundredth of that. Mr John Todd was appointed to the board of Judge and has an obvious interest in helping to put together a workable rescue package.

NZ Forest Products earnings up 20%

By Our Financial Staff

NZ FOREST PRODUCTS, the New Zealand timber and paper company, lifted net profits by nearly 20 per cent to NZ\$37.7m (US\$56.1m) in the six months to September from NZ\$31.3m, on sales up 4.5 per cent to NZ\$360.9m.

The latest figure included a NZ\$20m gain from the sale of holdings in Amcor and Norgold, two sizeable investments.

However, its relationship with Rada, a New Zealand investment company, is causing strains after the market collapse. Mr Bob Gunn, chairman of both companies, yesterday did not exclude the possibility that NZFP might have to take over Rada, which owns 44 per cent of NZFP and in which the forestry group has a 27 per cent cross-holding.

Rada is carrying an unrealised loss of as much as NZ\$300m on its stake in NZFP, shares in which closed at NZ\$3.45 yesterday compared with an average purchase price of NZ\$5. Mr Gunn said Rada "has two years to restructure its debt," adding that interest charges were rolled up in debt facilities of an undisclosed size held by Rada.

Fletcher Challenge, the country's other forestry giant, has been seeking a merger with NZFP but this has been blocked by the authorities on monopoly grounds. Fletcher, which holds 17.5 per cent of NZFP, said last week it would not appeal against a decision to refuse it permission to take over NZFP.

Sale of Ariadne stake agreed

With Judge Corporation losing an estimated NZ\$400m on its investments compared with shareholder funds of NZ\$397m, the company obviously had problems. Last month, Mr Judge conditionally agreed to sell Judge Corporation's 19.9 per cent stake in Ariadne to a consortium headed by Mr Kerry Packer, the Australian press tycoon, for \$594.5m.

Mr Judge built his reputation on his ability to plan and carry through often complex deals. Although his companies are now in difficulties, he is said to be confident his talents will still be in demand.

He says that Mr Packer and Mr Larry Adler - another member of the consortium - both want to keep him in Ariadne. He is also confident his earlier moves to involve Ariadne in the loan and financial services sector in the US, along with the strong property holdings he built up there and in Australia, will ensure its survival.

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Fairfax board resigns after Tryart takeover

BY OUR SYDNEY CORRESPONDENT

ALL FIVE board members resigned yesterday from John Fairfax, one of Australia's leading newspaper groups, joining three top members of the executive management team who were replaced last week.

The wholesale changes follow the successful \$2.55bn (US\$1.78bn) bid by Tryart, the company controlled by 26-year-old Mr Warwick Fairfax, to take the Sydney-based group private.

Although Tryart retains the group's two most important assets - the Sydney Morning Herald and the Melbourne Age - it has in the process lost four other significant metropolitan newspapers, a rural newspaper chain, a clutch of magazines, a radio network and, if a sale is permitted, key stakes in the domestic wire service and local newspaper mill.

Mr James Fairfax, Warwick's half-brother, announced his own resignation as chairman, along with those of deputy chairman Mr John Fairfax, who is Warwick's cousin, his uncle Sir Vincent Fairfax, as well as Sir David Grimm and Sir Eric Neal.

Their announcement followed the departure on Friday of Mr Greg Gardiner, group general manager, Mr Max Suich, chief editorial executive, and Mr Fred Brechley, another senior manager. All three played a key role in the group's expansion over the past decade.

The new board is made up of Mr Warwick Fairfax himself, Mr Laurie Connell, Mr Martin Dougherty, Mr Peter King and Mr Ron Cotton.

Mr Fairfax is expected to become proprietor while Mr King, a director of a Netherlands-based packaging group, is tipped to become chief executive.

With the transition, Mr Robert Holmes a Court now takes possession of the Australian Financial Review and the Times on Sunday, although speculation has grown that he might consider selling both for the right price in order to raise cash.

Mr Kerry Packer will acquire the Canberra Times and the magazine assets. Mr John Fairfax bought the rural and suburban newspapers. Mr Rupert Murdoch's News Corporation wants the stake in the Australian Associated Press news service and in Australian Newsprint Mills.

Advance by Mitsubishi Electric

By Our Financial Staff

MITSUBISHI ELECTRIC, the Japanese machinery and computing group, lifted group net earnings 23 per cent in the first half to September to Y8.72bn (\$73.2m) against Y7.90bn.

The advance was attributed to cost-cutting and an improvement in the consumer products side which makes up more than a quarter of its business. The turnaround there, despite the effects of the high yen, came despite a sales increase for its consumer goods of just 1 per cent.

Group turnover rose 4 per cent to Y1,046bn, of which overseas sales accounted for 24 per cent.

In its other sectors, sales of information and communication systems and electronic devices rose 10 per cent, heavy machinery 5 per cent and industrial products 3 per cent.

Mitsubishi Electric revised its forecast of full-year group net profit to Y19bn, compared with an earlier forecast of Y15bn and an outcome of Y10.6bn last year. Sales are estimated at Y2,200bn from an earlier Y2,100bn and last year's Y2,108bn.

U.S. \$50,000,000 Saitama International (Hong Kong) Limited

Guaranteed Floating Rate Notes Due 1993



Guaranteed as to payment of principal and interest by

The Saitama Bank, Ltd.

Interest Rate	8% per annum
Interest Period	7th December 1987 7th June 1988
Interest Amount per U.S. \$5,000 Note due 7th June 1988	U.S. \$203.33

Credit Suisse First Boston Limited
Agent Bank

To the Holders of

COLLATERALIZED MORTGAGE OBLIGATION TRUST TWENTY

Class A Floating Rate Bonds Due February 25, 1917

Pursuant to the Indenture dated as of February 6, 1987 between Collateralized Mortgage Obligation Trust Twenty and Texas Commerce Bank as Trustee, notice is hereby given that the interest rate applicable to the above Bonds for the interest period from November 25, 1987 through February 24, 1988 as determined in accordance with the applicable provisions of the Indenture, is 8.00% per annum. Amount of interest payable is \$16.01 per \$1,000 principal amount.

COLLATERALIZED MORTGAGE OBLIGATION TRUST TWENTY

December 2, 1987

The Motor Division of TRW Inc.

has been acquired by

Precision Mecanique Labinal S.A.

The undersigned acted as financial advisor to TRW Inc.

Salomon Brothers Inc

One New York Plaza, New York, New York 10004
Atlanta, Boston, Chicago, Dallas, Los Angeles, San Francisco, Zurich.
Affiliates: Frankfurt, London, Tokyo.
Member of Major Securities and Commodities Exchanges.

This announcement appears as a matter of record only.

U.S. \$300,000,000



Michigan Bell Telephone Company

Medium-Term Notes, Series B

Due from 9 Months to 40 Years from Date of Issue

Upon request, a copy of the Prospectus Supplement and the related Prospectus describing these securities and the business of the Company may be obtained from the Undersigned, as agents of the Company, by any person to whom such agents may legally distribute it. The securities are offered on a continuing basis only by means of the Prospectus Supplement and the related Prospectus, and this announcement is neither an offer to sell nor a solicitation of any offer to buy.

Goldman Sachs International Corp.

Salomon Brothers International Limited

December 4, 1987

CREGEM FINANCE N.V.

(Incorporated with limited liability in the Netherlands)

¥15,000,000,000

Floating Rate Notes due 1992

(the "Notes")

Unconditionally and irrevocably guaranteed by
Crédit Communal de Belgique S.A./
Gemeentekrediet van België N.V.
(Established in the Kingdom of Belgium)

In accordance with the terms and conditions of the Notes, notice is hereby given that for the interest period from 7th December, 1987 to 7th June, 1988 (being the first Interest Payment Date (as defined in the terms and conditions)), the Notes will carry an Interest Rate of 5.15% per annum. Interest payable on 7th June, 1988 will amount to ¥258,205 per ¥10,000,000 Note.

Agent Bank
The Long-Term Credit Bank of Japan, Limited
Tokyo

U.S. \$150,000,000



Bank of Ireland

(Established in Ireland by Charter in 1783, and having limited liability)

Undated Floating Rate Primary Capital Notes

In accordance with the provisions of the Notes, notice is hereby given that for the three month interest period from December 8, 1987 to March 8, 1988 the Notes will carry an Interest Rate of 8 1/4% per annum. The interest payable on the relevant interest payment date, March 8, 1988 will be U.S. \$203.80 per U.S. \$10,000 principal amount.

By: The Chase Manhattan Bank, N.A.
London, Agent Bank



December 8, 1987



NOTICE IS HEREBY GIVEN that a regular quarterly dividend, being Dividend No. 2 of 5¢ Canadian per Common Share, has been declared payable on December 31, 1987 to shareholders of record at the close of business on December 15, 1987.

Shareholders with addresses in the United States or Australia will be paid the equivalent amount in the currency of the respective country.

BY ORDER OF THE BOARD
John W.W. Hick
Senior Vice-President, Corporate
and Secretary

December 1, 1987

INTERNATIONAL CAPITAL MARKETS

Frankfurt newcomers are counting the cost, Haig Simonian reports

All eyes focused on Salomon

THE QUESTS started arriving early for Salomon Brothers Christmas cocktail party in Frankfurt last week. Despite the recent unexpected pick-up in business, many syndicate managers and traders in the D-Mark Eurobond business have been having to find new ways of whiling away their time of late.

The inactivity has been as marked at Deutsche Bank, where there is a syndications team of nine, as at some of the newer foreign houses in Germany's financial capital.

Yet the downturn in recent months in the D-Mark Eurobond new issues business - which follows a wretched summer when secondary market trading was at best thin - has prompted increasing speculation about the strategies of some of Frankfurt's newer foreign arrivals.

Salomon Brothers has been the main focus of attention, having made the biggest splash on its arrival and being far from publicly shy at best. Part of the explanation behind the present rumours of an imminent withdrawal from Frankfurt is plain German *Schadenfreude*. Wall Street's brash investment bank made plenty of waves in the conservative West German market in the run-up to its arrival, with talk of bankers being lured away for unheard-of salaries.

While envy, or just plain malice, from some who might have liked to work for Salomon but were never asked, might explain some of the recent speculation, it is only one part of the answer. More compelling are several recent actions the firm has taken in Frankfurt. For example, it recently decided to lay off four executives from the Frankfurt office, including one expatriate, as part of its international slimming-down exercise.

However, Salomon's decision last month to return German government bond trading to London - marking the end of a plan eventually to shift the entire business to Frankfurt - has set tongues wagging. A single junior government bond salesman is now left in Frankfurt to keep things ticking over.

Many bankers in Frankfurt doubted the wisdom of the plan to transfer the German government bond desk from London to the first place. By contrast Morgan Stanley, which opened its doors in Frankfurt only a few months after Salomon, insisted from the start that it had no such intentions.

The idea of basing trading solely in Frankfurt may have been flawed at best, despite the superficial logic of grounding the business in its home market. Foreigners account for up to 80 per cent of all new German government bond sales and there is a lively international market in London.

Yet Salomon's calculations have also been upset by unexpected external circumstances. The German Government, in particular, has failed to abolish the *Börsensteuern* (the stock exchange turnover tax), as promised in January's general elections. The tax, which is levied on secondary market trading of German securities, has regularity been called an indirect subsidy to the City of London, in that it encourages the trading of German securities abroad.

Neither Salomon, nor any of the other foreign investment banks which had been flocking to Frankfurt before the crash, could have predicted that the Government would go back on its campaign pledge. Indeed, the Bonn authorities have been fickle to domestic and foreign bankers alike in view of October's surprise announcement that withholding tax would be

imposed on most savings and investments from 1989. Combined with the stock market crash, the result has been that *"Fremdpläne"* (foreign plans), or "Germany as a financial centre" - the catch phrase on every official's lips - has been notably absent of late.

Of course, Salomon is not the only foreign house in Frankfurt which has been reconsidering its costs in recent weeks. Before the crash, the market was full of

are keeping their heads down while the senior planners review operations from New York. The lack of information from elsewhere helps to explain why Salomon has become the focus of attention in Frankfurt. Indeed, its move in mid-November to much larger premises - which are still being decorated in the inflated, post-colonial style the company has made its own - probably helped draw attention to it (even though they could hardly be compared with Salomon's planned \$1.5bn headquarters in New York, plans for which it abruptly dropped over the weekend).

It is certainly hard to imagine that Salomon would have undertaken the move, which it has been planning since the beginning of this year, had it foreseen the present circumstances. Its new trading room, for example, with some 20 odd positions, looks ominously large.

Yet talk of withdrawal from Frankfurt seems misplaced. Interestingly, the corporate finance and mergers and acquisitions side, a business which many observers thought would be far harder for the foreign banks to crack than bond trading, appears to have been performing well.

The prospect of any of the leading US houses in Frankfurt pulling out seems inconceivable from a European perspective. Nevertheless, matters can often look very different from the corporate HQ in New York, where a European satellite may represent a soft target for the axe to fall.

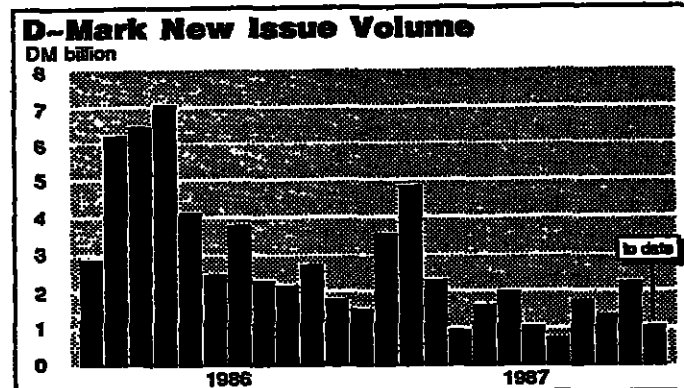
And some analysts are already suggesting that a US company's decision to close a product line can often be the precursor of its exit from a market.

However, the bankers stoking the Frankfurt gossip at present would do well to think twice. A decision by any leading foreign house to pull out would undoubtedly represent a severe loss of prestige and would make any later return to Germany much more difficult.

More important than embarrassment to any individual company, it would be a marked vote of no confidence - and therefore an even bigger loss - to the German capital market in general.

Word slipped out just before the crash that Goldman Sachs, which is not represented in Germany, was well advanced in negotiations with the Frankfurt stock exchange for membership, at the cost of about DM200,000.

Not surprisingly, there has been silence on all these fronts since the crash. Local executives



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The prospect of any of the leading US houses in Frankfurt pulling out seems inconceivable from a European perspective. Nevertheless, matters can often look very different from the corporate HQ in New York, where a European satellite may represent a soft target for the axe to fall.

And some analysts are already suggesting that a US company's decision to close a product line can often be the precursor of its exit from a market.

However, the bankers stoking the Frankfurt gossip at present would do well to think twice. A decision by any leading foreign house to pull out would undoubtedly represent a severe loss of prestige and would make any later return to Germany much more difficult.

More important than embarrassment to any individual company, it would be a marked vote of no confidence - and therefore an even bigger loss - to the German capital market in general.

Word slipped out just before the crash that Goldman Sachs, which is not represented in Germany, was well advanced in negotiations with the Frankfurt stock exchange for membership, at the cost of about DM200,000.

Not surprisingly, there has been silence on all these fronts since the crash. Local executives

Austria to tighten up on insider trading

By Judy Dempsey in Vienna

THE VIENNA Bourse, the Austrian stock exchange, will introduce new measures designed to make insider trading more difficult, Mr Gerhard Wagner, president of the bourse, said at the weekend.

The measures will apply to journalists, bankers, economists and anyone regularly involved in the stock exchange who, on a voluntary basis, will have to sign a letter stating that they are not involved in stock exchange business.

Mr Wagner did not comment on the extent of insider trading, but he said he regarded the new measures, which will take effect early next year, as precautionary.

In recent weeks, the bourse has been at the centre of attention among bankers and government finance officials, largely because of the effects of Black Monday and the Government's first partial privatisation of one of the state-run industries.

Between October 19 and December 4, the Vienna Bourse fell by 15.4 per cent to 210.57. In September, the index stood at 247.57, thanks to foreign interest during the summer.

Black Monday also affected the sale of OEMV, the successful oil and mineral group owned by the Austrian state. The management had initially planned to sell to the public 25 per cent of the group, or 500,000 shares. At the last moment, however, it offered only 300,000 shares, or 15 per cent, at a nominal value of Sch4,000 (\$85), the majority of which were earmarked for the domestic market.

The shares were two-fold oversubscribed and were listed last week on the bourse and several foreign stock exchanges at a price of Sch4,400. The first quoted trading was Sch4,458. An excess of 100,000 shares, the Austrian bank which led the sale of OEMV said yesterday: "We do not expect OEMV to fall below the listing price."

Total capitalisation of the bourse rose from Sch7.4bn to Sch8.5bn during 1987, due to the addition of the OEMV nominal share capital worth Sch1.5bn plus new listings and some capital gains. Overall, however, the trend over the past few weeks has been predictably downward.

Meanwhile, Mr Wagner said there were no immediate plans to change the "5 per cent" rule, a limit introduced in the late 1930s which limits share fluctuations to 5 per cent in either direction in any single trading day. Any newly issued securities can rise or fall 5 per cent in the first four days. After that, shares are regulated by the clause.

Shares which are listed not only on the Vienna Bourse but on other exchanges as well are exempt from this requirement.

Japanese brokers delay futures plan

THE BIG four Japanese brokerage houses have temporarily dropped plans to trade Hang Seng index futures following the steep slide in stock and futures prices in October, Reuters reports from Hong Kong.

Turnover in index futures has plunged to fewer than 1,000 contracts a day in recent weeks from an average of about 30,000 and a high of over 40,000 shortly before the market crash.

Mr Kenji Watanabe, a director at Yamaichi International, said: "After the market crash, the best thing to do right now is to adopt a wait-and-see attitude."

Yamaichi conducted a feasibility study and considered buying a seat on the exchange before the steep decline, Mr Watanabe said. Mr Tora Nagano of Daiwa Securities (Hong Kong) said his firm made preliminary studies before the market slide, but now has no plans to join the futures exchange.

Nomura International (Hong Kong) and Nikko Securities (Asia), have also shelved plans to trade Hang Seng index futures, according to Hong Kong brokers. Nomura acquired a seat on the exchange, for which it is believed to have paid about HK\$1.5m (\$242,000) to HK\$2.5m, before the stock slide but is not considering trading now.

Executives at Nikko Securities could not be reached for comment but brokers said the firm had backed away from plans to join the exchange.

Seats on the exchange are currently being offered at about HK\$500,000 but no transactions have been reported since the market downturn.

D-Mark sector steady despite further issues

BY ALEXANDER NICOLL, EUROMARKETS EDITOR

THE RECENT flow of new issues in the D-Mark Eurobond market continued yesterday, with two deals totalling DM376m following the DM1.376m of paper launched last week.

The issues have not so far adversely affected the sector, which has remained basically steady on the back of its strong currency. However, the yield curve has steepened since the Bundesbank's half-point cut to 2.5 per cent in discount rate last Thursday. Yesterday, long-term bonds showed price falls of up to half a point in the domestic market while shorter maturities were steadier.

Swedish Export Credit made yesterday's largest issue, DM300m of five-year bonds, which represented Morgan Stanley's second largest management in D-Mark Eurobonds. The terms, including a 5 1/2 per cent coupon and 100% pricing, were thought fair by the market but the issue was brought too late to establish a trading level.

The borrower made a separate issue, also led by Morgan Stanley, of 1.5m currency warrants to buy \$100 at DM12.125. They were priced at DM12.125.

The other D-Mark Eurobond was a DM75m issue by a Luxembourg subsidiary of Industriekreditbank, led by the parent itself, with a seven-year maturity, 6 per cent coupon and 100% pricing.

In Euroyen, YMT Bank International continued the recent steady series of new issues with a ¥15bn deal guaranteed by Italy's Istituto Mobiliare Italiano. IBI International led the issue, which has a four-year maturity but with both call and put options after three years - three-year bonds are not yet popular with all sections of the market, yet the issue was thought to be quite reasonably priced. It carries a 5 per cent coupon and 101.35 pricing, and IBI said the issue was swapped, yielding 5.10 per cent on a three-year basis at 1 1/2 below issue price - the level of the fees and the price at which it was being bid.

Federal Business Develop-

ment Bank reopened the Canadian dollar sector with the first issue since the week of the October stock market crash. McLeod Young Weir International priced the C\$75m three-year deal at 101 with a 10 1/4 per cent coupon to give a 4 1/2 basis point spread over Canadian government bonds at launch.

Although the issue was bid 1 1/2 points below issue price, wider than its 1 1/4 per cent fees, McLeod said the spread over governments had tightened. With a Triple A rating and short maturity, the issue was aimed at whatever pockets of retail interest might have developed for Canadian dollar bonds.

Eurodollar bonds traded quietly as the New York market weakened. Swiss franc foreign bonds traded quietly with a firm undertone. A SF45m 4 1/4 per cent issue for Privatbank was its first day's trading at 97 1/4 against a par issue price. In France, the World Bank made a FF1bn 10-year issue on the domestic market, led by Banque Nationale de Paris with a 10 per cent coupon and par pricing. It was bid at 88.3.

INTERNATIONAL BONDS

The four firms' group results, expected to be published next week, are not expected to contain details of their overseas subsidiaries' performance.

Nomura increased overseas staff to 2,058 in October from 1,447 a year earlier, with most of the rise taking place in New York and London. It has about 10,000 employees in Japan.

Nomura is now expected to concentrate on efficiency, putting more emphasis on the US, where it became a primary dealer in US Treasury last year. The emphasis on the US would also be in line with the emergence of Japanese portfolio investment in US securities.

Staff at Daiwa Securities' overseas units rose to around 1,300 in October from 1,100 a year earlier, while Nikko's overseas employees rose to 994 from 710 and Yamaichi's to 930 from 660, the company officials said.

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FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

Closing prices on December 7

YEN STRATEGIES

Other price changes: On day -0.04 on week +0.03

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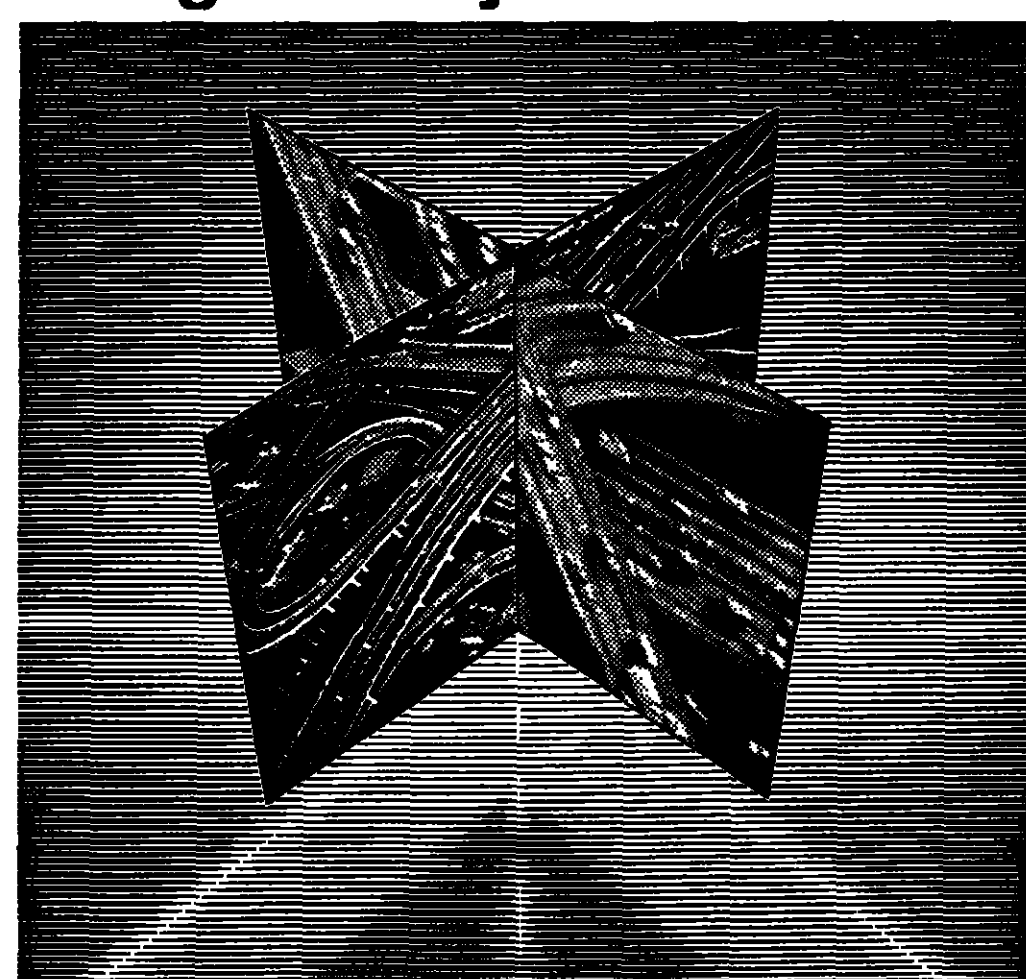
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Seats on the exchange are currently being offered at about HK\$500,000 but no transactions have been reported since the market downturn.

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Blue Circle £217m bid for Birmid

BY MIKE SMITH

Blue Circle, the cement company, yesterday ended 10 days of takeover speculation when it launched a hostile bid worth £217m in cash for Birmid Quilcast, the lawnmowers and boilers company.

Birmid described the 200p a share offer as cheeky. "There is no way that such a proposal can be recommended," said Mr Alan Enson, finance director. "The groups have no relevant synergy."

The offer price caught the market by surprise. Since Blue Circle announced its interest in Birmid at the end of last month Birmid's shares have risen from 200p to 313p last night.

Some analysts had been expecting a bid closer to 300p but Blue Circle said its offer represented a 50 per cent premium to the market price before its 2.6 per cent stake was announced.

Blue Circle's move for Birmid is part of the company's strategy of extending its interests in the home improvements market.

Mr David Poole, who faces his first big test since taking over as managing director in July, said Birmid had an attractive mix of businesses which offered an excellent fit with Blue Circle's Armitage Shanks subsidiary.

In addition to the similarities between Birmid's ceramic division and Armitage Shanks, Birmid has complementary distribution channels and customer bases, he said.

Armitage manufactures bath-

room and kitchen furniture products. Birmid's main products are Quilcast, Alco and W-ebb lawnmowers, Potterton central heating boilers and New World gas cookers.

In the year to November 1986 Birmid made profits before tax of £13.1m. Analysts expect the 1987 total to be around £22m and the company yesterday described its prospects as excellent. In 1986 Birmid achieved earnings per share of 15.6p yesterday's offer would represent an historic price/earnings ratio of 19.2.

Blue Circle's approach is the second Birmid has received this year. In February Hepworth Ceramic withdrew without putting forward concrete takeover proposals after being rebuffed by Birmid.

Analysts believe other companies may be interested in Birmid, with GKN suggested as one potential suitor.

Blue Circle made taxable profits of £127m on turnover of £1.1bn last year.

Its shares have fallen from above 300p before the stake in Birmid was announced. Yesterday they were up 8p at 303p but the announcement of a hostile bid came too late to affect the price.

Blue Circle's stake in Birmid last night amounted to 6.7m shares or 9.3 per cent of the company. It has made no purchases so far this week. In addition to the cash offer there is also a loan note alternative.

SAS to make final effort for BCal today

By City Editor

Scandinavian Airlines System plans to return to the Civil Aviation Authority today with what probably will be its final effort to win approval for a rescue plan for British Caledonian Group.

SAS and its financial adviser, Morgan Guaranty, yesterday were completing the revised proposal which includes British institutional backing in an effort to convince the CAA that BCal would remain UK-controlled.

If the CAA agrees that BCal would retain its route licences, SAS is expected to waste no time in launching its bid. The BCal board would then have to consider before giving its formal recommendation tomorrow (Wed) to the British Airways takeover bid which values BCal at £119m in cash or £148m in shares at BA's closing price of 135p yesterday.

The CAA's requirement that SAS's holding at least be matched by a single UK shareholder is expected to be met by investors in industry, the investment group owned by Britain's clearing banks and in which the Bank of England has nearly a 15 per cent stake.

International Leisure Group, the travel company which owns Air Europe, said meanwhile that it would not be participating in the SAS package. ILG still had not decided, however, the possibility of mounting its own bid for BCal, depending on the content of the SAS partial offer.

RENTOKIL GROUP has acquired Royal Pest Elimination Services of Tampa, Florida.

Abaco shares suspended amid bid negotiations

BY STEVEN BUTLER

TRADING in shares of Abaco Investments, the fast growing financial services group, were yesterday suspended as the group revealed that it was in talks that could lead to an offer for the company.

Speculation immediately centred on a possible bid for Abaco by British & Commonwealth Holdings, the financial services conglomerate chaired by Mr John Gunn, which has a 27.45 per cent stake in Abaco.

Neither Abaco nor B & C would offer any comment. Abaco said a further announcement was likely today.

B & C has long been considered a potential bidder and any move for Abaco would in any case be unlikely to succeed without the backing of B & C.

The two companies had sold assets to each other with the effect of ridding Abaco of risk-oriented businesses and increasing its activities in the fee-earning professions.

Abaco's former chief executive and current deputy chairman, Mr Peter Goldie, is now B & C's managing director, and Mr Rusty Ashman recently left the position of Abaco's finance director to take up the same post at B & C. Mr Gunn is a non-executive director of Abaco.

Abaco's shares have emerged as one of the worst performing in the financial services sector, plunging from a high of 123p on October 8, to 54p at yesterday's suspension.

Although the fall in its share price, and the general market decline, have no direct impact on Abaco's operating businesses, the low price makes it almost impossible for Abaco to follow through on plans for its strategic development through acquisition.

Abaco has strung together a chain of over 120 estate agencies in Britain, and has built up businesses in mortgage broking, and domestic and international loss adjusting and insurance broking.

Mr Cameron Brown, the Abaco managing director, said in September that a bid by B & C would at that time have been unwelcome and unhelpful to Abaco's efforts in buying highly successful professional firms that wished to retain an independent identity. He would not, however, rule out the eventual possibility of a B & C takeover.

Other major shareholders in Abaco include Standard Chartered with 9.44 per cent and Canada Life with 4.4 per cent.

At 54p, Abaco's market capitalisation is £145.3m.

Tyson's back after reverse takeover

Dealings in the shares of Tysons (Contractors), the Liverpool construction engineers, resumed yesterday following a capital injection of £1.5m from J.P. Donelon & Company, a neighbouring Manchester-based construction group.

The shares, which were suspended in June at 54p - ahead of both the deal and October's market crash - closed last night at 30p. The capital injection gives Donelon 66 per cent of Tysons' enlarged share capital, while Mr J.P. Donelon becomes chairman and chief executive.

Whitbread pays £0.5m for German restaurants

BY LISA WOOD

Whitbread, the brewing and leisure group, has bought for £0.5m (£500,000) a small chain of German restaurants called Weinkruger Weinbau-Weinkeller.

The acquisition of the 16 restaurants will provide a base for the development of Beefeater Restaurants in Germany and Europe where the group has two outlets in Belgium.

Whitbread, with 190 Beefeater outlets in the UK wants to expand its restaurant business on the Continent. It is also pursuing retail development in North America. This year it bought Keg Restaurants, Canada's largest steak and seafood chain for £513.5m.

Mr Tim Thwaites, managing director of Whitbread Retailing Division, said: "Following so quickly on the acquisition of The

Keg, with 75 restaurants in Canada, this purchase demonstrates the rapid strides we are taking to become a chain restaurant on an international scale."

Weinkruger is based at Dordrecht in central southern Germany. It is planned to have six Beefeater restaurants operating there by the middle of next year.

Beefeater restaurants have been developed over the last 14 years from a small London operation into what Whitbread claims is the most profitable chain of its kind in Europe.

Unit in £1.5m GKN purchase

Unit Group, manufacturer of timber pallets, plywood and chipboard reeds, is to acquire the business and assets of Tilgate Pallets, a division of GKN Chp, for a £1.5m cash.

Next keeps Allens chain

BY MAGGIE URRY

Next, the stores and mail order group, has decided not to proceed with the proposed sale of its Allens Chemists chain following the stock market fall. Allens, acquired with Combined English Stores which Next took over in July this year, had been put up for sale as it did not fit in to Next's strategy.

It had been hoped that the sale of the 105-shop chain would raise £40m and a number of possible buyers had registered an interest, with some bids in line with Next's valuation. But since the market crash in mid-October the remaining handful of serious

buyers had reduced their bids to "the low twenties" according to Mr Peter Lomas, Next's finance director.

Mr Lomas said the change of plan was "a long-term postponement if not a cancellation."

Next stressed yesterday that it would now give Allens "full support in order to help it realise its considerable potential." The lack of the hoped-for £40m is not thought to be material to Next, which has a strong balance sheet, particularly since the issue of £100m of convertible bonds in September.

The slump in share prices is

persuading other companies to postpone proposed disposals as well. Asda, the supermarket group, may defer its sale of Allied Carpets. It now seems unlikely that the purchase would pay the £120m which Allied Carpets had been expected to fetch.

Asda is thought to be unwilling to part with the business for a sum less than that which would earn interest equal to Allied Carpets' pre-tax profits. Asda had already agreed the sales of the MFI furniture group and its dairy interests before the market fell.

Braithwaite to sell engineering subsidiary

By Mike Smith

Braithwaite Group, the engineering company, yesterday bade farewell to the business which brought it into existence.

It is selling Braithwaite Engineers, founded more than 60 years ago, to a consortium which includes Rowwood Engineering and members of the subsidiary's management.

The disposal follows a rapid change in the company's fortunes since Mr Andrew Fitzton and Mr Stuart Ross moved in as chief executive and finance director at the start of the year.

Analysts expect pre-tax profits of about £3.5m this year, against losses last year of £186,000. The main contributor to profits will be Andrews Group, the heating, drying and airconditioning concern bought from Stone International for £27m in May.

Braithwaite Engineers, which sells water tanks, is expected to achieve turnover of about £3.5m this year, against group losses last year of about £200,000. Extraordinary costs arising from the sale will be about £300,000.

MTM seeks merger approval

BY HEATHER FARMBROUGH

MTM, which manufactures and markets specialty chemicals and chemicals intermediates, is seeking shareholders' approval for a merger between its subsidiary Marchmont and CdFC, a subsidiary, Loison, based near Lille.

The proposed joint venture will create a new European specialised organic chemicals company, owned 50 per cent by MTM and CdFC. Marchmont's warranted net asset value will be £6m, while Loison's will be £3m.

MTM also intends to acquire CdFC's majority shareholding in ASAP, a fine chemical manufacturer near Milan, for £2.5m. In 1986, Loison made gross

profits of \$3.2m on sales of \$15.34m. Marchmont reported pre-tax profits of £1.73m on sales of £17.79m.

Mr Richard Lines, chairman and chief executive of MTM, said that Loison's customer base included many European companies which would be difficult to service from the UK only.

"We want to manufacture in countries to which we sell to increase our resilience to currency fluctuations", he added.

CdFC will pay an equalisation payment to MTM of £1.5m. CdFC is also paying £0.5m for the grant of an option exercisable between 1991 and the December 31 1993 to acquire MTM's inter-

est in the joint venture. It is paying MTM an additional \$4m for management services.

ASAP manufactures flavour and fragrance intermediates and pharmaceutical intermediates servicing the general Italian drug industry. Turnover was about \$6m in 1986, and is around \$10m this year.

MTM is seeking to become less dependent on mature products and to develop its fine chemicals business.

MTM's interim profits reported in September were little changed on last year's £1.89m, but Mr Lines said he was confident there would be an improvement in the second half.

Monarch in Venezuela

BY KENNETH GOODING, MINING CORRESPONDENT

Monarch Resources, the gold mining company which was listed on the London Stock Exchange last July, is to spend at least \$5m for its own tailings (waste dumps) reclamation facility at Mocumia Gorge in the Venezuelan state of Bolivar.

The plant will be capable of processing 50,000 tonnes a month, double the size of the facility which Monarch previously said it intended to install to recover gold from the waste which has been dumped in the Gorge since 1928.

The change of plan will delay from an estimated seven months

to 10 months positive cash flow from the project, but nearly double operating profit to \$600,000 a year, according to Mr Adrian Nash, an executive director of Monarch.

The two-stream plant will liberate more gold by separating pyrite in the ore by gravity and subjecting it to high-intensity leaching with cyanide. The balance of the ore will be leached by the conventional carbon-in-pulp process.

According to an independent report, the weighted average of gold in the tailings is 1.35 grams a tonne and the plant should

enable 85 per cent to be recovered, said Mr Nash.

Monarch earlier this year raised \$6.6m by placing 25 per cent of its shares in London and Mr Nash is in the UK this week to give a progress report to a number of investment houses and institutions.

He said that Monarch also intended to increase the throughput at the processing plant at the Colombia mine in Venezuela to its current rated capacity of 700 tonnes a day by the third quarter of 1988 and eventually to lift capacity to 1,500 tonnes a day.

U.K. INDUSTRIAL PROSPECTS

The Financial Times proposes to publish a Survey on the above on
MONDAY 4TH JANUARY 1988

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES CONFERENCES

CIVIL AVIATION IN THE PACIFIC BASIN

The Pacific Basin, civil aviation's fastest growing air transport area, is the subject of the Financial Times conference to be held in Singapore on 25 and 26 January 1988. The rapid growth in the region is already imposing strains upon the airlines, airports and the aviation infrastructure overall. It will generate a massive demand for new aircraft and the money with which to buy them for many years to come. The aim of the 28 conference is to define the problems and indicate possible developments and solutions. Contributors to the debate include Dr Chong Chong Kong, Singapore Airlines, Mr Mitsumasa Kawano, Japan Air Lines, Mr Frederick Bradley, Jr, Senior Vice President of Cathay Pacific, Mr Michael Jones, Director of the Hongkong Bank Group, Mr Horst Pothmann, Vice President of Pratt & Whitney and Mr Sydney Gilbreath, Managing Director of British Aerospace. The conference has been used to promote the Asian Aerospace '88 Exhibition, which will be held at Singapore Changi Airport, 27-31 January.

THE FT CITY SEMINAR

The Financial Times City Seminars have been very successful and 11, 12 & 15 February 1988 are the dates for the sixth briefing on the changing structure of the City of London. The seminar includes discussion of the major markets, players and developments in the business environment. An assessment of how the City withstands the storms of recent weeks will be included. Mr W. H. R. Schreder returns to the platform as opening speaker and among the other contributors on this occasion are Mr John Matthews of Conroy Hartwell Ltd, Mr Robert Gray of N M Rothschild, Mrs Frances Edwards of Morgan Guaranty Ltd, Mr John Aulis of Citibank, Mr David Senger of Morgan Guaranty, Mr Peter Ruffin of R W Sargent and Mr George Nissen of the Securities Association. Mr Mark Lee, Financial Times Conference Adviser, is to chair and the Rt Hon John Smith MP, Opposition Treasury Spokesman and Mr J. A. Donaldson, formerly of ICI, are two of the non-city speakers who will be addressing the seminar. This programme is particularly suitable for company training schemes and the Conference Organisation will be pleased to discuss book bookings.

CABLE TELEVISION AND SATELLITE BROADCASTING

The Financial Times sixth conference on Cable Television and Satellite Broadcasting, to be held in London on 17 and 18 February, brings together speakers from the main European markets to review the future of the new media at a critical juncture in their development. The Rt Hon John Smith, MP, is to give the opening address and will speak on creating a broadcasting structure for the next century. Mr Michael Cockfield, Mr Anthony Stansfeld-Gooding, Mr Richard Dunn, Mr Cyril Du Peloux and Mr Jürgen Datz are among the distinguished panel of speakers who will review the changes that are taking place in the whole media scene.

All enquiries should be addressed to:
The Financial Times Conference Organisation,
2nd Floor, 126 Jersey Street, London SW1Y 4JL.
Tel: 01-248 2323 (4 lines) or Telex: 8954871
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You'll be surprised who you see in Carnaby Street these days.

Underwoods. Sock Shop. Monsoon. Cobra Sports. Peachey have brought a few new faces to Carnaby Street. Over the last few years we have upgraded the whole area, from Newburgh Street to Foubert's Place. Other tenants include Next and Midas. In four years, its capital value has risen from £20 million to £44 million. And now with the arrival of Mary Quant, it's really back in fashion.

Peachey Property Corporation plc

Granada advances by 20% to £111m

BY NIKKI TAIT

Granada, the TV and leisure group which recently agreed terms in a £250m bid for rival Electronic Rentals, yesterday reported a 20 per cent profit improvement to £111.1m before tax in the 53 weeks to October 3.

Sales were up 21 per cent to £1.02bn, the first time turnover and profits have broken the £1bn and \$100m mark respectively. Earnings per share rose in line with pre-tax profits, from 21.3p to 25.6p.

Yesterday, the company admitted that TV advertising revenue did not appear to have started quite so strongly in the current year, but otherwise said that it felt well-placed in the face of any economic downturn. On the electronic retail side specifically, Granada added that sales in the current year were well up with expectations and it was not experiencing any slackening in the high streets.

Profits were struck after a £123.8m depreciation charge (£137.8m last time) - with £102.5m charged on rental assets against £119.9m. The decline, according to Granada reflected the reducing impact of video

ERG dividend omission disappoints

Murmurings of institutional displeasure greeted the announcement yesterday that it will not be paying an interim dividend in the light of the Granada offer, writes Nikki Tait.

The decision not to declare a dividend came as ERG announced its figures for the half year to end-September, showing pre-tax

profits 53 per cent higher at £11.1m. The absence of the interim dividend payment, according to both ERG and Granada, is a condition of the £250m bid - something which was not spelt out directly in the bid announcement.

ERG shares have been held in large part for their yield by income funds and

yesterday a number of fund managers said that they were surprised by the omission. "We are disappointed," commented Savis & Prosop.

Yesterday, ERG said that the dividend decision had been discussed ahead of its recommendation, but that it had been unable to persuade Granada to change its mind.

The merged group would take around 85 per cent of the rental market, but Granada argued that the rental/retail distinction was eroding. The combined group would have under 20 per cent of the two markets are considered together.

The total dividend for the year is up from 8.5p to 9.8p - a 15 per cent rise.

See Lex

STANLEY LEISURE's newly formed subsidiary, Stanley Snooker Clubs, has acquired the Argyle Snooker and Leisure Club in Birkenhead, Merseyside, for £404,000 cash.

JOHN BEALES has agreed to purchase for an expected £680,000 Southern and Redfern, a refrigeration and electrical contractor based in Bradford, West Yorkshire. S and R is a subsidiary of the Paragon Group, which is to receive £400,000 on completion, the balance to be held by a joint solicitor pending S and R's accounts at November 30. In addition, Beales will repay over the next 18 months a loan account of £666,000 owed to Paragon.

Advance to £22m by W&D Breweries

by Lisa Wood

Wolverhampton & Dudley Breweries, the Midlands-based brewer, which trades under the Bank's and Hanson's banner yesterday reported pre-tax profits of £22.3m for the year to September 27, an increase of 18.3 per cent on the same period last year. This included £19,000 profits on property disposals compared with £178,000 last year.

Earnings per share, at 25.6p, were up 26.3 per cent on 1986 with a final dividend of 4p (3.5p) making a total dividend of 5.85p, up 20 per cent on that of last year.

Mr David Thompson, managing director, said the group had increased sales of ale in a declining market. "We have a fundamental belief in the continuing profitability of ale," he stated.

He said sales of lager, with Harp being W & D's standard brand, were incremental rather than substitutional. W & D's sales of lager, at under 20 per cent of its total beer volumes, are below the industry average.

However, Mr Thompson said his lager sales had risen faster than the market generally with premium-priced lagers up 45 per cent since a small base.

In the free trade W & D said its market share had increased but it said there were limitations to further growth in the take-home business caused by "unprofitably low prices" for other canned beers competing at the bottom end of the market. W & D's major take-home brand, Harp, is sold at up to £1 more than a four pack of a supermarket own label beer.

W & D, with some 300 public houses has formed a small Keen & Harvey House Division. Substantial refurbishment is being made to create three star outlets. Hotels, said Mr Thompson were not central to W & D's strategy.

W & D made a profit of £2.2m on its sale of a five per cent stake in Vaux.

See comment

Wolverhampton & Dudley's figures were well ahead of analyst's forecasts, though the shares only gained 1p to 308p. Britain's regional brewers have their reputation on a rise and increased consumption of lager nationally has weakened many of their portfolios. W & D, however, has increased its sales of ales against a declining market and its lager sales have the been incremental rather than substitutional. It has also increased margins, which before property disposals, rose from 18.5 per cent to 17.7 per cent. W & D has not discounted sales to supermarkets and its Bank's bitter is sold at a premium price in the off trade. Against the background of economic recovery in the Midlands, analysts are forecasting pre-tax profits for the current year of up to £25.5m, including property disposals, which tend to be small. That puts the shares on a prospective p/e of 12.

See comment

Beaverco rises

Beaverco, plastics and consumer products manufacturer, reported pre-tax profits of £1.1m in the six months to the end of September 1987. Turnover for this USM-quoted company rose from £7.6m to £9.6m.

Earnings per share were 5.8p (4.8p) and an unchanged interim dividend of 1.7p has been declared.

Sugar-coated Berisford 25% ahead at £88m

BY CLAY HARRIS

S&W Berisford, the diversified industrial and trading group which owns British Sugar, increased pre-tax profits by 24.8 per cent to £87.5m in the year to September 30.

The pre-tax increase from the 1986-87 figure of £70.1m, excluding the exceptional £78.2m profit on Berisford's sale of its stake in Rankin Hovis MacDougall, was achieved despite a loss on commodity trading and a reduced contribution from the industrial division.

A slip in operating profits to £135m (£130.3m) was more than offset by lower interest charges of £49.1m (£57.6m).

In addition to a \$456m pre-tax loss, commodity trading was responsible for extraordinary charges reflecting £13m in closure and reorganisation costs and a £3.8m provision on tin contracts.

Berisford, however, was able to set these and the £218m costs of defending against Tate & Lyle and Ferruzzi against £10.6m profit on the sale of interests in subsidiaries and tax benefits from previous years to create a net extraordinary credit of £1.58m (£1.35m).

The estimated \$2m-\$3m costs of the defence against Associated British Foods, which dropped a £707m takeover bid last month because of the stock market crash, were not included in the 1986-87 figures.

Berisford said the diversity of its operations gave it an advantage with which to face uncertain economic conditions.

Total capital employed fell to £1,068m (£1,195m), with a reduction in financial services, industrial and commodities, but a large increase in property, the fastest growing division, with big contributions from developments in Eastcheap in the City of London.

See comment

AIM GROUP has acquired Express Electronics, Hum Maintenance Services and Bechling Aerospace Coatings for a total cash consideration of £285,000. All three companies are based at Bournemouth International Airport.

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Carlton advances to £34m

BY FIONA THOMPSON

Carlton Communications, television and radio, yesterday reported profits ahead by 79 per cent for the year to September 30, 1987. However, the pre-tax advance from £18.1m to £33.7m included £4.1m profit on investment sales, compared with £800,000 last year.

Earnings per share rose to 32.4p from 22.8p. A final dividend of 3.5p was proposed, bringing the total for the year to 5.35p.

More than 90 per cent of revenue comes from the television industry. It both manufactures the products and provides the facilities.

Mr Michael Green, chairman, said demand for products and facilities had increased rapidly due to growth in the industry and the moves towards deregulation in Europe.

The products and facilities businesses have traditionally

provided a fairly even profits split, but the former has now taken the growth lead.

The US businesses contributed 30 per cent of profits. Abekas will in January have tripled its manufacturing capacity in 15 months, and will be expanding in the new year to service the growing proportion of export sales to Japan and Australia.

The Moving Picture Company, which produces commercials, this year worked on a number of campaigns including Barclays, Midland and National Westminster banks, Anchor Butter, Esso, Heineken, Rolls Royce, and Hamlet.

Group turnover was £112.27m - including a £23.1m (nil) contribution from its 20 per cent stake in Central TV - compared with £58.27m last year.

See comment

Even stripping out investment

Parkdale falls to £0.25m

Pre-tax profits at Parkdale Holdings were almost halved from £500,876 to £233,586 for the six months to October 31, 1987, but the directors said that these results do not reflect the year as a whole.

The property programme, including disposals, was prog-

ressing satisfactorily and the directors were confident about the full year's outcome.

The dividend was raised to 0.9p (0.8p) but earnings per 10p share worked out at 0.76p (3.01p adjusted) after tax of £88,000 (£139,158). Turnover was £240,354 (£498,985).

gains, yesterday's results were better than the City expected and the shares rose 32p to close at 585p.

The Abekas contribution was very strong, with a number of new products selling extremely well, the A62 real time editing device and the A63D perspective and rotate machine.

The long term industry trends are beneficial for Carlton - commercials are strong in the US and the UK, deregulation is gathering pace and the growth of the independents will boost both the products and facilities divisions.

A pre-tax profit forecast for this year of about £44m produces a prospective p/e of 15, at a premium to the market but justified given its growth.

See comment

Even stripping out investment

Dobson Park up 25% as emphasis changes

Dobson Park Industries reported pre-tax profits ahead by 25 per cent in the year to October 3, 1987. The figures reflected the change in emphasis from mining equipment to industrial electronics and toys and plastics.

A breakdown of profits before interest charges, but including associates showed mining down at £6.31m (£8.23m), but industrial electronics up at £2.33m (£749,000) and toys and plastics at £2.48m (£1.54m).

There was also a doubling in the contribution from power tools at £2.1m (£1.04m) and a cut in the loss of other engineering to £24,000 (£102m).

Turnover for the Wigan-based company was almost static at £220.48m (£218.52m). Earnings per 10p share came out at 1.09p (3.29p), adjusted for the right issue and the directors are recommending an unchanged final dividend of 3.1p for a same-again total of 5.21p.

Operating profit of £13.73m (£10.95m) included a reduction in pension contributions of £240,000 and was after increased redundancy and re-organisation costs of £2.6m (£1.27m). The net interest charge was down from £885,000 to £255,000.

Tax took £55,00m (£41m) and there were extraordinary debits

of £151m (£288,000) being the net loss arising from the divestment of businesses during the year. Dividends absorbed £5.04m (£4.35m) to leave distributable profit of £2.48m against £2.48m.

Directors said that at the year end cash and bank balances exceeded borrowings by £1.53m.

See comment

The turnover of Dobson Park from a company mainly dependent on selling mining equipment to British Coal to a broadly based engineering company with a fast growing industrial electronics division, has proceeded with enviable deliberation.

Added to that is the lack of good timing. The company's August rights issue has left it flush with cash to continue its acquisition programme at far more attractive prices. The bleeding in mining equipment profits appears likely to have been halted for the time being, with a 22.6m of restructuring costs last year set to come down. The current year will also be boosted by a full contribution from the US acquisitions, which were funded by US dollar borrowing. Pre-tax profits of £17m in the current year would put the shares on a prospective multiple of nine, which, underpinned by a 7.3 per cent yield, appears to offer a reasonable defensive investment.

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Bass

Public Limited Company

EXTRACTS FROM THE STATEMENT BY THE CHAIRMAN - MR. IAN PROSSER

I am pleased to report record profits of £365.0m in the year to September 1987, an increase of 17.6% over the previous year. Earnings per share have increased by 20.3% and we have added to reserves extraordinary profits of £24.2m.

The beer market is continuing to change with major growth in the take-home trade and lager. The Company has for some time been the leader in the lager market with Carling Black Label and the Tennent's range and has continued to build on that position this year. Furthermore, it has now achieved leadership in the take-home market in Great Britain for all beers. We have also increased our overall beer market share.

The leisure businesses have again achieved substantial profit growth with an excellent performance from Crest Hotels. The Holiday Inns bought during the year are trading to expectation. The leisure retailing businesses, particularly Coral Social Clubs, have also had a good year.

The purchase of Horizon Travel and Wings/OSL has brought to the Company a significant presence in the overseas holidays market. The market is intensely competitive but one that we believe will offer long-term profit growth.

During the year we have spent £573m on our businesses. We have allocated a further £390m for capital expenditure in the new financial year together with the finance required for the Holiday Inn purchase of \$575m.

The major setback to world stock markets since 19th October 1987 has had its effect on the Company's share price although, relative to most shares, the Company's share price has held up well. We have confidence in the year ahead and look forward to further progress.

	1987	1986
Turnover	£m	£m
Brewing, drinks and pub retailing	2,225.1	1,965.9
Leisure	985.3	742.8
	3,210.4	2,708.7
Trading Profit		
Analysed:		
Brewing, drinks and pub retailing - operations	363.3	252.8
surplus on disposal of fixed assets	14.6	317.9
	377.9	570.7
Leisure - operations	67.3	57.4
surplus on disposal of fixed assets	6.7	68.5
	74.0	125.9
	451.9	696.6
Profit before taxation	365.0	310.4
Tax on profit on ordinary activities	121.2	111.5
Profit after taxation	243.8	198.9
Attributable to outside shareholders	(6.3)	(3.9)
Extraordinary items (Note 1)	24.2	(8.3)
Preference dividend paid	(8.3)	(8.3)
Earnings available for ordinary shareholders	261.4	141.3
Earnings per ordinary share	71.4p	59.5p
Ordinary dividends - per share	15.55p	17.0p

NOTES
1. During the year the investment in Yorkshire Television Holdings PLC was sold together with the United Kingdom holiday centres against which a provision was made last year. The extraordinary credit resulting from these transactions is shown net of taxation of £12.7m.
2. The Company instructed experts to carry out a valuation of the Group's properties (other than holiday centres) on 1st October 1986. A surplus of £229.2m has arisen from this valuation and has been included in the Group's reserves.

Registered Office: 30 Portland Place, London W1N 3DF

QUALITY, POTENCY, BRAND STRENGTH



- VOLUME: ALE and lager both up. Premium strength lager rose 45%. Wine sales buoyant.
- MARGIN: Cost control, higher volumes, and a firm wholesale price structure push margin up to 17.7%.
- RETAILING: 9 new pubs opened in Manchester, North Wales, East Midlands and Bristol. Catering business expanding fast. Site acquisition ahead of schedule.

Turnover £123.3m up 9.0%
Pre-tax profit £22.3m up 18.3%
Earnings per share 22.6p up 26.3%
Total dividend 5.85p up 20.0%

■ CASH FLOW: Positive for the third year in a row. Ambitious capital expenditure programme for 1988.

The Wolverhampton & Dudley Breweries, PLC

Copies of the Report and Accounts for the 52 weeks ended 27th September, 1987 will be available from the Secretary, The Wolverhampton & Dudley Breweries PLC, Park Brewery, Wolverhampton WV14W, after 22nd December 1987.

COMMODITIES AND AGRICULTURE

Cocoa dives after failure of talks

BY DAVID BLACKWELL

COCOA PRICES rose-dived in both London and New York yesterday in the wake of the International Cocoa Organisation's failure to agree on measures to reactivate its price support mechanism.

The March position cocoa contract on the London Fox (Futures and Options Exchange) opened yesterday morning down by the maximum permitted amount of \$40 a tonne, and the market was closed for the statutory 15 minutes before trading recommenced. By the close it was \$1,048 a tonne - a fall of \$89 a tonne.

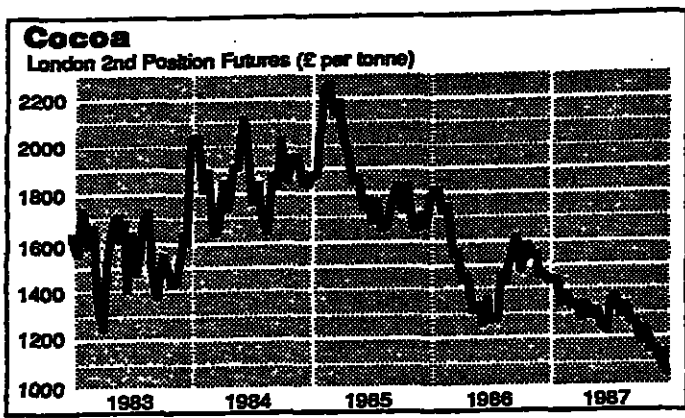
On Friday the market had taken the view that it would be third time lucky for the organisation's attempts to get the buffer stock manager back into action. The buffer stock had been suspended since June, and two attempts to review the "must buy" and "must sell" price levels had already failed since then.

By the close on Friday the March contract was up \$43 a tonne at \$1,137 a tonne. Dealers were expecting the producing and consuming countries to reconcile their differences later that evening.

In the event the talks collapsed in the early hours of Saturday morning, leaving the market high and dry and the prospects for the agreement gloomy.

The meeting has been technically adjourned until the end of February.

The opening of the talks last week had not inspired the market with confidence. Until Fri-



day Prices had remained around the lowest for five years as producing countries battled with each other about the level of prices which they felt ought to be defended.

The levels have remained at 1,600 SDRs (Special Drawing Rights) for "must buy" and 2,270 SDRs for "must sell" since the 1985 cocoa agreement came into effect early this year. In May and June the buffer stock manager, who already has 100,000 tonnes of stock held over from the previous agreement, bought 76,000 tonnes - the maximum he was allowed to take before the levels had to be reviewed.

Meetings of the organisation in July and September ended in disagreement, with the Ivory Coast - the biggest producer - opposing

any reduction in the price to be defended. But on Thursday last week the producing countries had hammered out an agreement which allowed a reduction in both levels of 115 SDRs a tonne.

However, this was linked to other measures designed to weaken the effect of cocoa being offered to the consumers from countries outside the agreement.

It was this linked measures - which included plans for a quota on imports from countries outside the agreement - which consumers balked at.

If a price cut had been agreed, the buffer stock manager would have been able to take a further 75,000 tonnes of cocoa off the market, taking his holding to the maximum permitted level of 250,000 tonnes.

However, some analysts have been doubtful that any purchase for the buffer stock would be made in supporting the market, given the low prices prevailing this year and the prospect of a fifth successive year of supplies outstripping demand.

Some also doubt whether the buffer stock manager has sufficient funds to buy as much as 75,000 tonnes, given that the organisation is owed about \$45m in outstanding levies.

Analysts believe the price could now drift below \$1,000 a tonne as the prospects for the coming harvest become clearer - unless there is a sudden deterioration in the West African crop.

Meanwhile, traders in Malaysia - outside the agreement but one of the six largest producing countries - said that they could live with the low cocoa price.

The question is - can the international Cocoa Agreement? Ghana's cocoa industry will receive a fresh injection of funds over the next five years following an agreement with donors to provide a total of \$125m, according to the official Ghana News Agency, reports reuter from Accra.

The agency quoted Mr Seung Chol, World Bank representative in Accra, as saying the Bank had approved on December 1 loans worth \$40m from its soft loan affiliate, the International Development Association.

The interest-free money will help Ghana to rehabilitate its cocoa sector through a programme starting early next year.

MacGregor to unveil set-aside scheme

By David Blackwell

BRITISH PROPOSALS to pay farmers who agree to cut cereal production are to be unveiled by Mr John MacGregor, the Agriculture Minister, today.

Following decisions taken in Brussels earlier this year on a package of Common Agricultural Policy reforms, each member state is under obligation to produce a plan by April 1 1988 aimed at reducing the Community's grain surplus. Compensation under this so-called extensification scheme would be paid to farmers who voluntarily agreed to reduce their cereal output by different methods, including setting aside land.

Those decisions, under the socio-structural package, preceded the recent, somewhat vaguely-worded European Commission plan for a Community-wide set-aside scheme, which was brought into the crucial negotiations last month on agricultural "stabilisers" (essentially automatic price cuts once the production targets are breached).

The set-aside idea, which has been tried with mixed results in the US, is now seen in Brussels as a useful complement to price cuts in the cereals sector. One way of encouraging farmers to take any action in particular to accept a measure of CAP reform.

Although it was a major issue at the Copenhagen summit last weekend, the idea failed to break the deadlock over the whole range of EC budget reforms which were on the agenda.

Mr MacGregor's expected announcement, coming so soon after the collapse of the Copenhagen summit last weekend, has worried farmers who fear any action that might be taken by Britain without its EC partners.

Mr Simon Gourlay, president of the National Farmers' Union, said yesterday: "We favour a set-aside scheme, but British cannot do it alone. It must be part of an EC package with strict controls and policing."

Britain can justify claim to have prompted some of the thinking in the Community on set-aside with a controversial paper written by the informal meeting of EC farm ministers in the English lake district in September 1986.

Mr MacGregor is known to be strongly behind a "set aside" scheme. Last July he told the Home Grown Cereals Authority that the EC could not rely on decreasing the price paid to farmers as a means of reducing mounting cereal surpluses.

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Breeding nostalgia at the Smithfield show

FARMER'S VIEWPOINT

By John Cherrington

THE ROYAL Smithfield Show, which is running at Earls Court this week, has become very popular in recent years. Farmers from all over the country flock to London each December to spend a day at the Show while their wives do the Christmas shopping.

This year, much to my regret, I am prevented from attending the event by illness. From a commercial standpoint my main interest at the show is in the machinery displays, but for me the cattle hold the chief personal attraction, albeit a nostalgic and academic one.

Although I have never kept beef cattle on my own account my farming apprenticeship was spent largely in their company.

On leaving school my first job was on a beef farm in the West Midlands. My boss was a grazier. He bought cattle in the early spring and brought them home to graze his pastures through the summer. Then in late June he sent them back to market again.

Even to my youthful eyes it did not seem very profitable enterprise. I came to know the several hundred cattle I looked around every day quite well. They were very individual beasts and I soon noticed that a number of them did not fetch as much on sale as they had cost.

I pointed this out and asked if an account was kept of these matters. As a keen apprentice I even suggested that it might help if I kept accounts myself.

He would have none of it, however. He loved his cattle and told me that even if isolated beasts did not show a profit the enterprise as a whole did. In any case, he enjoyed it.

This last was the selling phrase. Enjoyment blinds many farmers the requirements of good business.

I then spent two years on beef ranches in Argentina. These ranches had some of the finest beef cattle in the world to supply chilled beef to Britain. The breeds were Scots Aberdeen Angus and Shorthorn on the better land, with Herefords running on the rougher country. I count myself lucky to have worked with such marvellous stock.

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however, and found that, just as in Britain, breeding pure beef cattle was no longer regarded as an economic use of land. The ranches I had worked on had adopted dairy or had been ploughed up for cereals. To cap it all, when I got back to England after four years away my old boss got in touch to offer me the chance of starting his own 200 cow dairy. Which I did.

The problem with beef cattle is that they are among the world's poorest converters of feed into meat. They are nowhere near as efficient as pigs or poultry, and on grass they are not as good as sheep. On my last acre with a ewe with a lamb in a season, a breeding cow will take another six months at least.

Nevertheless I have always visited the Smithfield Show just to keep in touch with trends.

Until about 20 years ago the traditional British breeds were supreme but the main animals on show were usually cross-bred. This was to take advantage of the factor of heterosis, or hybrid vigour, which means in effect that a cross between two pure breeds is usually more productive than a pure breed.

Then came the invasion of the European breeds, led by the Charolais from France which have spread throughout the world. There is now some European blood in most of the Smithfield cattle. What the imports brought was greater size for age, probably reducing their original use as draught animals. The pure British stock had been turned over exclusively to meat production early in the 19th century and they eventually became too small and too fat for modern tastes.

Those on show at Earls Court

those on show at Earls Court

those on show at Earls Court

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End of the line approaches for Chicago stock yards

BY DEBORAH HARGREAVES IN CHICAGO

AN ERA is coming to an end in Chicago as the last of the area's famous stock yards go up for sale. Their closure, which could come within the next few months, will mark the passing of the industry on which the city was built and which gave rise to Chicago's famous "hog butcher to the world."

During their peak period at the turn of the century, the yards were handling over 3m cattle

and 6m pigs a year, but they have been on the decline ever since.

The yards were central to Chicago's growth as an important hub city. In 1855, the newly-opened Union Stock Yards on the city's south side covered almost a square mile and employed over 30,000 people.

In 1971, they were moved out of the congested city to newly-built premises at Joliet - some

50 miles outside Chicago. These have now to be sold, and it is unlikely any purchaser will keep them open since the number of cattle turning up for market there has dwindled in recent years.

Mr Harlan Bane who runs the Joliet yards, having moved the business from Chicago, recalls that when he started at the stock yards in 1953, they were already losing their pull. Since then, technological advances, including refrigerated truck transport, have removed the need for a centralised meat packing industry.

When the Joliet yards were opened, herds of around 10,000 cattle a week were arriving for auction, but this has slowed to a steady trickle of less than 500. Most of the cattle arrive on Mondays, Mr Bane explains, with a couple of hundred hogs turning up throughout the week.

Today, the focus of US livestock farming has shifted away from the mid-west and over 85 per cent of the cattle business is concentrated in seven southwest states. Livestock farming in the mid-west has largely been replaced by big grain farms and feedlots, which are young animals which are fattened up in feed lots for several months before being slaughtered.

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deliver to Joliet will have to travel further afield to either Peoria - 100 miles away - or East St Louis in Missouri to find the nearest stock yard.

More lambs born in NZ

By Dal Hayward in Wellington

THIS season 1.6 m more lambs have been born in New Zealand farms than last year, making a total of 47.9m lambs.

Last year the lamb crop was 46.35m.

This year's figure comes in

Gilts move in narrow range

91.14. October retail figures for the UK rose by 0.9 p.c. compared with a fall of 0.5 p.c. in September. Although mildly encouraging the rise was much in line with expectations and had little real effect on trading.

US Treasury bond futures opened down from Friday's close but traded within a narrow

fluctuations seen last week and many speculators were content to sit on the sidelines ahead of October's US trade figures, due for release on Thursday.

LIFFE FT-SE 100 INDEX FUTURES OPTIONS				
Strike	Calls-Last		Puts-Last	
Price	Dec	Jan	Dec	Jan
15000	11.63	15.61	0.63	1.06

13550	9.35	21.94	1.63	3.19
13570	7.47		1.65	
13570	5.97		2.47	
16000	4.52	8.82	3.52	5.07
16250	3.33		4.83	
16500	2.38	6.28	6.38	7.53
16750	1.64		8.14	
Estimated volume total, Cals 3 Pats 1				
Previous day's open int: Cals 47 Pats 136				

Feb	Mar	Dec	Jan	Feb	Mar
-	25.65	0.30	-	-	0.40
-	19.45	0.30	0.30	-	0.30
-	15.85	0.30	0.30	0.30	0.65
10.05	10.35	0.30	0.80	1.25	1.65
6.95	6.90	0.30	1.65	2.45	3.15
3.75	2.55	1.85	3.70	4.65	5.35
1.95	2.50	6.10	7.05	7.85	8.40

to 1286 Puts 6/98
to 75 Puts 0

Just	Jan	Sep	Dec	Puts-Just	Jan	Sep
2.30	2.15	0.00	0.00	0.00	0.00	0.24

1.63	1.57	0.00	0.04	0.14	0.40
1.43	1.38	0.00	0.06	0.19	0.46
1.23	1.21	0.00	0.08	0.24	0.54
1.04	1.05	0.00	0.12	0.30	0.63

to 0 Pans 102
to 2274 Pans 2034

JAPANESE YEN (1986)
¥12.5m \$ per ¥100

Jan	0.7633	0.7637	0.7660	0.7616
Feb	-	-	0.7665	0.7684
Mar	-	-	-	0.7759
Apr	-	-	-	0.7820
May	-	-	-	-
Jun	-	-	-	-
Jul	-	-	-	-
Aug	-	-	-	-
Sep	-	-	-	-
Oct	-	-	-	-
Nov	-	-	-	-
Dec	-	-	-	-

BREITLINS SHARE (THUS)				
	Gross	High	Low	Prec.
Dec	0.5995	0.6005	0.5986	0.5996
Mar	0.6058	0.6070	0.6051	0.6059
Jun	0.6125	0.6126	0.6110	0.6120
Sep	-	-	-	0.6185
Dec	-	-	-	0.6250

THREE-MONTH EUROPEAN LIBOR (%)				
	1991	1992	1993	1994
Three months	7.00%	6.00%	5.00%	4.00%

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Total
Jan	-	92.20	-	-	-	-	-	-	-	-	-	-	92.20
Feb	92.26	-	92.25	-	-	-	-	-	-	-	-	-	184.51
Mar	-	92.26	-	92.75	-	-	-	-	-	-	-	-	185.01
Apr	-	91.99	-	-	91.97	-	-	-	-	-	-	-	183.96
May	-	91.67	-	91.68	-	91.65	-	-	-	-	-	-	183.00
Jun	-	91.37	-	91.37	-	91.36	-	-	-	-	-	-	182.10
Jul	-	91.12	-	91.13	-	91.12	-	-	-	-	-	-	181.37
Aug	-	-	-	-	-	90.92	-	-	-	-	-	-	90.92
Sep	-	90.75	-	90.75	-	90.73	-	-	-	-	-	-	182.23

	Lowest	High	Low	Perv.
Jan	226.26	226.26	226.26	226.26
Dec	227.20	227.80	226.80	226.35
Nov	-	228.00	-	225.35
Sep	-	230.00	-	226.50

of exchange for the pound against various currencies, and where they are shown to be otherwise, in some cases the following qualifications are applicable: (F) free rate; (P) based on the par rate; (C) cash rate; (A) annual rate; (cd) convertible rate; (fu) financial rate; (m) monthly rate; (y) selling rate.

VALUE OF STERLING	COUNTRY	
99.25	Gibraltar	Gibraltar
4.00	Greece	Greece
39	Greenland	Greenland

AL07	Gates	U.S.
AL94		
2642	Gutierrez	Quebec
2300	Gutierrez	
2375	Gutierrez	France
AL 07 0753	Gutierrez-Hernandez	Puerto Rico
463.54	Guyana	Guyana
7945	Hadi	Greece
16765	Haidich	London
82 836	Hong Kong	H.K.
	Hong Kong	Fort
16793	Iceland	Iceland
2.40	India	India
100.25	Indonesia	India
20.29	Iran	Iran
7945	Irish Republic	Irish
166.60	Italy	Italy
9990	Italy	Italy
16.26	Japan	Japan
16543	Javan Coast	C.F.A.
5106	Jamaica	Shannon
16.25	Jordan	Yen
		Jordan
	Karachi	Rice

19.85	Libya	Libya
7.89	Lebanon	Switzerland
70.49	Luxembourg	Luxembourg
08.25		
08.25		
21.5096		
31.52		
8.110		
20		
6.01		
58		
1.5700		
16.00		

1246	Mexico	Mexico
52.81	Miquelon	Local
41.69	Monaco	France
02.00	Mongolia	Typh
9775	Montserrat	E. C.

0.25	Morocco	Dirham
0.8185	Mozambique	Metic
0.00	Namibia	S.A.
1.5700	Nauru Islands	Austral
0.6784	Nepal	Nepal
0.3955	Netherlands	Guilder
0.3650	Netherlands Antilles	Antil
0.8125	New Zealand	N.Z.
0.1650	Nicaragua	Costa

\$3.00	Niger Republic	C.F.A.
08.25	Nigeria	Malra
3.0411	Norway	Norw
.000	Oman Sultanate of	Rid
.000	Pakistan	Pakis
13.6875	Panama	Salva
	Papua New Guinea	Kina

emnity **EXPORT**

US Treasury bond futures opened down from Friday's close but traded within a narrow

range to finish virtually unchanged on the day. Activity was a little subdued after the fluctuations seen last week and many speculators were content to sit on the sidelines ahead of October's US trade figures, due for release on Thursday.

Strike Price	Calls-Last		Puts-Last	
	Dec	Jan	Dec	Jan
15000	11.63	15.61	0.13	1.06
15250	9.55	-	0.25	-
15500	7.65	11.94	1.65	3.19
15750	5.97	-	2.47	-
16000	4.52	8.82	3.52	5.07
16250	3.33	-	4.83	-
16500	2.38	6.28	6.38	7.53
16750	1.64	-	8.14	-

Estimated volume total: Calls, 3 Puts 1
 Previous day's open int: Calls 47 Puts 136

Last			Pmts-Last		
Jan	Mar	Dec	Jan	Feb	Mar
-	23.65	0.30	-	-	0.40
-	19.45	0.30	0.30	-	0.30
-	15.85	0.30	0.30	0.30	0.65
10.05	10.35	0.30	0.80	1.25	1.65
6.35	6.90	0.30	1.65	2.45	3.15
3.75	4.25	1.85	3.70	4.65	5.35
1.95	2.50	6.10	7.05	7.85	8.90

to 1286 Pmts 6/98
to 75 Pmts 0

Last		Puts-Last			
Jun	Sep	Dec	Mar	Jun	Sep
2.30	2.15	0.00	0.01	0.06	0.24
2.07	1.96	0.00	0.02	0.08	0.29
1.85	1.76	0.00	0.03	0.11	0.34
1.63	1.57	0.00	0.04	0.14	0.40
1.43	1.38	0.00	0.06	0.19	0.46
1.23	1.21	0.00	0.08	0.24	0.54
1.04	1.05	0.00	0.12	0.30	0.63

	Low	High	Low	Prev.
Dec	0.7536	0.7549	0.7531	0.7548
Mar	0.7543	0.7617	0.7600	0.7616
Jun	0.7678	0.7678	0.7665	0.7684
Sep	-	-	-	0.7752
Dec	-	-	-	0.7820

DEUTSCHE MARK (DM)

	Close	High	Low	Prev.
Dec	0.5995	0.6005	0.5986	0.5996
Nov	0.6058	0.6070	0.6051	0.6059
Oct	0.6125	0.6126	0.6110	0.6120
Jan	-	-	-	0.6185
Dec	-	-	-	0.6250

THREE-MONTH EURO-DOLLAR (100M)
\$1m points of 100%

	Close	High	Low	Prev.
Dec	92.19	92.20	92.17	92.25
Nov	92.24	92.25	92.23	92.32
Jan	91.99	91.99	91.97	92.07

	91.67	91.68	91.65	91.75
Sep	91.67	91.68	91.65	91.75
Dec	91.37	91.37	91.36	91.46
Mar	91.12	91.13	91.12	91.21
Jun	-	90.95	90.92	91.00
Aug	-	90.75	90.73	90.82

STANDARD & POORS 500 INDEX				
3500 times index				
	Latest	High	Low	Prev.
Dec	226.25	226.45	225.80	223.60
Mar	227.20	227.80	226.80	224.35
Jun	-	228.00	-	225.35
Aug	-	230.00	-	226.90

WORLD VALUE OF

VALUE OF STERLING	COUNTRY	
99.25 99.25-99.25	Edinburgh Glasgow	Glasgow

38	Greenland	Danish
0.1620	Greenland	E. C. C.
0.02 835	Guadeloupe	Local
4.07	Guam	U.S.
.84	Guatemala	Quetzal
2942	Guinea	Franc
2301	Guinea	Peso
5645	Guinea-Bissau	Guyana
1.0750	Guyana	
403.54		
	Haiti	Gourde
.7945	Hong Kong	Leone
1.6765	Hong Kong	H.K.
02.835	Hungary	Forint
4.70		

6.093	Iran	Iran
2.60	India	India
2.90	Indonesia	Russia
5.99	Iran	Russia
08.25	Iran	Russia
7.945	Iran	Russia
3.60	Iran	Russia
9.920	Iran	Russia
8.990	Iran	Russia
16.58	Iran	Russia
7.945	Iran	Russia
6.643	Iran	Russia
5.108	Iran	Russia
08.25	Iran	Russia
0.8865	Iran	Russia
	Kampuchea	Russia
	Korea	Russia

12.50	Kiribati	Australia
08.25	Korea (north)	Wen
3935	Korea (south)	Wen
02.635	Kuwait	Kuwait
60.1947		
4994	Lao	New
08.25	Lebanon	Lebanon
08.25	Lesotho	Madagascar
08.25	Liberia	Liberia
19.85	Libya	Libya
7.789	Liechtenstein	Switzerland
70.49	Luxembourg	Luxembourg
08.25		
08.25		
5096	Madagascar	Madagascar
31.5096	Malawi	Portugal
01.5	Maldives	Maldives

8110	Malawi	Malawi
20	Malaysia	Malaysia
6.01	Maldives Islands	Maldives Islands
58	Mali Republic	Mali Republic
1.5700	Malta	Malta
16.00	Martinique	Martinique
94	Mauritania	Mauritania
1246	Mauritius	Mauritius
52.41	Mexico	Mexico
41.69	Miquelon	Miquelon
02.00	Monaco	Monaco
9773	Mongolia	Mongolia
	Montserrat	Montserrat

\$185	Malawi	Malawi
	Maldives	Maldives
.00	Mali	Mali
1.5700	Malta	Malta
.6784	Marshall Islands	Marshall Islands
.3525	Martinique	Martinique
0.1650	Mauritania	Mauritania
08.25	Mauritius	Mauritius
0.1650	Netherlands Antilles	Netherlands Antilles
03.00	New Zealand	New Zealand
	Nicaragua	Nicaragua
08.25	Niger Republic	Niger Republic
	Nigeria	Nigeria
3.0411	Norway	Norway
.0000	Oman Sultanate of	Oman Sultanate of
	Pakistan	Pakistan
	Panama	Panama
	Papua New Guinea	Papua New Guinea
	Paraguay	Paraguay
	Peru	Peru
	Philippines	Philippines
	Pitcairn	Pitcairn
	Poland	Poland
	Portugal	Portugal
	Romania	Romania
	Russia	Russia
	Saudi Arabia	Saudi Arabia
	Senegal	Senegal
	Seychelles	Seychelles
	Sierra Leone	Sierra Leone
	Singapore	Singapore
	Slovakia	Slovakia
	Slovenia	Slovenia
	South Africa	South Africa
	South Korea	South Korea
	Spain	Spain
	Sri Lanka	Sri Lanka
	St. Kitts	St. Kitts
	St. Lucia	St. Lucia
	St. Vincent	St. Vincent
	Sweden	Sweden
	Switzerland	Switzerland
	Taiwan	Taiwan
	Tanzania	Tanzania
	Thailand	Thailand
	Togo	Togo
	Tonga	Tonga
	Trinidad	Trinidad
	Tunisia	Tunisia
	Turkey	Turkey
	Turkmenistan	Turkmenistan
	Uganda	Uganda
	Ukraine	Ukraine
	United Kingdom	United Kingdom
	United States	United States
	Uruguay	Uruguay
	Uzbekistan	Uzbekistan
	Venezuela	Venezuela
	Vietnam	Vietnam
	Yemen	Yemen
	Zambia	Zambia
	Zimbabwe	Zimbabwe

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emnity EXPORT

Journal of Management Education 30(6)

COUNTRY	CURRENCY	VALUE OF £ STERLING	COUNTRY	CURRENCY	VALUE OF £ STERLING	COUNTRY	CURRENCY	VALUE OF £ STERLING
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Algeria	99.2	Chad	1,000	Guinea	1,000	Paraguay	Guarani	74.39
Angola	20,220	Cuba	240,000	Ghana	1.00	Peru	Inti	49.50
Argentina	8.38	Greenland	11,570	Greece	11,570	Philippines	Peso	44.88
Australia	10,165	Guatemala	10,165	Guinea	1,000	Poland	Zloty	16.25
Spanish Puerto	202,835	Haiti	1,7945	Honduras	1,7945	Portugal	Escudo	241.00
Bahamas	54.07	India	1,7945	Hong Kong	1,7945	Romania	Lei	16.25
Bangladesh	4.36	Indonesia	1,7945	Hungary	85,821	Russia	Ruble	16.25
Bolivia	1,2642	Israel	1,2642	Iceland	66.20	Saudi Arabia	Riyal	36.25
Brazil	2,620.00	Italy	1,2642	India	66.20	Senegal	CFA Franc	1.00
Canada	2,5425	Japan	1,2642	Indonesia	66.20	Sierra Leone	Leone	241.00
Chad	21,0750	Korea	1,2642	Iran	66.20	Singapore	Dollar	1.00
Chile	935.34	Laos	1,2642	Israel	66.20	South Africa	Rand	16.25
Colombia	1,7945	Lebanon	1,7945	Italy	66.20	Spain	Peso	16.25
Costa Rica	0.6745	Libya	1,7945	Japan	66.20	Spanish Puerto	202,835	
Cuba	202,835	Madagascar	1,7945	Korea	66.20	Switzerland	Franc	1.00
Czechoslovakia	1,2642	Malawi	1,7945	Laos	66.20	Taiwan	Dollar	1.00
Dominican Rep.	21,0750	Malaysia	1,7945	Lebanon	66.20	Thailand	Baht	1.00
Dominican Rep.	21,0750	Mexico	1,7945	Libya	66.20	Tanzania	Shilling	1.00
Dominican Rep.	21,0750	Moldova	1,7945	Madagascar	66.20	Togo	CFA Franc	1.00
Dominican Rep.	21,0750	Mongolia	1,7945	Malawi	66.20	Tunisia	Dinar	1.00
Dominican Rep.	21,0750	Morocco	1,7945	Malaysia	66.20	Turkey	Lira	1.00
Dominican Rep.	21,0750	Mozambique	1,7945	Marshall Is.	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	Nicaragua	1,7945	Mexico	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	Niger	1,7945	Moldova	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	Nigeria	1,7945	Morocco	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	North Korea	1,7945	Marshall Is.	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	Paraguay	1,7945	Mexico	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	Peru	1,7945	Madagascar	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	Romania	1,7945	Malawi	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	Russia	1,7945	Malaysia	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	Saudi Arabia	1,7945	Marshall Is.	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	Senegal	1,7945	Mexico	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	Sierra Leone	1,7945	Moldova	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	Singapore	1,7945	Morocco	66.20	U.S.	Dollar	1.00
Dominican Rep.	21,0750	South Africa	1,7945	Marshall				

EXPORT CREDIT INSURANCE. 01739 9939

FT UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

[illegible]

SET BY PROTEUS

ACROSS

- ACROSS**
- 3 Center as noted in abstracted state (5)
- 4 Fall that impairs vision (3)
- 5 Trip during work-out in gymnasium (5)
- 6 Yacht round island with guide (5)
- 11 Desire by soldier to achieve brilliance (6)
- 12 Desires perhaps with chief male dancer (4,4)
- 13 Plot to overthrow society girl (3)
- 14 Fish with one spot on the outside (5)
- 17 Left-over trees without support? (7)
- 18 Telephone novice in retreat (5)
- 23 Skill needed to get one right (3)
- 25 Maintain quiet aloofness (5)
- 26 Don't deny, approve and on these perhaps? (6)
- 28 Diligence needed for attempt on reward (5)
- 29 Inward Japanese over apple (6)
- 30 Psychic powers getting one in real mess in bush-training (3)
- 31 Allied northern leader in stone (6)
- DOWN**
- 1 He wrote list excluding poor poet (5)
- 2 Well known for giving rates shock to Scotsman? (6)
- 3 One short (3)
- 4 A minor thoroughfare overseas (5)
- 5 Artist's burning gentleman's (5)
- 6 Letter (3)
- 7 Weapon that is first shown to hosts? (6)
- 8 Confused mass of seaweed (5)
- 12 Tape story? (7)
- 13 American glomcor rule (3)
- 16 Vestment of one pound weight (3)
- 18 Fleeting (but passing) fashion (5)
- 19 A wet pest perhaps in the garden (5,3)
- 20 Attendance for public relations exercise seen at church (5)
- 23 Spirit of wayward priest (6)
- 25 Make fun of some ill-chosen type (6)
- 26 Stupor as at the Spanish plant (6)
- 28 Affirming leading Ebonian to be backward (6)
- Solution to Puzzle No. 5,501**
- | | | | | | | | | | | | | |
|---|---|---|---|---|---|---|---|---|---|---|---|---|
| M | A | T | C | H | E | C | K | O | B | J | E | C |
| O | R | A | D | E | R | O | B | J | E | C | | |
| P | O | O | H | P | O | O | H | A | U | T | O | M |
| P | U | P | I | A | E | I | O | | | | | |
| E | S | S | A | S | A | N | D | I | P | E | S | |
| S | T | A | N | E | | | | | | | | |
| L | E | A | V | E | S | A | N | T | H | I | N | G |
| A | E | | | | | | | | | | | |
| N | E | U | T | R | O | N | | C | A | R | R | O |
| A | I | A | | | | | | | | | | |
| P | R | O | B | A | T | I | O | N | G | A | C | H |
| S | R | T | F | O | R | H | | | | | | |
| H | U | B | R | I | S | | C | O | M | A | T | O |
| O | I | O | N | | | | | | | | | |
| T | I | T | A | N | S | | | | | | | |
| P | R | O | P | O | S | A | L | | | | | |

MATCHBOX OBJECT

O R A B A L T O N
 POOHPHOOH AUTUMN
 F U P I A E I L
 ESSAY SANDPIPER
 T S T N E
 LEAVES ANTHRILLIS
 S A A E R L
 NEUTRON CARROT
 A T A M I
 PROBATION CACHALOT
 S R T F D R H
 HUBBLES COMATOSE
 O I O U M S Z
 TITANIUM PROPOSAL

[illegible]

BRITISH FUNDS						BRITISH FUNDS - Contd						FOREIGN BONDS & RAILS					
1987	Stock	Price	+/-	Yield	1987	1987	Stock	Price	+/-	Yield	1987	1987	Stock	Price	+/-	Yield	
High	Low			100	High	Low	High	Low		100	High	Low	High	Low		100	
"Shares" (Lives up to Five Years)																	
093	07/01/87	100.00	0.00	7.50	093	07/01/87	100.00	0.00	7.50	093	07/01/87	100.00	0.00	7.50	093	07/01/87	100.00
101	07/01/87	100.00	0.00	7.50	101	07/01/87	100.00	0.00	7.50	101	07/01/87	100.00	0.00	7.50	101	07/01/87	100.00
108	07/01/87	100.00	0.00	7.50	108	07/01/87	100.00	0.00	7.50	108	07/01/87	100.00	0.00	7.50	108	07/01/87	100.00
116	07/01/87	100.00	0.00	7.50	116	07/01/87	100.00	0.00	7.50	116	07/01/87	100.00	0.00	7.50	116	07/01/87	100.00
124	07/01/87	100.00	0.00	7.50	124	07/01/87	100.00	0.00	7.50	124	07/01/87	100.00	0.00	7.50	124	07/01/87	100.00
132	07/01/87	100.00	0.00	7.50	132	07/01/87	100.00	0.00	7.50	132	07/01/87	100.00	0.00	7.50	132	07/01/87	100.00
140	07/01/87	100.00	0.00	7.50	140	07/01/87	100.00	0.00	7.50	140	07/01/87	100.00	0.00	7.50	140	07/01/87	100.00
148	07/01/87	100.00	0.00	7.50	148	07/01/87	100.00	0.00	7.50	148	07/01/87	100.00	0.00	7.50	148	07/01/87	100.00
156	07/01/87	100.00	0.00	7.50	156	07/01/87	100.00	0.00	7.50	156	07/01/87	100.00	0.00	7.50	156	07/01/87	100.00
164	07/01/87	100.00	0.00	7.50	164	07/01/87	100.00	0.00	7.50	164	07/01/87	100.00	0.00	7.50	164	07/01/87	100.00
172	07/01/87	100.00	0.00	7.50	172	07/01/87	100.00	0.00	7.50	172	07/01/87	100.00	0.00	7.50	172	07/01/87	100.00
180	07/01/87	100.00	0.00	7.50	180	07/01/87	100.00	0.00	7.50	180	07/01/87	100.00	0.00	7.50	180	07/01/87	100.00
188	07/01/87	100.00	0.00	7.50	188	07/01/87	100.00	0.00	7.50	188	07/01/87	100.00	0.00	7.50	188	07/01/87	100.00
196	07/01/87	100.00	0.00	7.50	196	07/01/87	100.00	0.00	7.50	196	07/01/87	100.00	0.00	7.50	196	07/01/87	100.00
204	07/01/87	100.00	0.00	7.50	204	07/01/87	100.00	0.00	7.50	204	07/01/87	100.00	0.00	7.50	204	07/01/87	100.00
212	07/01/87	100.00	0.00	7.50	212	07/01/87	100.00	0.00	7.50	212	07/01/87	100.00	0.00	7.50	212	07/01/87	100.00
220	07/01/87	100.00	0.00	7.50	220	07/01/87	100.00	0.00	7.50	220	07/01/87	100.00	0.00	7.50	220	07/01/87	100.00
228	07/01/87	100.00	0.00	7.50	228	07/01/87	100.00	0.00	7.50	228	07/01/87	100.00	0.00	7.50	228	07/01/87	100.00
236	07/01/87	100.00	0.00	7.50	236	07/01/87	100.00										

AMERICANS - Contd

BUILDING. TIMBER. ROADS

DRAPERY AND STORES - Contd**ENGINEERING – Contd.****INDUSTRIALS (Miscel.) – Contd.**

INDUSTRIALS (Miscel.) - Contd.

CANADIANS

195	1121	Marley	128	+5	72	20	47
168	188	Marshall's Halfpenny	251	-2	126	25	34

• 484/280 [AS Electronic.....] 283 []

5	Chemical Group Sp.	968		+26.5	2
4	Do.Cm.Rd.PI Sp.	115		6.0	-

LS2	83	AAA	0000	+1	16.6	24	3.9
equilibrium	1000	0	000	1	17.6	34	3.9

114 | 11 | 126 23 37 2

BANKS, HP & LEASING

175	49	Plastic Controls Corp.	1122	+3	112.89	3.3	2.5
96	56	Plastic Tech. Corp.	58		102.50	4.6	2.6
48	308	Amersham Intl.	364	+1	18.2	2.7	3.1

64	30	Dowhurst 'A' 10p	41	
*585	247	Domingo Print Sci. 5p	283	-2

Needle	33		0.4	
Needle (Close)	172	-2	77.8	2.1

23	97	Burnside Sp.	112	+1	14.75	24	5.8
38	90	Burns-Anderson 10p	91	-4	14.03	18	4.6

81	PCD 10p	81	1341	21	6.6	9
80	MARKF Group 10p	7727	-3	219	24	3.9 (13)
63				375	21	

BEERS, WINES & SPIRITS

70	368	Body Shop Int. Sp.	368	-10	71.5	6.2	0.4
08	24	Bolton Text. Sp.	30	-1	-	-	-
34	64	Bonner	83		10.6	0.3	0.2

68	42	Murray Electronics...	43	+1
87	67	Murray Tech. Inc....	67	-1

Clifford's Dairies	500	-5	18.0	2.2
Do. "A" H-V	190	-1	18.0	2.2

318	145	Erskine House	177m	-11	+4.0	3.7	3.1
40	212	Essex AB SKr121	213	+1	0.2%	0	2.8

143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
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BUILDING, TIMBER, ROADS

118	131	Goldberg (A.)	134	14.75	2.3	4.9
92	25	Goodman Group Sp.	28			
273	61.4	Cross Union	273			

285	108	1-Rentals Co.	185	-5
95	5	Winn-Dixie Stores Inc.	25	
33	88	Winn-Dixie Stores Inc.	25	-1

Meridian Pk. 10p	112	112	23
Dark End 10p	128	128	23

17	97	Bo 5.75ccCmRdP4	100	-1	5.75%	69.7	7.9
196	205	Harris (Pl.) 20p	205		65.8	2.3	6.5
18	82	Stinson E	62		21.1	1.0	2.1

232	Welcome	377	-3	2.81	3.1	1.0	34.3
5	Welcome 7p	21	-2	0.35	4.0	2.9	13.1

28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000	1001	1002	1003	1004	1005	1006	1007	1008	1009	1010	1011	1012	1013	1014	1015	1016	1017	1018	1019	1020	1021	1022	1023	1024	1025	1026	1027	1028	1029	1030	1031	1032	1033	1034	1035	1036	1037	1038	1039	1040	1041	1042	1043	1044	1045	1046	1047	1048	1049	1050	1051	1052	1053	1054	1055	1056	1057	1058	1059	1060	1061	1062	1063	1064	1065	1066	1067	1068	1069	1070	1071	1072	1073	1074	1075	1076	1077	1078	1079	1080	1081	1082	1083	1084	1085	1086	1087	1088	1089	1090	1091	1092	1093	1094	1095	1096	1097	1098	1099	1100	1101	1102	1103	1104	1105	1106	1107	1108	1109	1110	1111	1112	1113	1114	1115	1116	1117	1118	1119	1120	1121	1122	1123	1124	1125	1126	1127	1128	1129	1130	1131	1132	1133	1134	1135	1136	1137	1138	1139	1140	1141	1142	1143	1144	1145	1146	1147	1148	1149	1150	1151	1152	1153	1154	1155	1156	1157	1158	1159	1160	1161	1162	1163	1164	1165	1166	1167	1168	1169	1170	1171	1172	1173	1174	1175	1176	1177	1178	1179	1180	1181	1182	1183	1184	1185	1186	1187	1188	1189	1190	1191	1192	1193	1194	1195	1196	1197	1198	1199	1200	1201	1202	1203	1204	1205	1206	1207	1208	1209	1210	1211	1212	1213	1214	1215	1216	1217	1218	1219	1220	1221	1222	1223	1224	1225	1226	1227	1228	1229	1230	1231	1232	1233	1234	1235	1236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HOTELS AND CATERERS

43	Waltham St. New	89		1.8	0.6
37	Grandy House 10	169		9.3	4.4
22	Grand Metrop. 50p	251	+1	10.0	4.8
22	Hamway House 10	260		13.0	5.0
22	Hamway House 20p	263		6.0	2.6
22	Hamway House 50p	290		10.9	4.2
22	Hamway House 10p	291		12.4	4.6
75	Mt. Carmine 10p	97	+2	2.0	0.7
33	North Capital St	22		1.3	0.3
33	Port Elizabeth 50p	261		2.1	0.7
33	Port Elizabeth 10p	261		2.1	0.7
33	Port Elizabeth 20p	261		2.1	0.7
33	Port Elizabeth 50p	261		2.1	0.7
33	Port Elizabeth 10p	261		2.1	0.7
33	Port Elizabeth 20p	261		2.1	0.7
33	Port Elizabeth 50p	261		2.1	0.7
33	Port Elizabeth 10p	261		2.1	0.7
33	Port Elizabeth 20p	261		2.1	0.7
33	Port Elizabeth 50p	261		2.1	0.7
33	Port Elizabeth 10p	261		2.1	0.7
33	Port Elizabeth 20p	261		2.1	0.7
33	Port Elizabeth 50p	261		2.1	0.7
33	Port Elizabeth 10p	261		2.1	0.7
33	Port Elizabeth 20p	261		2.1	0.7
33	Port Elizabeth 50p	261		2.1	0.7
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33	Port Elizabeth 20p	261		2.1	0.7
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33	Port Elizabeth 10p	261		2.1	0.7
33	Port Elizabeth 20p	261		2.1	0.7
33	Port Elizabeth 50p	261		2.1	0.7
33	Port Elizabeth 10p	261		2.1	0.7
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33	Port Elizabeth 10p	2			

INDUSTRIALS (Mixed)

INDUSTRIALS (INDEX)				
50	BAF Inc. 7 1/2	25	102.5	4.7
51	BAH	207	75.0	2.6
212	AGA AS K25	132	101.0	1.3
22	AGS Research 10 1/2	154	7.5	1.3
44	ASH 10 1/2	178	6.6	2.8
28	ASCO 21	230	6.0	2.1
86	Asstron Bros. 10 1/2	25	11.2	0.7
67	Atlantic Ind. 10 1/2	150	101.1	2.0
2	Atlantic Ind. 10 1/2	26	80.71	2.0

INSURANCES

Life Sav.	253	-1	91.60	1	24
Life & Associates	254	-1	91.60	1	24
Life Co. \$100	255	-1	91.10	1	24
Life Sav. \$100	256	-1	91.10	1	24
Life Sav. \$100	257	-1	91.10	1	24
Life Sav. \$100	258	-1	91.10	1	24
Life Sav. \$100	259	-1	91.10	1	24
Life Sav. \$100	260	-1	91.10	1	24
Life Sav. \$100	261	-1	91.10	1	24
Life Sav. \$100	262	-1	91.10	1	24
Life Sav. \$100	263	-1	91.10	1	24
Life Sav. \$100	264	-1	91.10	1	24
Life Sav. \$100	265	-1	91.10	1	24
Life Sav. \$100	266	-1	91.10	1	24
Life Sav. \$100	267	-1	91.10	1	24
Life Sav. \$100	268	-1	91.10	1	24
Life Sav. \$100	269	-1	91.10	1	24
Life Sav. \$100	270	-1	91.10	1	24
Life Sav. \$100	271	-1	91.10	1	24
Life Sav. \$100	272	-1	91.10	1	24
Life Sav. \$100	273	-1	91.10	1	24
Life Sav. \$100	274	-1	91.10	1	24
Life Sav. \$100	275	-1	91.10	1	24
Life Sav. \$100	276	-1	91.10	1	24
Life Sav. \$100	277	-1	91.10	1	24
Life Sav. \$100	278	-1	91.10	1	24
Life Sav. \$100	279	-1	91.10	1	24
Life Sav. \$100	280	-1	91.10	1	24
Life Sav. \$100	281	-1	91.10	1	24
Life Sav. \$100	282	-1	91.10	1	24
Life Sav. \$100	283	-1	91.10	1	24
Life Sav. \$100	284	-1	91.10	1	24
Life Sav. \$100	285	-1	91.10	1	24
Life Sav. \$100	286	-1	91.10	1	24
Life Sav. \$100	287	-1	91.10	1	24
Life Sav. \$100	288	-1	91.10	1	24
Life Sav. \$100	289	-1	91.10	1	24
Life Sav. \$100	290	-1	91.10	1	24
Life Sav. \$100	291	-1	91.10	1	24
Life Sav. \$100	292	-1	91.10	1	24
Life Sav. \$100	293	-1	91.10	1	24
Life Sav. \$100	294	-1	91.10	1	24
Life Sav. \$100	295	-1	91.10	1	24
Life Sav. \$100	296	-1	91.10	1	24
Life Sav. \$100	297	-1	91.10	1	24
Life Sav. \$100	298	-1	91.10	1	24
Life Sav. \$100	299	-1	91.10	1	24
Life Sav. \$100	300	-1	91.10	1	24

MINES – Contd

MINES - Contd					
	Stock	Price	% chg	Div Yr	YTD % chg
16	Whitewater 50c	72			
17	Wheatsak Inc 50c	72			
18	Whitcomb Interst 111	380	-5	020c	1.5 2.1
19	Whitcomb Interst 50c	72			
20	Whitcomb Interst 50c	72			
21	Whitcomb Interst 50c	72			
22	Whitcomb Interst 50c	72			
23	Whitcomb Interst 50c	72			
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88	Whitcomb Interst 50c	72			
89	Whitcomb Interst 50c	72			
90	Whitcomb Interst 50c	72			

[illegible]

WISCONSIN		THIRD MARKET	
36	Anglo-American	100	100
37	Boise Mining Co.	135	135
38	Canby Inc.	100	100
39	Chas. E. Smith	210	210
40	WDBK Inc.	66	66
41	Chas. E. Smith	210	210
42	Chas. E. Smith	210	210
43	Chas. E. Smith	210	210
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98	Chas. E. Smith	210	210
99	Chas. E. Smith	210	210
100	Chas. E. Smith	210	210

[illegible][illegible][illegible]

REGIONAL & IRISH STOCKS

Following is a selection of Regional and Irish stocks, the latter being listed in Irish currency.

[illegible][illegible]

_____	75	_____	28
_____	_____	_____	28
_____	22	_____	28
_____	_____	_____	28
_____	65	_____	28
_____	95	_____	28

A selection of Optimum transfer is shown on the
London Stock Exchange Report Page

LONDON STOCK EXCHANGE

Modest rally in blue chip international equities but prices close off the top

Account	Dealing	Dealing	Dealing	Dealing	Dealing
First	Second	Third	Fourth	Fifth	Sixth
Day	Day	Day	Day	Day	Day
Nov 23	Dec 1	Dec 2	Dec 3	Dec 4	Dec 5
Dec 7	Dec 8	Dec 9	Dec 10	Dec 11	Dec 12

*New time dealing may take place from 9.00 am to 10.00 am on days other than Monday.

LONDON'S SECURITIES markets made a brave start to a week which promises significant disclosures of the economic fortunes of the major trading nations. With the dollar steady, equities opened the new trading account firmly, but slipped off their best levels when Wall Street faltered in early trading. An easier trend in the pound weakened Government bonds initially, but prices rallied.

The City's attention is focused on Thursday, when the latest US trade figures are due. Whatever the news on the deficit, and London analysts expect little improvement in the October figures, it is likely to set the pace for the dollar in the near term.

The US trade figures will be accompanied on the same day by the Japanese trade figures for November, and then, on Friday, by the latest US retail sales statistics. With these heavyweight factors looming, the markets made little response yesterday to the UK retail sales figures for November.

You would be foolish to chance your arm ahead of the US trade figures, commented Dr Ahmad Banerji of Nomura Securities. Fund managers are known to be flush with cash after restructuring battered portfolios. However, they are still very cautious towards equities turnover remained well below bull market levels.

The FT-SE 100 index gained nearly 20 points at first, breaching the 1600 mark for the first time since the dollar turned down again a week ago. But Wall Street, although higher, made a somewhat irregular start, and the FT-SE 1000 barrier was reinstated at mid-afternoon. At the close, however, the FT-SE showed a net gain of 16.6 at 1698.4.

The firm start reflected a steadier tone in market comments from some major UK securities houses. Vantage Securities, while recognising that the UK market will be "crucially dependent" on the rate of US growth next year, suggested that the UK market could see a near term correction of 10-15 per cent, with a further rise in line with earnings growth. It has reduced its 1987 and 1988 UK profits estimates by a couple of percentage points - "a little less than we originally guessed".

Kleinwort Greaveson Securities, however, warns that any rally could prove short-lived, reminding investors that FT-SE 1700 has so far proved a selling trigger.

Against this uncertain background, the first half of the session brought some selective buy-

ing from the fund managers, concentrated on the international stocks which have been hurt by the strength of sterling. Glaxo, ICI and Jaguar, featured on the list of share gains. Oil shares also performed well, as the latest burst of Kuwaiti demand for British Petroleum lifted confidence ahead of this month's meeting of the Opec ministers.

Corporate trading news played a minor role in the marketplace, but the mood was helped by the promised offer terms for MK Electric from Legrand of France. News that L.F. Rothschild planned a "briefing" in New York discouraged a London market already nervous over the pressures on its own trading firms. This week brings interim trading from Smith New Court, which will incorporate a brief portion of the post-Black Monday experience.

Government bonds took a heavy tumble in early trading, when the market was responding to the initial downturn in the pound, and also to a weak performance by US Treasury bonds in Japan overnight. There was very little selling pressure, however, and prices quickly rallied when the dollar's hesitation brought the buyers back in.

By the close, net falls in bonds had been trimmed to around 1/2 of a point. Index-linked issues were also a shade off, although dealers said this had little to do with the UK retail sales figures. Both conventional and IL Gilt remained unsettled by reports of forced sales by a trading firm.

Moreover, the City has yet to be convinced that last week's interest rate cuts in Europe will be reflected in a recovery by the US dollar.

Brittish was the busiest sector in the oil and gas sector apart from BP and British Gas, turnover of 4.8m shares in Britoil followed a strong advance in the share price - finally up 12 at 185p - as a bear squeeze developed.

The oil sector has performed poorly recently, upset by bullish selling pressure ahead of Friday's OPEC meeting in Vienna.

BP's stake-building saga rumbled on with turnover in the correction of 10-15 per cent, with a further rise in line with earnings growth. It has reduced its 1987 and 1988 UK profits estimates by a couple of percentage points - "a little less than we originally guessed".

Kleinwort Greaveson Securities, however, warns that any rally could prove short-lived, reminding investors that FT-SE 1700 has so far proved a selling trigger.

Against this uncertain background, the first half of the session brought some selective buy-

FINANCIAL TIMES STOCK INDICES											
	Dec. 7	Dec. 8	Dec. 9	Dec. 10	Dec. 11	Dec. 12	Year	1987	1987	1987	1987
								High	Low	High	Low
Government Secs.	99.04	99.58	99.97	99.85	99.76	99.34	99.32	99.73	99.18	99.18	99.18
Fixed Interest	96.75	96.60	96.85	96.39	96.38	96.45	96.12	96.23	95.53	95.53	95.53
Ordinary 9	1279.3	1282.7	1283.6	1284.9	1285.8	1275.5	1282.2	1282.0	1282.2	1282.2	1282.2
Gold Mines	313.2	329.4	337.0	341.3	338.3	324.4	316.7	321.1	316.7	316.7	316.7
Ord. Div. Yield	4.87	4.95	4.91	4.89	4.94	4.46	4.87	4.91	4.87	4.87	4.87
Div. Yield % (Nov)	12.05	12.21	12.35	12.10	12.27	10.46	12.05	12.21	12.05	12.05	12.05
P/E Ratio (Nov)	10.14	10.01	10.06	10.10	9.96	11.69	10.14	10.01	10.01	10.01	10.01
SEAS Average (Nov)	20.52	20.39	20.33	20.49	20.28	20.29	20.52	20.39	20.39	20.39	20.39
Equity Turnover (Nov)	120.58	120.58	120.58	120.58	120.58	120.58	120.58	120.58	120.58	120.58	120.58
Equity Turnover (Nov)	20.52	20.39	20.33	20.49	20.28	20.29	20.52	20.39	20.39	20.39	20.39
Shares Traded (Nov)	968.1	467.7	426.0	392.2	466.6						

Day's High 1282.1 Day's Low 1267.5

Base 100 Govt. Secs 15/10/26, Fixed Int. 1/1/25, Gold Mines 12/9/25, S.E. Activity 19/4, N.W. 10/20.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 01-246 8026

MEK Electric - already the subject of an unwelcome £200m cash offer from UK group RTZ - attracted a counter bid worth 660p a share, or a total of £226m, from French group Legrand. MK shares subsequently edged up 6 to 667p as speculators moved in on the view that another bid could well be in the pipeline.

Dealers held mixed views on the possible outcome of the bid, but the majority view was that RTZ may now pull out of the fray taking a substantial dealing profit with it, via its 21.7 per cent stake acquired through the dawn raid engineered by brokers BZW and Hoare Govett a couple of weeks ago.

W. & W. Berford, the UK-based commodity trading, financial services, property and foods group, one of whose principle subsidiaries is British Sugar, rose 14 to 260p following annual profits of £10.5m, up from £9.5m in 1986. The company's earnings were 5 pence, up from 4 pence in 1986.

Associated British Foods decided to allow an offer of 400p cash per share for Berford to lapse at the beginning of November because of deteriorating market conditions. ABF said at the time that its interest in acquiring British Sugar was undiminished.

Granada Group advanced 12 to 272p in the wake of the company's announcement of preliminary figures slightly above analysts' estimates.

Granada is currently bidding for Electronic Rentals via a com-

binised share exchange and cash offer, but the ER board has rejected the bid as unacceptable in both value and form.

The bank sector made progress across the board but the level of business remained painfully low. Barclays moved up 8 to 439p, helped by a recommendation by Citicorp Scrimgeour Vickers to clients to switch into Barclays from NatWest. "We no longer think that NatWest justifies a 1.3 per cent lower yield than Barclays and would advise investors to switch," says analyst Tim Clarke in Citicorp Scrimgeour Vickers' latest Banking Weekly.

But NatWest remain on Wood Mackenzie's buy list and the shares edged up 5 to 520p. Royal Bank of Scotland were 9 up to 313p. Morgan Grenfell rate the shares a "strong buy" citing "earnings quality, a big discount to net asset value, and bid interest thrown in for nothing."

Standard Chartered, which announced the sacking of 100 employees in Singapore, were 3 harder at 438p.

Merchant banks gained ground helped by the general market improvement which left Kleinwort Greaveson 15 up at 332p and BZW 10 higher at 225p.

Insurances were a quiet market. A BZW recommendation to switch from Commercial Union into Legal and General failed to trigger any major share price movements. But Wood Mackenzie's advice on selling Pearl and buying Prudential left the for-

mer 5 off at 338p.

Business in the Building sector remained in low key, but prices edged higher during the morning as marketmakers remarked that the sector had a better feel about it. Late trading saw leading issues a shade below the best, but Blue Circle still managed a rise of 8 at 303p and BPS Industries improved 8 to 280p. Cestara put on 8 to 247p on vague stakebuilding rumours. Trafalgar House speak for just over 5 per cent of the equity. George Wimpey firmed 6 to 103p and Taylor Woodrow gained a similar amount to 260p. Elsewhere, Berkeley Group gained 8 to 210p in reply to the excellent interim figures, while Howard Holdings put on 11 to 56p following favourable comment. Anglo United, a dull market last week in the wake of poor results, rallied strongly to close 5 higher at 37p. Dealings in loss-making Tysons (Contractors) resumed at 27p with a close of 30p compared with a suspension price of 54p following a change of control and cash injection by Manchester-based J.F. Donohoe.

ICI was helped by a steeper US dollar and settled 21 higher at 588p.

NEW HIGHS AND LOWS FOR 1987

BRITISH FUNDS (1) Treasury 2pc 1988: 100.00 (2) 10pc 1988: 100.00 (3) 10pc 1989: 100.00 (4) 10pc 1990: 100.00 (5) 10pc 1991: 100.00 (6) 10pc 1992: 100.00 (7) 10pc 1993: 100.00 (8) 10pc 1994: 100.00 (9) 10pc 1995: 100.00 (10) 10pc 1996: 100.00 (11) 10pc 1997: 100.00 (12) 10pc 1998: 100.00 (13) 10pc 1999: 100.00 (14) 10pc 2000: 100.00 (15) 10pc 2001: 100.00 (16) 10pc 2002: 100.00 (17) 10pc 2003: 100.00 (18) 10pc 2004: 100.00 (19) 10pc 2005: 100.00 (20) 10pc 2006: 100.00 (21) 10pc 2007: 100.00 (22) 10pc 2008: 100.00 (23) 10pc 2009: 100.00 (24) 10pc 2010: 100.00 (25) 10pc 2011: 100.00 (26) 10pc 2012: 100.00 (27) 10pc 2013: 100.00 (28) 10pc 2014: 100.00 (29) 10pc 2015: 100.00 (30) 10pc 2016: 100.00 (31) 10pc 2017: 100.00 (32) 10pc 2018: 100.00 (33) 10pc 2019: 100.00 (34) 10pc 2020: 100.00 (35) 10pc 2021: 100.00 (36) 10pc 2022: 100.00 (37) 10pc 2023: 100.00 (38) 10pc 2024: 100.00 (39) 10pc 2025: 100.00 (40) 10pc 2026: 100.00 (41) 10pc 2027: 100.00 (42) 10pc 2028: 100.00 (43) 10pc 2029: 100.00 (44) 10pc 2030: 100.00 (45) 10pc 2031: 100.00 (46) 10pc 2032: 100.00 (47) 10pc 2033: 100.00 (48) 10pc 2034: 100.00 (49) 10pc 2035: 100.00 (50) 10pc 2036: 100.00 (51) 10pc 2037: 100.00 (52) 10pc 2038: 100.00 (53) 10pc 2039: 100.00 (54) 10pc 2040: 100.00 (55) 10pc 2041: 100.00 (56) 10pc 2042: 100.00 (57) 10pc 2043: 100.00 (58) 10pc 2044: 100.00 (59) 10pc 2045: 100.00 (60) 10pc 2046: 100.00 (61) 10pc 2047: 100.00 (62) 10pc 2048: 100.00 (63) 10pc 2049: 100.00 (64) 10pc 2050: 100.00 (65) 10pc 2051: 100.00 (66) 10pc 2052: 100.00 (67) 10pc 2053: 100.00 (68) 10pc 2054: 100.00 (69) 10pc 2055: 100.00 (70) 10pc 2056: 100.00 (71) 10pc 2057: 100.00 (72) 10pc 2058: 100.00 (73) 10pc 2059: 100.00 (74) 10pc 2060: 100.00 (75) 10pc 2061: 100.00 (76) 10pc 2062: 100.00 (77) 10pc 2063: 100.00 (78) 10pc 2064: 100.00 (79) 10pc 2065: 100.00 (80) 10pc 2066: 100.00 (81) 10pc 2067: 100.00 (82) 10pc 2068: 100.00 (83) 10pc 2069: 100.00 (84) 10pc 2070: 100.00 (85) 10pc 2071: 100.00 (86) 10pc 2072: 100.00 (87) 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WORLD STOCK MARKETS

AUSTRIA				FRANCE				GERMANY (continued)				NETHERLANDS (continued)				SWEDEN (continued)			
Stock	High	Low	Close	Stock	High	Low	Close	Stock	High	Low	Close	Stock	High	Low	Close	Stock	High	Low	Close
Alpine	13.15	13.10	13.15	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80
Alpine	13.15	13.10	13.15	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80
Alpine	13.15	13.10	13.15	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80
Alpine	13.15	13.10	13.15	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80

CANADA

TORONTO				MONTREAL			
Stock	High	Low	Close	Stock	High	Low	Close
Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80
Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80
Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80
Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80

OVER-THE-COUNTER

Continued from Page 45				Nasdaq national market, closing prices			
Stock	High	Low	Close	Stock	High	Low	Close
Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80
Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80
Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80
Alcatel	12.80	12.75	12.80	Alcatel	12.80	12.75	12.80

Indices

NEW YORK

DOW JONES				Size comparison			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

NEW YORK ACTIVE STOCKS				Trading Activity			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

CANADA				NEW YORK ACTIVE STOCKS			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

NEW YORK ACTIVE STOCKS				Trading Activity			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

CANADA				NEW YORK ACTIVE STOCKS			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

NEW YORK ACTIVE STOCKS				Trading Activity			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

LONDON

Chief price changes				RISKS			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

TOKYO - Most Active Stocks

Monday December 7 1987				RISKS			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

TOKYO - Most Active Stocks				RISKS			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

TOKYO - Most Active Stocks				RISKS			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

TOKYO - Most Active Stocks				RISKS			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

TOKYO - Most Active Stocks				RISKS			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

TOKYO - Most Active Stocks				RISKS			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

TOKYO - Most Active Stocks				RISKS			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00

TOKYO - Most Active Stocks				RISKS			
Dec. 7	Dec. 6	Dec. 5	Dec. 4	High	Low	High	Low
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
12,100.00	12,050.00	12,000.00	11,950.00	12,100.00	11,950.00	12,100.00	11,950.00
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WORLD STOCK MARKETS

AMERICA

Selected blue chips relieve gloom

Wall Street

SELECTIVE BUYING concentrated in blue chip cyclical stocks helped pull the equity market higher yesterday in what was clearly a reaction to last week's substantial falls, writes Janet Bush in New York.

The Dow Jones Industrials Average closed 45.43 points higher at 1,812.17. It may prove significant that the market managed to close above the 1,800 level, regarded by technical analysts as a crucial support and resistance level.

As so often after a week of hectic activity, business yesterday was subdued. Volume of shares traded totalled a touch under 150m, well down on Thursday and Friday last week. Traders were still shell-shocked by last week's selling and were even less willing to take positions given a series of important economic releases later this week. The mood remained pessimistic.

Key among these is Thursday's announcement of October's US trade figures. The consensus forecast is for a deficit of \$14.6bn but many economists are looking for a shortfall of perhaps \$16bn. The fate of the dollar, whose weakness last week was a prime cause of the market's downturn, is intimately tied

to the US trade performance and equity traders are likely to remain on the sidelines until the figures are released.

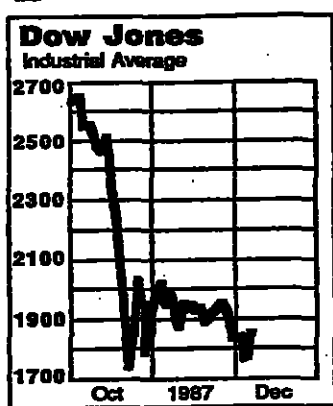
Friday sees the release of retail sales for November which will be widely watched for some hard evidence of consumer behaviour in the wake of October's share price collapse. Forecasts range widely from 1 per cent down to 2 per cent up.

On the same day, November producer prices are released and are expected on average to be 0.3 per cent higher. Again, there is a wide range of forecasts from a fall of 0.2 per cent to a rise of 0.4 per cent.

Any sign that strong domestic demand coupled with capacity constraints in some industrial sectors is leading to upward pressure on prices will fuel the already-high level of sensitivity in the bond market about inflationary pressures.

The US Treasury bond market yesterday remained weak. The Treasury's 8.875 per cent 30-year issue ended just under one percentage point lower to yield 9.21 per cent.

The tone at yesterday's opening had been slightly less negative, partly due to the dollar's rebound after Friday's coordinated central bank intervention. However, prices were later undermined by the Federal Reserve's decision not to inject funds into the money markets despite the fact that Fed Funds



were trading at 6% per cent. This raised concern the Fed may have edged higher its target for Fed Funds to near 7 per cent rather than the 6% per cent which it appeared to be aiming at in recent weeks. Fed Funds closed at around 6% per cent.

The near-term direction of Wall Street is unclear. The rise in share prices yesterday seemed to be a continuation of the late bounce on Friday. Although foreign investors had been somewhat active buyers on reports the US is shifting policy more towards supporting the dollar, traders here wanted to see more concrete evidence of this. Activity is expected to remain quiet prior to Thursday's trade figures. Blue chip stocks saw some

demand. IBM closed 1% higher at \$109.40. Merck jumped 4% to \$158 and General Electric gained 1% to \$41.40.

Texasco gained 1% to \$32.00 on reports that the company was now willing to make a non-refundable \$1bn payment to Pennzoil in return for a \$3.5bn limit on the judgment against Texasco. This increased hopes a settlement of the dispute can be reached.

Merrill Lynch has risen 1/4 during morning trading on speculation it will buy the clearing operation of L F Rothschild but fell back after the actual announcement to close unchanged at \$19.1/4. L F Rothschild shares closed 1/4 at \$44 after it announced substantial job losses.

Share prices of major US copper producers firmed in line with copper prices. Alcoa gained 3/4 to \$48.80. Alcan Aluminium rose 1/4 to \$24 and Phelps Dodge put on 3/4 to \$42.40.

Canada

TORONTO STOCKS closed sharply higher as bargain-hunting and a stronger US dollar boosted major share groups.

The Toronto 300 index rose 73.40 to 2,982.55 as advances led declines by 418 to 411 on volume of 20.7m shares.

ASIA

Shy institutions leave Nikkei down in thin trade

Tokyo

SMALL-LOT selling in tiny volume eroded the modest gains of morning trading to tip share prices lower towards the close in Tokyo yesterday, writes Shigeo Nishikawa in Jiji Press.

The Nikkei average shed 56.89 from Saturday to close at 22,586.52 after rising 108 earlier in the session. Turnover was only 281.08m shares against 335.77m on Friday. Declines outnumbered advances by 437 to 365, with 190 issues unchanged.

Institutional investors mostly sat on the sidelines, reluctant to open new positions before the outcomes of the US-Soviet summit, a general meeting of the Organisation of Petroleum Exporting Countries and the announcement of October US trade figures - all of which are likely to affect market sentiment.

Early and sporadic interest in high-technology stocks faded later to leave the sector largely off its highs. Hitachi finished off its session peak at ¥1,660, up ¥10 in busy trade. Matsushita Electric Industrial turned down from a bright opening to close ¥20 lower at ¥2,090, while Sony ended ¥10 higher at ¥4,920 after recovering to the ¥5,000 level with a ¥110 advance to ¥5,020.

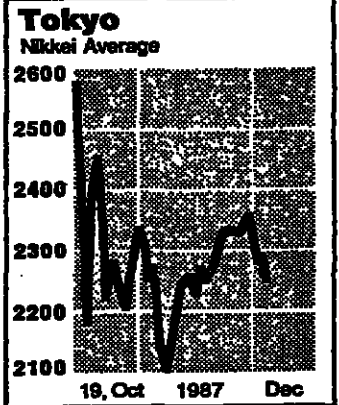
Among large-caps, Nippon Steel finished unchanged at ¥421 and Ishikawajima-Harima Heavy Industries edged ¥2 higher at ¥816. Kawasaki Steel climbed ¥9 to ¥348 on active turnover.

Sumitomo Heavy Industries, the day's most active stock with 15.2m shares traded, rose ¥11 to ¥454 before profit-taking pushed it off ¥4 to ¥439.

Japan Synthetic Rubber lost ¥14 to ¥843 after rising ¥12, but Tokyo Steel, benefitting from forecasts of a sharp rise in profit in the year ending November 1988, spurted ¥121 to ¥892.

Selected shipping issues were favoured by speculative buyers. Meiji Shipping and Kureha advanced ¥100 to ¥977 and ¥56 to ¥99 respectively.

The bond market also suffered thin trade, with volume hitting only ¥380bn, less than a third of



normal levels. Prices were easier. Dealers adopted a cautious approach, apparently waiting for today's Bank of Japan's economic outlook announcement before setting their courses. Small-lot buying was immediately met by larger sell orders.

The yield on the 5.0 per cent Government bond due in October 1997 slid from Saturday's 4.720 per cent to 4.710 per cent at one stage, but turned up later to reach 4.730 per cent.

Prices rallied on the Osaka Securities Exchange, with the OSE stock average advancing 22.20 to 22,906.80.

Trading was thin with only 45.10m shares changing hands, down by 23.43m shares from the full-day session on Friday.

Panikoma gained ¥50 to ¥1,100 after reporting a sharp upswing in profits, while Miyuki Keori jumped ¥140 to ¥1,280.

Australia

A DROP in the gold price and Friday's declines in London and on Wall Street, pulled share prices lower in Sydney.

Trading was quiet with few foreign investors on the floor and domestic operators concentrated on a narrow range of key stocks.

The All Ordinaries index lost 15.1 to 1,232.0.

Gold-related stocks were the hardest hit after the decline in bullion prices over the weekend as the dollar firmed.

Dollar fear depresses Hong Kong

UNCERTAINTY, fuelled partly by fears of an imminent revaluation of the Hong Kong dollar, outweighed a weekend cut of 0.5 points in the domestic prime interest rate to send the Hang Seng index tumbling 99.28, or 5 per cent, to 1,936, writes Kevin Hamilton in Hong Kong.

The Hang Seng index, a measure of HK\$77m compared with Friday's HK\$85.6m. The index slipped to 1,876 at one point in the afternoon before recovering in the final minutes, but it has not risen more than 300 in the last six sessions.

Analysts say the mammoth HK\$10bn rights issue by Mr Li Kashing's companies, which went ahead at high prices after the October crash, continues to weigh on the market.

Overseas small investors are still bailing out and institutional buyers are absent.

Nerves over US pressure on the Hong Kong Government to revalue the local currency, which is pegged to the US dollar at the rate of HK\$7.80, also provided a stark backdrop.

The feeling is growing among investors that a revaluation is inevitable - although the Government is adamant there will be no change - and that such a move would damage manufacturing and industrial competitiveness.

Some brokers who believed buying support would emerge at 1,800 on the Hang Seng are reviewing their positions. "There is no support for this market. There is nothing to stop it going through 1,800," said one.

"With all this good news - interest rate cuts in Europe and here at the weekend - we'd normally be saying 'cheap, cheap, cheap, buy, buy, buy'," he added. "But there's no bottom to this market. Whatever news there is is used as an excuse to sell."

Companies in the Li Kashing camp were aggressively sold yesterday. Hutchison Whampoa lost 45 cents to HK\$6.65, Cheung Kong shed 55 cents to HK\$6.20 and Hongkong Electric closed at HK\$6.30, down 25 cents.

Elsewhere, Hongkong Bank lost 10 cents to HK\$6.40, Hong Kong Land was down 60 cents at HK\$5.75,

Singapore

FOREIGN INVESTORS continued to sell in a market with few buyers as uncertainty over the direction of major stock markets and the dollar hung over the market.

The Straits Times Industrial Index declined 34.53 to 700.45 after prices fell steadily from the start and showed no signs of later resilience in the absence of fresh market signals.

Among the major losers, Metal Box declined 70 cents to \$83.30 while Great Eastern Life shed 50 cents to \$813.00.

Fraser and Neave lost 40 cents to \$86.25 among other blue chips and Singapore International Airlines was down 40 cents at \$87.50, DBS slid 30 cents to \$87.80 and Metro fell 38 cents to \$84.12.

Elsewhere, Sime Darby lost 14 cents to \$81.65, City Development was unchanged at \$81.66, while Haw Par declined 23 cents to \$82.18.

SA hangs on bullion uncertainty

BEFORE Black Monday altered the rules of the investment game, Johannesburg brokers were unanimous in their views on market trends and fundamentals, writes Jim Jones in Johannesburg.

Now, though, they agree on one thing alone - the local market can be pulled from its post-crash depression only by a strong advance in the bullion price.

The trouble with this simple thesis is that few brokers agree on where gold's price is headed.

Gold shares fell 40 per cent after October's collapse as investors feared a world recession would cut the metal's price. In the event, gold has risen fitfully to break briefly through \$490 an ounce last Friday.

Johannesburg gold share indices are nonetheless still 30 per cent down on pre-crash levels, while industrial indices, which initially dropped by

about 35 per cent, show no signs of recovering.

Investors are unimpressed by estimates that industrial corporate earnings and dividends are likely to grow next year by 20 per cent. The state of new issues, which led to 200 or so new listings on the Johannesburg Stock Exchange this year, has halted abruptly - though not before scorching many underwriters' fingers.

Mr Keith Bright, a mining analyst with brokers Frankel, Kruger, has shifted from an estimate of US inflation running at about 7 per cent next year to a figure of 3.5 per cent because of recession, low consumer spending and price cuts. He believes this will cap the bullion price, a view he says is confirmed by gold's drop yesterday to just over \$480/oz from last Friday's \$490. He is pessimistic about gold as long as investors feel they can earn real returns on US bonds.

Mr Hilton Ashton, senior

gold analyst at brokers Mathison & Hollidge, agrees gold could drop further in the next few days, but he believes it will then move steadily towards the \$540/oz level needed to justify current prices of gold mining shares. Investors' confidence will be badly knocked, Mr Ashton says, if bullion falters seriously on the way to that level.

Gold shares cannot be called simply on the gold price, Mr Ashton argues. He says foreign investors in particular are prepared to accept lower yields on their gold shares. According to reports in Johannesburg, US investors and precious metal mutual funds are returning to South African gold shares, and ignoring any political risks of investing in the country.

Broker Mr William Bowler sees the bear market lasting and gold shares as beginning the recovery chartists say simply precedes the second sell-off

which carries the market further down its bear run.

He says local institutions could underpin the market if they believed gold would hold above \$480/oz. For now, he does not believe selling by local mutual funds will depress the market excessively.

Several of the funds are associated with insurance companies, and they can raise the cash to finance unit redemptions by selling shares into their associates' portfolios.

Other mutuals are believed already to have begun liquidating their most marketable shares, and this partly accounts for De Beers' sharp drop after Black Monday. De Beers closed yesterday at R28.35, down R25 and is likely to remain the JSE's bellwether most of next year.

OSLO's Vals Reef fell R18 to R340 as gold eased in thin trade. Kloof lost R1.75 to R38.25 and mining financial dipped R2 to R60.

EUROPE

Currency worries curtail upturn

London

THE STEADY dollar lent some support to blue chips in Europe yesterday, but an undercurrent of deep uncertainty about the long-term prospects for the US currency curtailed enthusiasm.

Investors began trickling back to European bourses but volume remained comparatively low.

FRANKFURT eased after an early round of buying, sparked by the firmer dollar, firmed out as investors lacked both the heart and numbers for a concerted effort to rally.

The Boersen-Zeitung index declined 1.17 to 2,686.65 and the mid-session Commerzbank index fell 4.2 to 1,292.5.

Electrical Siemens rose DM2.50 to DM372 against the trend, AEG edged 20 pts higher to DM218.70 and high-tech Nixdorf was unchanged at DM540.

Cars saw Daimler rise DM4 to DM605, BMW add DM2 to DM418 and VW slip DM1 to DM221.50.

Banks were broadly lower and insurers posted narrow declines.

The Bundesbank bought DM127.5m of paper after selling DM104.3m on Friday.

AMSTERDAM firmed, ending on or near the day's highs after prices were lifted by the firmer dollar and a better start on Wall Street.

The weighted ANP-CBS index rose 0.7 to 199.0, but, computed at mid-session, did not reflect the

late advances. The broad-based CBS index rose 1.7 to 61.7, up 2.8 per cent.

Dutch Internationals all closed higher. Chemical group Akzo rose F1 1.60 to F1 35.60. Royal Dutch advanced F1 3.50 to F1 108.50, while KLM added 90 cents to F1 26.60. Philips gained 40 cents to F1 27.70 and Unilever climbed F1 1.10 to F1 96.50.

ZURICH turned mixed with an easier bias as continuing dollar worries kept volume thin. The Credit Suisse index slipped 6.4 to 407.8.

Banks held a fairly even keel. Union Bank lost SF100 to SF2,050, Credit Suisse recovered slightly in late trading and added SF10 to SF2,460 and Swiss Bank Corp eased SF1 to SF364.

Among industrials, Brown Boveri shed SF10 to SF1,690. Georg Fischer and Elektrowatt closed unchanged at SF730 and SF2,900 respectively.

PARIS eased during the day but was pulled off early lows by selective bargain-hunting from Wall Street and London moved higher.

The CAC index declined 6.5 to 271.8 with volume slightly higher than in recent weeks.

Leading blue chips nearly all fell. Peugeot and Thomson-CSF each lost FF12 to FF871 and FF670 respectively. Paribas dipped FF14.50 to FF270.50 and Lafarge-Copepee slipped FF38 to FF1,040.

BRUSSELS edged down but selected shares were pulled off earlier lows by a late flurry of buying.

The Brussels cash market index shed 35.05 to 3,551.11 in low volume while many investors decided to sit it out until after the forthcoming general election.

In holdings, Reserve was unchanged at BF2,200, but Sofina eased BF900 to BF3,600, Copeba shed BF15 to BF3,955 and Tractebel fell BF200 to BF4,530.

STOCKHOLM was encouraged by higher prices in London and the firmer dollar which brought investors back to the floor in numbers not seen for nearly a month.

The Affarsvaerden general index advanced 1.7 per cent to

651.8 as blue chip engineering forged ahead.

Volvo climbed SKR8 to SKR280, Saab-Scania added SKR7 to SKR148 and Ericsson advanced SKR7 to SKR165.

OSLO continued to decline as anxiety about prices for Norway's North Sea oil mounted while OPEC ministers convened in Vienna.

The all-share index lost 4.87 to 242.65 in very thin trading.

Industrials posted the sharpest falls, closely followed by oils.

MILAN drifted below 700 points as political uncertainties and technical considerations weighed on the market.

The MIB index lost 20 to 699 in very thin trading with many operators marking a local holiday in Milan. Trading was also hampered by the relocation of the stockmarket to temporary premises while the original trading floor is renovated.

Light selling pushed blue chip industrials and insurers lower.

MADRID was lifted by sharp gains in banks which offset retreats in all other sectors.

The general index edged 0.88 higher to 201.96.

HELSINKI slipped narrowly lower in ever decreasing trade. The Untia all-share index lost 0.6 to 571.2 as volume diminished to record lows.

NEW INTEREST RATES

Notice to Account Holders

Gross Interest % p.a.	Midland Savings Accounts	Net Interest % p.a.	Gross Equivalent to Basic Rate Taxpayer % p.a.
With effect from 7 December 1987 the following rates will apply:-			
5.65	Griffin Savers/Number One	4.25	5.82
7.31	High Interest Cheque Account £2,000+	5.50	7.53
7.97	£10,000+	6.00	8.22
7.18	Monthly Income Account £2,000+	5.40	7.40
8.31	Premier Savings Account £5,000+	6.25	8.56
4.32	Saver Plus £100+	3.25	4.45
5.98	£500+	4.50	6.16
6.98	£1,000+	5.25	7.19
5.32	Vector Vector Savings	4.00	5.48
6.98	Clients' Premium Deposit Account £25,000-£99,999	5.27	N/A
7.00	£100,000+	5.64	N/A
7.50			
With effect from 4 December 1987			
3.32	LIVE!Cash £20+	2.50	3.42
5.32	£100+	4.00	5.48
With effect from 5 January 1988			
3.32	Save and Borrow	2.50	3.42



Midland Bank
Midland Bank plc, 27 Poultry, London EC2P 2BX

FT - ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Gohman, Sachs & Co., and Wood Mackenzie & Co. Ltd, in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	US Dollar Index	Monday December 7 1987	Friday December 4 1987	DOLLAR INDEX	1987 High	1987 Low	Year Ago (approx)
Figures in parentheses show number of stocks per grouping							
Australia (89)	91.81	-2.4	73.85	87.32	4.72	94.82	77.55
Austria (16)	90.70	+0.0	77.93	78.68	2.67	90.77	78.42
Belgium (48)	94.63	-0.5	78.18	81.79	5.79	95.08	78.43
Canada (127)	102.59	+2.5	84.76	87.99	3.38	100.07	82.54
Denmark (38)	109.41	+0.8	90.39	92.94	3.09	110.24	90.92
France (123)	78.71	-2.0	65.03	69.94	3.83	80.29	66.23
West Germany (93)	72.55	-0.6	59.94	63.05	3.02	73.00	60.21
Hong Kong (46)	73.92	+4.5	61.07	71.89	7.19	74.41	63.85
Ireland (14)	94.59	+1.5	70.17	83.59	5.43	95.50	77.12
Italy (94)	76.37	-2.2	63.09	70.21	2.73	78.12	64.43
Japan (457)	137.54	+0.1	113.63	115.41	0.60	137.65	113.94
Malaysia (36)	92.74	+3.7	77.47	80.37	4.63	104.65	80.29
Mexico (14)	118.72	+1.0	98.08	292.06	1.01	117.49	96.91
Netherlands (37)	90.52	+1.3	74.79	77.65	5.80	89.39	73.73
New Zealand (20)	75.05	+0.3	62.08	62.38	5.3	75.28	62.09
Norway (24)	95.51	-1.9	78.91	85.91	3.27	97.40	80.94
Singapore (27)	81.65	+4.3	67.46	76.55	3.13	85.29	70.35
South Africa (61)	90.26	+1.5	120.92	90.52	0.85	116.03	92.18
Spain (43)	115.93	+1.2	95.78	98.98	4.15	114.52	94.46
Sweden (34)	93.00	+1.3	76.83	83.09	2.75	91.85	75.76
Switzerland (53)	75.26	+0.5	62.18	63.75	2.61	75.65	62.40
United Kingdom (332)	109.01	+0.8	96.66	94.44	4.81	116.06	95.73
USA (582)	93.12	+2.3	76.92	83.12	3.96	91.21	75.23
Europe (947)	94.62	+0.0	78.17	80.72	4.18	94.60	78.03
Far East (1675)	133.40	-0.2	110.21	112.90	0.82	133.71	110.28
Asia-Pacific (1152)	117.92	-0.1	97.42	100.05	1.9	118.09	97.40
North America (709)	93.61	+0.7	77.36	81.57	3.91	91.68	75.62
Europe Ex. UK (615)	80.74	-0.7	66.70	70.75	3.62	81.29	67.05
Pacific Ex. Japan (218)	83.35	-3.0	68.87	70.71	5.26	85.95	70.99
World Ex. US (1524)	117.56	-0.1	97.13	100.01	1.98	117.70	97.08
World Ex. UK (2074)	107.23	+0.6	88.59	97.81	2.40	106.62	87.94
World Ex. So. Af. (2345)	107.92	+0.6	89.16	97.69	2.62	107.23	96.44
World Ex. Japan (1949)	93.99	+1.1	77.65	88.56	4.06	92.98	76.69
The World Index (2406)	108.09	+0.6	89.30	97.67	2.64	107.44	88.62